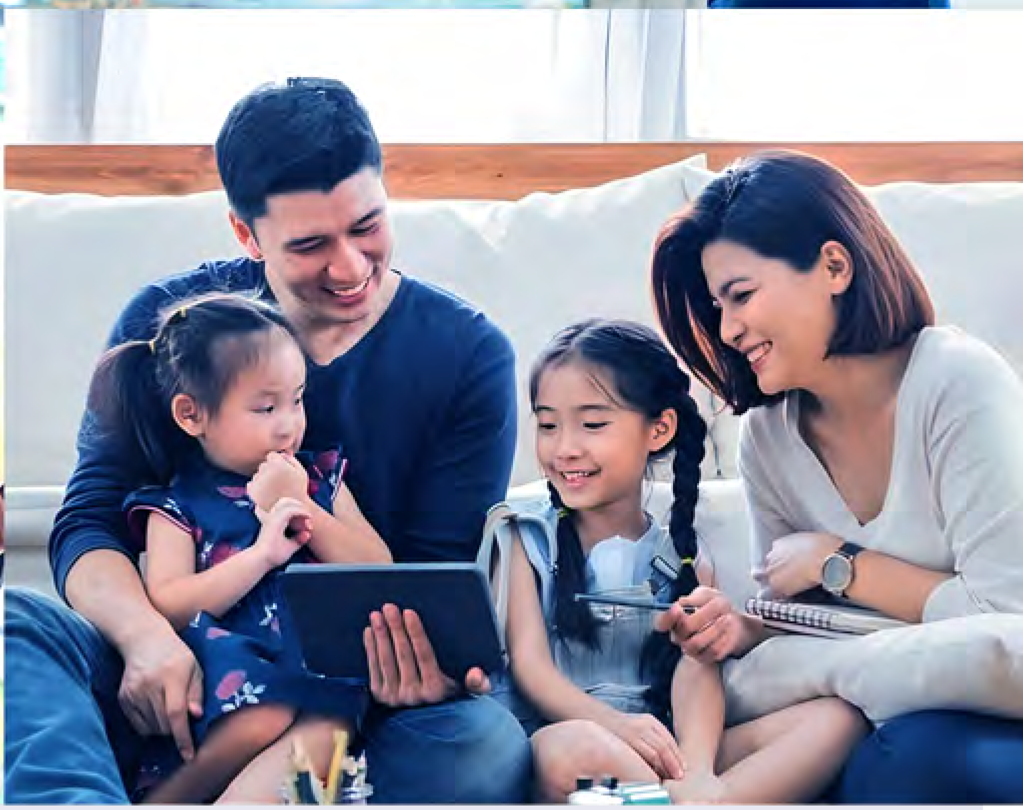
ALLIANCE BANK







THE BANK FOR LIFE

REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

FINANCIAL STATEMENTS

Statement of Board of Directors' Responsibilities

For preparation of the Annual Audited Financial Statements

The Companies Act 2016 requires Directors to prepare financial statements for each financial year, which give a true and fair view of the financial position as at the end of the financial year and the financial performance for the financial year of the Group and the Bank.

In preparing the financial statements, the Directors are responsible for the adoption of suitable accounting policies that comply with the provisions of the Companies Act, 2016, the Malaysian Financial Reporting Standards, and International Financial Reporting Standards. The Directors are also responsible to ensure their consistent use in the financial statements, supported where necessary by reasonable and prudent judgments.

The Directors hereby confirm that suitable accounting policies have been consistently applied in the preparation of the financial statements. The Directors also confirm that the Group and the Bank maintain adequate accounting records and an effective system of internal controls to safeguard the assets of the Group and the Bank and prevent and detect fraud or any other irregularities.

Directors' Report

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Bank for the financial year ended 31 March 2025.

PRINCIPAL ACTIVITIES

The Bank is principally engaged in all aspects of banking business and the provision of related financial services.

The principal activities of the subsidiaries, as set out in Note 12 to the financial statements, consist of Islamic banking, nominees services and related financial services.

There have been no significant changes in the nature of these activities during the financial year.

FINANCIAL RESULTS

	GROUP RM'000	BANK RM'000
Profit before taxation	992,925	841,257
Taxation and zakat	(242,199)	(187,976)
Net profit for the financial year	750,726	653,281

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

DIVIDENDS

The amounts of dividends declared and paid by the Group and the Bank since 31 March 2024 were as follows:

		RM'000
(i)	A single tier second interim dividend of 11.45 sen per share, on 1,548,105,929 ordinary shares amounting to approximately RM177,258,000 in respect of the financial year ended 31 March 2024, was paid on 28 June 2024.	177,258
(ii)	A single tier first interim dividend of 9.50 sen per share, on 1,548,105,929 ordinary shares amounting to approximately RM147,070,000 in respect of the financial year ended 31 March 2025, was paid on 30 December 2024.	147,070
		324,328

Subsequent to the financial year end, the Directors declared a single tier second interim dividend of 9.90 sen per share, on 1,548,105,929 ordinary shares amounting to approximately RM153,262,000 in respect of the current financial year. The accompanying financial statements do not reflect this dividend. The dividend will be accounted for in shareholders' equity as an appropriation of retained profits in the financial year ending 31 March 2026.

The Directors do not propose any final dividend in respect of the financial year ended 31 March 2025.

Directors' Report

ISSUE OF SHARES AND DEBENTURES

There was no issuance of new shares during the financial year. The Group and the Bank made various issuance and redemption of debt securities during the financial year. The details are set out in Notes 24 and 25 to the financial statements.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Bank were prepared, the Directors took reasonable steps to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts, and satisfied themselves that all known bad debts had been written off and adequate allowances have been made for doubtful debts.

At the date of this report, the Directors are not aware of any circumstances which would render the amount written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Bank inadequate to any substantial extent.

CURRENT ASSETS

Before the financial statements of the Group and of the Bank were prepared, the Directors took reasonable steps to ascertain that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business, had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Bank misleading.

VALUATION METHOD

At the date of this report, the Directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Bank as misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

(i) any charge on the assets of the Group or of the Bank which has arisen since the end of the financial year which secures the liabilities of any other person; or

(ii) any contingent liability in respect of the Group or of the Bank which has arisen since the end of the financial year other than in the ordinary course of banking business.

No contingent or other liability of the Group or of the Bank has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Group or of the Bank to meet their obligations as and when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the Directors are not aware of any circumstances, not otherwise dealt with in this report or the financial statements of the Group and of the Bank, which would render any amount stated in the financial statements misleading.

Directors' Report

ITEMS OF AN UNUSUAL NATURE

In the opinion of the Directors:

(i) the results of the operations of the Group and of the Bank during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and

(ii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature which is likely to affect substantially the results of the operations of the Group and of the Bank for the financial year in which this report is made.

DIRECTORS

The Directors of the Bank in office during the financial year and during the period from the end of the financial year to the date of this report are:

Tan Sri Amirsham Bin A Aziz (Chairman)
(appointed on 1 October 2024, redesignated as Chairman with effect from 10 October 2024)
Wong Yuen Weng Ernest
Tan Chian Khong
Susan Yuen Su Min
Lum Piew
Cheryl Khor Hui Peng
Chia Yew Hock Wilson
Dr. John Lee Hin Hock (appointed on 1 April 2024)
Oong Kee Leong (appointed on 1 September 2024)
Lily Rozita Binti Mohamad Khairi (appointed on 15 November 2024)
Datuk Wan Azhar Bin Wan Ahmad (retired with effect from 7 April 2024)
Lee Boon Huat (retired with effect from 7 April 2024)
Tan Sri Dato' Ahmad Bin Mohd Don (Chairman) (demised on 17 September 2024)
Mazidah Binti Abdul Malik (retired with effect from 18 January 2025)

DIRECTORS' REMUNERATION

The Directors' remuneration for the Group and the Bank for the financial year amounted to RM4,556,000 and RM3,601,000 respectively. Details of Directors' remuneration are set out in Note 40 to the financial statements.

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangements to which the Bank is a party, whereby the Directors might acquire benefits by means of the acquisition of shares in, or debentures of, the Bank or any other body corporate.

Since the end of the previous financial year, no Director of the Bank has received or become entitled to receive any benefit (other than benefits shown under Directors' remuneration in Note 40 to the financial statements) by reason of a contract made by the Bank or its subsidiary with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

Directors' Report

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings that is required to be kept under Section 59 of the Companies Act 2016, none of the Directors in office at the end of the financial year had any interest in shares of the Bank or its subsidiaries or its related corporations during the financial year.

BUSINESS REVIEW FOR FINANCIAL YEAR ENDED ("FYE") 31 MARCH 2025

Profitability

The Group recorded a net profit after taxation of RM750.7 million for the financial year ended 31 March 2025, a year-on-year ("YOY") increase of RM60.3 million or 8.7%. This growth was primarily driven by increased revenue after taking into account higher allowances for expected credit losses and operating expenses.

Net interest income increased by RM226.4 million or 13.2% YOY, predominantly attributed to loan growth. The net interest margin ("NIM") for the period was 2.45% [2024: 2.48%].

The Group reported other operating income of RM323.4 million, an increase of RM23.0 million or 7.7% YOY. This growth primarily stemmed from increased revenue from treasury and investment income and trade fees, after taking into account lower wealth management income and higher credit card fee expenses.

Total revenue stood at RM2.3 billion, increased by RM249.5 million or 12.3% YOY.

Operating Expenses

Operating expenses rose by RM114.8 million, or 11.8% YOY. The cost-to-income ratio ("CIR") stood at 48.0%.

Loan Growth

The implementation of the ACCELER8 strategic plan facilitated an expansion in the Group's loans, advances, and financing, which increased by 12.0% YOY to reach RM62.4 billion. This growth was predominantly propelled by advancements across all business lines.

Asset Quality

The Group's allowance for expected credit losses on loans, advances, financing, and other financial assets posted a net charge of RM188.6 million, an increase of RM53.1 million YOY. The net credit cost stood at 31.9 basis points, while the loan loss coverage, including regulatory reserves, stood at 116.8%.

The Group will maintain a prudent approach by implementing the credit risk framework across all business lines. This involves stratifying customers based on their risk profiles and engaging with them accordingly. Additionally, the Group will focus on controlling credit costs by refining credit policies, robust credit underwriting standards, and intensifying collection efforts.

Healthy Funding and Liquidity Position

The Group's current/savings account ("CASA") ratio was 41.0%, with customer deposits totalling RM65.8 billion. Our funding strategy has enabled the Group to maintain a robust liquidity coverage ratio and loans-to-funds ratio, which stood at 171.6% and 85.6%, respectively.

Proactive Capital Management

We maintained capital position with the Common Equity Tier-1 ("CET 1") ratio at 12.2%, the Tier-1 Capital Ratio at 13.4%, and the Total Capital Ratio at 16.7%, all comfortably surpassing regulatory thresholds.

Additionally, for the financial year ended 31 March 2025, the Group declared a second interim dividend of 9.9 sen per share.

BUSINESS REVIEW FOR FINANCIAL YEAR ENDED ("FYE") 31 MARCH 2025 (CONT'D)

Performance by Business Segment and Subsidiary

The Group's business segments encompass Consumer Banking, Business Banking, and Financial Markets.

In the Consumer Banking segment, profit before tax was recorded at RM130.6 million, reflecting a decrease of RM18.0 million YOY. Net income saw an increase of RM136.6 million or 20.8% to RM792.2 million, driven primarily by a rise in net interest income by RM155.3 million offset by a decrease in other operating income by RM18.7 million. Operating expenses increased by RM38.2 million or 7.9%, while the allowance for expected credit losses increased by RM116.5 million. Segment assets were recorded at RM32.8 billion.

For the Business Banking segment, comprising corporate, commercial, and SME banking, profit before tax rose to RM561.8 million, an increase of RM64.4 million or 12.9% YOY. Net income increased by RM67.7 million or 6.7% to RM1.1 billion, driven by higher net interest income by RM50.8 million and higher other operating income by RM16.9 million. Operating expenses increased by RM66.8 million or 17.0%, while the allowance for expected credit losses decreased by RM63.5 million. Segment assets were recorded at RM33.3 billion.

In the Financial Markets segment, profit before tax reached RM318.9 million, up by RM29.3 million or 10.1% YOY. Net income increased by RM34.6 million or 10.3%, primarily due to higher net interest income by RM19.1 million and lower other operating loss by RM15.5 million. Operating expenses rose by RM5.2 million. Segment assets recorded at RM18.8 billion.

The Islamic Banking segment, which includes consumer banking, business banking, and financial markets, recorded a net profit after taxation of RM192.2 million, which increased by RM30.4 million, or 18.8% YOY. Net income increased by RM102.8 million, or 23.6%. Net profit income increased by RM83.1 million, while other operating income increased by RM19.7 million. Operating expenses increased by RM26.2 million, or 14.6%. The allowance for expected credit losses increased by RM44.3 million. Total assets stood at RM19.4 billion.

ECONOMIC AND BUSINESS OUTLOOK FOR NEXT FINANCIAL YEAR

Malaysia's Ministry of Finance forecasts GDP growth of 4.5%-5.5% for 2025. While domestic demand and government initiatives are expected to drive this growth, external global developments uncertainties remain a potential risk.

As we reach the midpoint of our Acceler8 2027 strategy, we will continue to pursue the eight growth pillars to ensure sustainable expansion and strengthen our market position:

- **Maintain momentum in SME expansion**: Continue optimizing customer engagement and expanding digital channels.
- **Support business customers throughout their lifecycle**: Serve as the primary bank for businesses at all stages, from small SMEs to IPOs, with tailored financial solutions, driving recurring transactional fee income.
- **Expand the Consumer business**: Deepen relationships with young professionals and high-net-worth clients, including scaling up innovative digital propositions like the virtual credit card.
- **Ecosystem Partnerships**: Offer holistic solutions, particularly in sustainability, by collaborating with strategic partners.
- **Become the regional leader in selected economic corridors**: Capture growth in key economic corridors (Penang, Johor, East Malaysia).
- **Corporate & Capital Markets**: Enhance client coverage and create value through synergies.
- **Islamic Banking**: Increase market share with unique offerings like Halal in One and sustainable financing.
- **Strategic Partnerships**: Expand product and distribution capabilities through collaborations.

Directors' Report

ECONOMIC AND BUSINESS OUTLOOK FOR NEXT FINANCIAL YEAR (CONT'D)

We will remain vigilant of the evolving global developments, particularly the potential escalation of US-China trade tensions, which could weigh on global trade activity and economic growth. Notwithstanding this, we will continue to upgrade our products, services, and technology to drive future growth, prudently expand lending, diversify deposit sources, and strengthen risk management in FY2026.

RATING BY EXTERNAL RATING AGENCY

The Bank is rated by RAM Rating Services Berhad ("RAM"). Based on RAM's rating in September 2024, the Bank's short-term and long-term ratings are reaffirmed at P1 and A1 respectively. RAM has classified these rating categories as follows:

P1 - Financial institutions in this category have superior capacities for timely payments of obligations.

A1 - Financial institutions rated in this category are adjudged to offer adequate safety for timely payments of financial obligations. This level of rating indicates financial institutions with adequate credit profiles, but possess one or more problem areas, giving rise to the possibility of future riskiness. Financial institutions rated in this category have generally performed at industry average and are considered to be more vulnerable to changes in economic conditions than those rated in the higher categories.

SUBSIDIARIES

Details of subsidiaries are set out in Note 12 to the financial statements.

AUDITORS' REMUNERATION

Total auditors' remuneration for the Group and the Bank for the financial year ended 31 March 2025 are RM2,393,000 and RM1,989,000 respectively. Details of auditors' remuneration are set out in Note 32 to the financial statements.

SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

The significant events during the financial year are disclosed in Note 49 to the financial statements.

SUBSEQUENT EVENTS

The events subsequent to the end of the financial reporting period are disclosed in Note 50 to the financial statements.

AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors.

Amirsham Bin A Aziz

Tan Chian Khong

Kuala Lumpur, Malaysia
30 May 2025

Statement by Directors

Pursuant To Section 251(2) Of The Companies Act 2016

We, Amirsham Bin A Aziz and Tan Chian Khong, being two of the Directors of Alliance Bank Malaysia Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 226 to 378 are drawn up so as to give a true and fair view of the financial position of the Group and of the Bank as at 31 March 2025 and the financial performance of the Group and of the Bank for the financial year ended 31 March 2025 in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Signed on behalf of the Board in accordance with a resolution of the Directors.

Amirsham Bin A Aziz
Kuala Lumpur, Malaysia
30 May 2025

Tan Chian Khong

Statutory Declaration

Pursuant To Section 251(1) Of The Companies Act 2016

I, Ronnie Royston Fernandiz, being the officer primarily responsible for the financial management of Alliance Bank Malaysia Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 226 to 378 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the
abovenamed Ronnie Royston Fernandiz
at Kuala Lumpur in the Federal Territory
on 30 May 2025

Ronnie Royston Fernandiz
MIA Membership No. (CA 13837)

Before me,

Mazlee Bin Ismail
Commissioner for Oaths

Kuala Lumpur, Malaysia
30 May 2025

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Our opinion

In our opinion, the financial statements of Alliance Bank Malaysia Berhad ("the Bank") and its subsidiaries ("the Group") give a true and fair view of the financial position of the Group and of the Bank as at 31 March 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

What we have audited

We have audited the financial statements of the Group and of the Bank, which comprise the statements of financial position as at 31 March 2025 of the Group and of the Bank, and the statements of income, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the financial year then ended, and notes to the financial statements, including material accounting policies, as set out on pages 226 to 378.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditors' responsibilities for the audit of the financial statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Bank in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Our audit approach

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements of the Group and of the Bank. In particular, we considered where the Directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Group and of the Bank, the accounting processes and controls, and the industry in which the Group and the Bank operate.

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Bank for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Bank as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

<table>
<tr><th>Key audit matters</th><th>How our audit addressed the key audit matter</th></tr>
<tr><td colspan="2">Allowance for impairment on loans, advances and financing</td></tr>
<tr><td>Refer to accounting policies 2(a)(ii) and 2(j)(i), and Notes 9 and 33 of the Financial Statements of the Group and the Bank.

MFRS 9 introduces an expected credit loss ("ECL") impairment model, which requires the use of complex models and significant assumptions about future economic conditions and credit behaviour. This is a complex accounting standard which has required considerable judgement and estimates in its implementation.

In particular, the significant judgements in applying the accounting requirements for measuring ECL include the following:

• The models are inherently complex and judgement is applied in determining the appropriate construct of the model;

• Identification of loans, advances and financing that have experienced a significant increase in credit risk; and

• Assumptions used in the ECL models such as expected future cash flows, forward-looking macroeconomic factors and data sets to be used as inputs to the models.</td><td>We obtained an understanding and tested management's controls over identification of loans, advances and financing that have experienced significant increase in credit risk or objective evidence of impairment in accordance with the Group's policy and procedures, and the calculation of ECL provisions.

We tested a sample of loans, advances and financing and assessed the reasonableness of management's judgement that there was no significant increase in credit risk or objective evidence of impairment for these loans.

Where objective evidence of impairment was identified by the Group and impairment loss was individually calculated, we examined both the quantum and timing of future cash flows used by the Group in the impairment loss calculation, challenged the assumptions and compared the assumptions to external evidence where available. Calculations of the discounted cash flows were also re-performed.

For staging and identification of exposures with significant increase in credit risk, we assessed and tested the reasonableness of the transfer criteria applied by the Group for different types of credit exposures. We evaluated if the transfer criteria are consistent with the Group's policy and credit risk management practices.</td></tr>
</table>

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Key audit matters (cont'd)

Key audit matters	How our audit addressed the key audit matter
	To determine the appropriateness of models implemented by the Group, we have: 1) Assessed the methodologies inherent within the ECL models applied against the requirements of MFRS 9; 2) Tested the design and operating effectiveness of the controls relating to: - Governance over ECL model and methodology; - Data used to determine the allowances for credit losses; and - Calculation, review and approval of the ECL calculation. 3) Assessed and tested the significant modelling assumptions; 4) Assessed and considered reasonableness of forward-looking forecasts assumptions. We have checked to independent sources to determine whether the macro-economic information is supportable and reasonable at the reporting date of the Group's financial statements. We have also checked the reasonableness of the probability weightage accorded to the economic scenarios; 5) Checked the accuracy of data and calculation of the ECL amount, on a sample basis and assessed the reasonableness of the overlay adjustment to the ECL; and 6) Assessed whether the disclosures in the financial statements appropriately reflect the Group's credit risk exposures. Based on the procedures performed, we did not find any material exceptions to the Group's assessment on impairment of loans, advances and financing.

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Information other than the financial statements and auditors' report thereon

The Directors of the Bank are responsible for the other information. The other information comprises the Directors' Report and Annual Report 2025, but does not include the financial statements of the Group and of the Bank and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Bank are responsible for the preparation of the financial statements of the Group and of the Bank that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Bank, the Directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Auditors' responsibilities for the audit of the financial statements (cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

(a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

(b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Bank's internal control.

(c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

(d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.

(e) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.

(f) Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditors' Report

To The Members Of Alliance Bank Malaysia Berhad
(Incorporated in Malaysia)
(Company No: 198201008390 (88103-W))

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Auditors' responsibilities for the audit of the financial statements (cont'd)

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Bank for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

This report is made solely to the members of the Bank, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

PRICEWATERHOUSECOOPERS PLT
LLP0014401-LCA & AF 1146
Chartered Accountants

MOHAMED ZHARIF BIN MD AGIL
03795/10/2025 J
Chartered Accountant

Kuala Lumpur
30 May 2025

Statements of Financial Position

As At 31 March 2025

	Note	GROUP 2025 RM'000	GROUP 2024 RM'000	BANK 2025 RM'000	BANK 2024 RM'000
ASSETS					
Cash and short-term funds	3	**4,588,931**	4,596,653	**3,344,893**	3,280,522
Deposits and placements with banks and other financial institutions	4	**611,989**	-	**257,130**	-
Financial assets at fair value through profit or loss	5	**305,999**	335,238	**305,999**	335,238
Financial investments at fair value through other comprehensive income	6	**11,199,629**	10,047,311	**9,357,881**	8,228,402
Financial investments at amortised cost	7	**4,065,023**	3,870,445	**3,397,964**	3,400,709
Derivative financial assets	8	**151,261**	183,035	**151,261**	183,035
Loans, advances and financing	9	**61,418,548**	54,720,750	**47,137,566**	41,236,476
Other assets	10	**248,134**	1,020,815	**267,498**	1,123,527
Tax recoverable		**5,782**	10,639	**-**	-
Statutory deposits	11	**1,276,202**	1,125,413	**972,419**	851,813
Investments in subsidiaries	12	**-**	-	**731,222**	646,656
Investment in joint venture	13	**1,182**	1,135	**1,094**	1,094
Right-of-use assets	14	**116,929**	120,970	**116,929**	120,970
Property, plant and equipment	15	**491,572**	234,093	**491,369**	233,908
Deferred tax assets	16	**219,086**	217,253	**152,643**	153,468
Intangible assets	17	**517,038**	462,372	**515,385**	460,219
TOTAL ASSETS		**85,217,305**	76,946,122	**67,201,253**	60,256,037
LIABILITIES AND EQUITY					
Deposits from customers	18	**65,834,954**	57,397,495	**49,776,588**	42,526,469
Deposits and placements of banks and other financial institutions	19	**2,054,909**	2,055,057	**1,844,421**	1,865,994
Financial liabilities designated at fair value through profit or loss	20	**1,883,460**	1,928,111	**1,883,460**	1,928,111
Obligations on securities sold under repurchase agreements		**1,724,476**	2,022,726	**1,724,476**	2,022,726
Derivative financial liabilities	8	**247,625**	287,067	**247,625**	287,067
Recourse obligations on loans and financing sold to Cagamas	21	**905,646**	1,227,674	**604,096**	724,796
Lease liabilities	22	**117,124**	124,712	**117,124**	124,712
Other liabilities	23	**2,381,446**	3,134,385	**2,166,273**	2,947,355
Provision for taxation		**22,843**	20,933	**26,189**	11,567
Provision for zakat		**1,427**	916	**-**	-
Other borrowings	24	**502,644**	-	**301,610**	-
Subordinated obligations	25	**1,872,304**	1,571,918	**1,772,176**	1,471,684
TOTAL LIABILITIES		**77,548,858**	69,770,994	**60,464,038**	53,910,481
Share capital	26	**1,548,106**	1,548,106	**1,548,106**	1,548,106
Reserves	27	**6,120,341**	5,627,022	**5,189,109**	4,797,450
TOTAL EQUITY		**7,668,447**	7,175,128	**6,737,215**	6,345,556
TOTAL LIABILITIES AND EQUITY		**85,217,305**	76,946,122	**67,201,253**	60,256,037
COMMITMENTS AND CONTINGENCIES	43	**65,980,089**	58,359,769	**62,257,521**	54,726,409
Net assets per share attributable to equity holders of the Bank (RM)		**4.95**	4.63		

The accompanying notes form an integral part of these financial statements.

Statements of Income
For The Financial Year Ended 31 March 2025

		GROUP		BANK	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Interest income	28	**2,865,144**	2,465,837	**2,854,689**	2,455,990
Interest expense	29	**(1,414,017)**	(1,156,265)	**(1,414,508)**	(1,157,102)
Net interest income		**1,451,127**	1,309,572	**1,440,181**	1,298,888
Net income from Islamic banking business	30	**547,078**	440,111	**–**	-
		1,998,205	1,749,683	**1,440,181**	1,298,888
Fee and commission income		**270,838**	276,743	**270,622**	276,548
Fee and commission expense		**(157,542)**	(129,446)	**(157,542)**	(129,446)
Investment income		**67,816**	142,398	**161,398**	204,375
Other income/(expense)		**90,622**	(18,928)	**95,521**	(12,869)
Other operating income	31	**271,734**	270,767	**369,999**	338,608
Net income		**2,269,939**	2,020,450	**1,810,180**	1,637,496
Other operating expenses	32	**(1,088,499)**	(973,729)	**(862,662)**	(777,934)
Operating profit before allowances		**1,181,440**	1,046,721	**947,518**	859,562
Allowance for expected credit losses on loans, advances and financing and other financial assets	33	**(187,947)**	(134,895)	**(105,264)**	(96,631)
Allowance for expected credit losses on financial investments	34	**(615)**	(545)	**(997)**	(447)
Operating profit after allowances		**992,878**	911,281	**841,257**	762,484
Share of results of joint venture	13	**47**	41	**–**	-
Profit before taxation and zakat		**992,925**	911,322	**841,257**	762,484
Taxation and zakat	35	**(242,199)**	(220,847)	**(187,976)**	(163,541)
Net profit for the financial year		**750,726**	690,475	**653,281**	598,943
Net profit for the financial year attributable to:					
Equity holders of the Bank		**750,726**	690,475	**653,281**	598,943
Earnings per share attributable to:	36				
Equity holders of the Bank					
- Basic (sen)		**48.5**	44.6		
- Diluted (sen)		**48.5**	44.6		

The accompanying notes form an integral part of these financial statements.

Statements of Comprehensive Income

For The Financial Year Ended 31 March 2025

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Net profit for the financial year	**750,726**	690,475	**653,281**	598,943
Other comprehensive income:				
Items that may be reclassified subsequently to profit or loss:				
Revaluation reserve on financial investments at fair value through other comprehensive income ("FVOCI")	**66,921**	60,785	**62,706**	53,461
- Net gain from change in fair values	**76,657**	82,696	**67,954**	71,599
- Realised loss/(gain) transferred to statements of income on disposal	**11,266**	(3,293)	**13,770**	(2,016)
- Transfer to deferred tax	**(21,101)**	(19,056)	**(19,614)**	(16,487)
- Changes in expected credit losses	**99**	438	**596**	365
Other comprehensive income, net of tax	**66,921**	60,785	**62,706**	53,461
Total comprehensive income for the financial year	**817,647**	751,260	**715,987**	652,404
Total comprehensive income for the financial year attributable to:				
Equity holders of the Bank	**817,647**	751,260	**715,987**	652,404

The accompanying notes form an integral part of these financial statements.

Statements of Changes in Equity
For The Financial Year Ended 31 March 2025

GROUP	Share capital RM'000	Regulatory reserves RM'000	Capital reserves RM'000	FVOCI reserves RM'000	Retained profits RM'000	Total equity RM'000
	← Attributable to equity holders of the Bank →					
At 1 April 2024	**1,548,106**	**155,485**	**10,018**	**(87,888)**	**5,549,407**	**7,175,128**
Net profit for the financial year	**–**	**–**	**–**	**–**	**750,726**	**750,726**
Other comprehensive income	**–**	**–**	**–**	**66,921**	**–**	**66,921**
Total comprehensive income	**–**	**–**	**–**	**66,921**	**750,726**	**817,647**
Transfer from regulatory reserves	**–**	**(38,312)**	**–**	**–**	**38,312**	**–**
Dividends paid to shareholders (Note 37)	**–**	**–**	**–**	**–**	**(324,328)**	**(324,328)**
At 31 March 2025	**1,548,106**	**117,173**	**10,018**	**(20,967)**	**6,014,117**	**7,668,447**
At 1 April 2023	1,548,106	257,241	100,150	(148,673)	4,989,825	6,746,649
Net profit for the financial year	-	-	-	-	690,475	690,475
Other comprehensive income	-	-	-	60,785	-	60,785
Total comprehensive income	-	-	-	60,785	690,475	751,260
Transfer from regulatory reserves	-	(101,756)	-	-	101,756	-
Effect of subsidiary's capital return	-	-	(90,132)	-	90,132	-
Dividends paid to shareholders (Note 37)	-	-	-	-	(322,781)	(322,781)
At 31 March 2024	1,548,106	155,485	10,018	(87,888)	5,549,407	7,175,128

The accompanying notes form an integral part of these financial statements.

Statements of Changes in Equity

For The Financial Year Ended 31 March 2025

BANK	Share capital RM'000	← Non-distributable reserves Regulatory reserves RM'000	Capital reserves RM'000	FVOCI reserves → RM'000	Distributable reserves Retained profits RM'000	Total equity RM'000
At 1 April 2024	**1,548,106**	**155,485**	**-**	**(83,022)**	**4,724,987**	**6,345,556**
Net profit for the financial year	**-**	**-**	**-**	**-**	**653,281**	**653,281**
Other comprehensive income	**-**	**-**	**-**	**62,706**	**-**	**62,706**
Total comprehensive income	**-**	**-**	**-**	**62,706**	**653,281**	**715,987**
Transfer from regulatory reserves	**-**	**(38,312)**	**-**	**-**	**38,312**	**-**
Dividends paid to shareholders (Note 37)	**-**	**-**	**-**	**-**	**(324,328)**	**(324,328)**
At 31 March 2025	**1,548,106**	**117,173**	**-**	**(20,316)**	**5,092,252**	**6,737,215**
At 1 April 2023	1,548,106	231,857	15,515	(135,652)	4,324,216	5,984,042
Net profit for the financial year	-	-	-	-	598,943	598,943
Other comprehensive income	-	-	-	53,461	-	53,461
Total comprehensive income	-	-	-	53,461	598,943	652,404
Transfer from regulatory reserves	-	(82,417)	-	-	82,417	-
Effect of business transfer from subsidiary	-	6,045	-	(831)	26,677	31,891
Effect of subsidiary's capital return	-	-	(15,515)	-	15,515	-
Dividends paid to shareholders (Note 37)	-	-	-	-	(322,781)	(322,781)
At 31 March 2024	1,548,106	155,485	-	(83,022)	4,724,987	6,345,556

The accompanying notes form an integral part of these financial statements.

Statements of Cash Flows

For The Financial Year Ended 31 March 2025

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before taxation and zakat	**992,925**	911,322	**841,257**	762,484
Adjustments for:				
Accretion of discount less amortisation of premium of financial investments	**(53,176)**	(41,557)	**(53,176)**	(41,557)
Allowance for expected credit losses on loans, advances and financing	**233,956**	122,929	**137,588**	93,716
(Write-back of)/allowance for expected credit losses on commitments and contingencies	**(10,970)**	17,706	**(9,853)**	13,701
Allowance for expected credit losses on financial investments	**615**	545	**997**	447
Allowance for expected credit losses on other receivables	**4,886**	1,993	**5,269**	1,699
Allowance for expected credit losses on deposits and placements with banks	**16**	-	**16**	-
Amortisation of computer software	**47,056**	47,626	**46,445**	47,051
Depreciation of property, plant and equipment	**22,563**	22,386	**22,466**	22,199
Depreciation of right-of-use assets	**31,386**	27,660	**31,386**	27,660
Dividends from financial assets at fair value through profit or loss	**(1,357)**	(1,356)	**(1,357)**	(1,356)
Dividends from subsidiaries	**-**	-	**(93,582)**	(64,330)
Interest expense on lease liabilities	**5,131**	5,520	**5,131**	5,520
Interest expense on obligations of securities sold under repurchase agreements	**-**	48,860	**-**	48,860
Interest expense on other borrowings	**7,097**	-	**7,097**	-
Interest expense on subordinated obligations	**67,039**	60,436	**67,158**	60,551
Interest expense on recourse obligations on loans and financing sold to Cagamas	**20,531**	25,340	**20,531**	25,340
Interest income from financial investments at amortised cost	**(118,041)**	(115,334)	**(123,826)**	(121,135)
Interest income from financial investments at fair value through other comprehensive income	**(340,209)**	(290,086)	**(342,408)**	(290,086)
Computer software written-off	**82**	2	**82**	2
Gain on disposal of property, plant and equipment	**(34)**	-	**(34)**	-
Property, plant and equipment written-off	**1**	40	**1**	40
Cash flows from operating activities carried forward	**909,497**	844,032	**561,188**	590,806

The accompanying notes form an integral part of these financial statements.

Statements of Cash Flows
For The Financial Year Ended 31 March 2025

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES (CONT'D)				
Cash flows from operating activities brought forward	**909,497**	844,032	**561,188**	590,806
Net loss/(gain) from sale of financial investments at fair value through other comprehensive income	**13,770**	(2,016)	**13,770**	(2,016)
Unrealised loss arising from derivative instruments	**70,774**	4,886	**70,774**	7,239
Unrealised gain arising from financial assets at fair value through profit or loss	**(31,188)**	(25,562)	**(31,188)**	(25,562)
Unrealised loss arising from financial liabilities designated at fair value through profit or loss	**451**	36,021	**451**	36,021
Share of results of joint venture	**(47)**	(41)	**-**	-
Cash flows from operating activities before working capital changes	**963,257**	857,320	**614,995**	606,488
Changes in working capital:				
Deposits from customers	**8,437,459**	6,548,465	**7,250,119**	5,630,116
Deposits and placements of banks and other financial institutions	**(148)**	335,773	**(21,573)**	329,792
Deposits and placements with banks and other financial institutions with original maturity more than three months	**(29,088)**	88,553	**(16)**	88,553
Derivative instruments	**(63,252)**	-	**(63,814)**	-
Financial assets at fair value through profit or loss	**60,427**	(49,231)	**60,427**	(49,231)
Financial liabilities designated at fair value through profit or loss	**(47,563)**	106,933	**(47,563)**	106,933
Loans, advances and financing	**(6,931,755)**	(6,917,674)	**(6,038,677)**	(5,539,429)
Other assets	**767,797**	(474,162)	**850,761**	(435,952)
Other liabilities	**(741,790)**	956,099	**(779,899)**	913,413
Obligations on securities sold under repurchase agreements	**(298,250)**	1,339,468	**(298,250)**	1,339,468
Statutory deposits	**(150,789)**	(145,812)	**(120,606)**	(123,702)
Cash generated from operating activities	**1,966,305**	2,645,732	**1,405,904**	2,866,449
Taxation and zakat paid	**(257,857)**	(228,191)	**(192,143)**	(179,027)
Net cash generated from operating activities	**1,708,448**	2,417,541	**1,213,761**	2,687,422

Statements of Cash Flows

For The Financial Year Ended 31 March 2025

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FROM INVESTING ACTIVITIES				
Dividends from subsidiaries	**–**	-	**93,582**	64,330
Dividends from financial assets at fair value through profit or loss	**1,357**	1,356	**1,357**	1,356
Interest received from financial assets at fair value through profit or loss	**–**	4,752	**–**	4,752
Interest received from financial investments at fair value through other comprehensive income	**329,609**	255,987	**333,643**	254,762
Interest received from financial investments at amortised cost	**122,826**	94,932	**129,354**	104,774
Interest paid for derivative instruments	**–**	(45,853)	**–**	(45,735)
Purchase of computer software	**(101,804)**	(69,562)	**(101,693)**	(69,224)
Purchase of property, plant and equipment	**(280,043)**	(198,875)	**(279,928)**	(198,807)
Proceeds from disposal of property, plant and equipment	**34**	9	**34**	4
Proceeds from subsidiary	**–**	-	**5,000**	226,745
Purchase of joint venture	**–**	-	**–**	(1,094)
Purchase of goodwill	**–**	-	**–**	(20,722)
Subscription of subsidiary's ordinary shares	**–**	-	**(89,566)**	(37,500)
Purchase of:				
- financial investments at fair value through other comprehensive income	**(4,307,455)**	(6,242,319)	**(3,696,703)**	(4,116,172)
- financial investments at amortised cost	**(2,857,303)**	(867,513)	**(546,171)**	(602,543)
Redemption/disposal of:				
- financial investments at fair value through other comprehensive income	**3,205,481**	4,774,851	**2,610,099**	2,157,133
- financial investments at amortised cost	**2,732,101**	477,479	**626,508**	425,090
Net cash used in investing activities	**(1,155,197)**	(1,814,756)	**(914,484)**	(1,852,851)

Statements of Cash Flows

For The Financial Year Ended 31 March 2025

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FROM FINANCING ACTIVITIES				
Dividends paid to shareholders of the company	**(324,328)**	(322,781)	**(324,328)**	(322,781)
Interest paid on obligations on securities sold under repurchase agreements	**-**	(41,242)	**-**	(41,242)
Interest paid on other borrowings	**(4,453)**	-	**(5,487)**	-
Interest paid on subordinated obligations	**(66,653)**	(60,020)	**(66,666)**	(60,119)
Interest paid on recourse obligations on loans and financing sold to Cagamas	**(22,605)**	(19,182)	**(21,262)**	(21,913)
Repayment of lease liabilities	**(40,064)**	(33,595)	**(40,064)**	(33,595)
Proceeds from issuance of other borrowings	**500,000**	-	**300,000**	-
Proceeds from issuance of subordinated obligations	**300,000**	-	**300,000**	-
(Repayment)/proceeds from recourse obligations on loans and financing sold to Cagamas	**(319,954)**	900,032	**(119,969)**	500,017
Net cash generated from financing activities	**21,943**	423,212	**22,224**	20,367
Net change in cash and cash equivalents	**575,194**	1,025,997	**321,501**	854,938
Cash and cash equivalents at beginning of financial year	**4,596,653**	3,570,656	**3,280,522**	2,425,584
Cash and cash equivalents at end of financial year	**5,171,847**	4,596,653	**3,602,023**	3,280,522
Cash and cash equivalents comprise the following:				
Cash and short-term funds (Note 3)	**4,588,931**	4,596,653	**3,344,893**	3,280,522
Deposits and placements with banks and other financial institutions (Note 4)	**611,989**	-	**257,130**	-
	5,200,920	4,596,653	**3,602,023**	3,280,522
Less: Cash and short-term funds and deposits and placements with financial institutions, with original maturity of more than three months	**(29,073)**	-	**-**	-
	5,171,847	4,596,653	**3,602,023**	3,280,522

Statements of Cash Flows
For The Financial Year Ended 31 March 2025

A reconciliation of liabilities from financing activities to the statements of financial position and statements of cash flows as follows:

	Recourse obligations on loans and financing sold to Cagamas RM'000	Lease liabilities RM'000	Other borrowings RM'000	Subordinated obligations RM'000	Total RM'000
GROUP					
At 1 April 2024	**1,227,674**	**124,712**	**–**	**1,571,918**	**2,924,304**
Cash flow					
- Proceeds from issuance	**–**	**–**	**500,000**	**300,000**	**800,000**
- Redemption/repayment	**(319,954)**	**(40,064)**	**–**	**–**	**(360,018)**
- Interest payment	**(22,605)**	**–**	**(4,453)**	**(66,653)**	**(93,711)**
Non-cash changes					
- Interest accrued	**20,531**	**5,131**	**7,097**	**67,039**	**99,798**
- Additions, remeasurement and termination of contracts	**–**	**27,345**	**–**	**–**	**27,345**
At 31 March 2025	**905,646**	**117,124**	**502,644**	**1,872,304**	**3,397,718**

	Recourse obligations on loans and financing sold to Cagamas RM'000	Lease liabilities RM'000	Subordinated obligations RM'000	Obligations on securities sold under repurchase agreements RM'000	Total RM'000
GROUP					
At 1 April 2023	321,484	113,251	1,571,502	675,640	2,681,877
Cash flow					
- Proceeds from issuance	900,032	-	-	1,339,468	2,239,500
- Redemption/repayment	-	(33,595)	-	-	(33,595)
- Interest payment	(19,182)	-	(60,020)	(41,242)	(120,444)
Non-cash changes					
- Interest accrued	25,340	5,520	60,436	48,860	140,156
- Additions, remeasurement and termination of contracts	-	39,536	-	-	39,536
At 31 March 2024	1,227,674	124,712	1,571,918	2,022,726	4,947,030

Statements of Cash Flows

For The Financial Year Ended 31 March 2025

A reconciliation of liabilities from financing activities to the statements of financial position and statements of cash flows as follows: (cont'd)

	Recourse obligations on loans and financing sold to Cagamas RM'000	Lease liabilities RM'000	Other borrowings RM'000	Subordinated obligations RM'000	Total RM'000
BANK					
At 1 April 2024	**724,796**	**124,712**	**–**	**1,471,684**	**2,321,192**
Cash flow					
- Proceeds from issuance	**–**	**–**	**300,000**	**300,000**	**600,000**
- Redemption/repayment	**(119,969)**	**(40,064)**	**–**	**–**	**(160,033)**
- Interest payment	**(21,262)**	**–**	**(5,487)**	**(66,666)**	**(93,415)**
Non-cash changes					
- Interest accrued	**20,531**	**5,131**	**7,097**	**67,158**	**99,917**
- Additions, remeasurement and termination of contracts	**–**	**27,345**	**–**	**–**	**27,345**
At 31 March 2025	**604,096**	**117,124**	**301,610**	**1,772,176**	**2,795,006**

	Recourse obligations on loans and financing sold to Cagamas RM'000	Lease liabilities RM'000	Subordinated obligations RM'000	Obligations on securities sold under repurchase agreements RM'000	Total RM'000
BANK					
At 1 April 2023	221,352	113,251	1,471,252	675,640	2,481,495
Cash flow					
- Proceeds from issuance	500,017	-	-	1,339,468	1,839,485
- Redemption/repayment	-	(33,595)	-	-	(33,595)
- Interest payment	(21,913)	-	(60,119)	(41,242)	(123,274)
Non-cash changes					
- Interest accrued	25,340	5,520	60,551	48,860	140,271
- Additions, remeasurement and termination of contracts	-	39,536	-	-	39,536
At 31 March 2024	724,796	124,712	1,471,684	2,022,726	4,343,918

Notes to the Financial Statements
As at 31 March 2025

1. PRINCIPAL ACTIVITIES AND GENERAL INFORMATION

The Bank is principally engaged in all aspects of banking business and the provision of related financial services.

The principal activities of the subsidiaries are Islamic banking, nominees services, investment advisory services and related financial services.

The Bank is a public limited liability company, incorporated and domiciled in Malaysia. The registered office is located at 3rd Floor, Menara Multi-Purpose, Capital Square, No 8 Jalan Munshi Abdullah, 50100 Kuala Lumpur, Malaysia.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 30 May 2025.

2. MATERIAL ACCOUNTING POLICIES

(a) Basis of Preparation

Malaysian Financial Reporting Standards ("MFRS") Framework

The financial statements of the Group and the Bank have been prepared in accordance with MFRS, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and the Bank have been prepared under the historical cost convention, as modified by the financial investments at fair value through other comprehensive income and financial assets/liabilities (including derivative instruments) at fair value through profit or loss.

The financial statements incorporate all activities relating to the Islamic banking business which have been undertaken by the Group. Islamic banking business refers generally to the acceptance of deposits and granting of financing under the Shariah principles.

The financial statements are presented in Ringgit Malaysia ("RM") and all numbers are rounded to the nearest thousand (RM'000), unless otherwise stated.

The preparation of the financial statements in conformity with MFRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. It also requires the Directors to exercise their judgement in the process of applying the Group's and the Bank's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ from those estimates.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are described in the following notes:

(i) Annual testing for impairment of goodwill (Note 17) - the measurement of the recoverable amount of cash-generating units is determined based on the value-in-use method, which requires the use of estimates for cash flow projections approved by the Board of Directors covering a 4-year period, estimated growth rates for cash flows beyond the fourth year are extrapolated in perpetuity and discount rates are applied to the cash flow projections. A sensitivity assessment has been performed by stressing the estimated growth rates and discount rates by a certain percentage.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(a) Basis of Preparation (cont'd)

Malaysian Financial Reporting Standards ("MFRS") Framework (cont'd)

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are described in the following notes: (cont'd)

(ii) The measurement of allowance for expected credit losses ("ECL") for financial assets measured at amortised cost and at fair value through other comprehensive income. These are the areas that require the use of significant assumptions about future economic conditions and credit behaviour.

The allowance for ECL is recognised using forward-looking information including macroeconomic factors. Using forward-looking information will increase the level of judgement as to how changes in these macroeconomic factors will affect the allowance for ECL. The methodology and assumptions including any forecasts of future economic conditions will continue to be monitored and reviewed.

The sensitivity effect on the macroeconomic factor is further disclosed in Note 41(a)(vi).

Some of the areas of significant judgements involved in the measurement of ECL are detailed as follows:

- Significant increase in credit risk and further disclosure in Note 41(a)(iv)(a);
- Development of ECL models and assumption for the measurement of ECL;
- Determining the number and relative weightings of forward-looking scenarios; and
- Establishing groups of similar financial assets for the purpose of measuring ECL on a collective basis.

The Group and the Bank have also applied pre-emptive provisions and post-model adjustments to determine a sufficient overall level of allowance for ECL as at 31 March 2025. The basis is further disclosed in Note 41(a)(vii).

Standards, amendments to published standards and interpretations that are effective and applicable to the Group and the Bank

The new accounting standards, amendments and improvements to published standards and interpretations that are effective for the Group and the Bank for the financial year beginning on 1 April 2024 are as follows:

- Amendments to MFRS 101 "Classification of Liabilities as Current or Non-current"
- Amendments to MFRS 101 "Non-current Liabilities with Covenants"
- Amendments to MFRS 16 "Lease Liability in a Sale and Leaseback"
- IFRIC agenda decision on disclosure of revenues and expenses for reportable segments (MFRS 8 Operating Segments)

The adoption of the above standards, amendments to published standards, interpretations to existing standards did not have any significant impact on the financial statements of the Group and the Bank, except for the IFRIC agenda decision which the Group and the Bank are in the midst of assessing the impacts on the financial statements.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(a) Basis of Preparation (cont'd)

Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective

The Group and the Bank will apply the new standards, amendments to standards and interpretations in the following period:

Financial year beginning after 1 April 2025

(i) Amendments to MFRS 121 "Lack of Exchangeability"

The amendments clarify that a currency is exchangeable when an entity is able to exchange it into another currency within a time frame that allows for a normal administrative delay and through a market or exchange mechanism that creates enforceable rights and obligations.

If an entity can only obtain no more than an insignificant amount of the other currency at the measurement date for a specified purpose, then the currency is not exchangeable. In such cases, the entity is required to estimate the spot exchange rate at the measurement date.

Financial year beginning after 1 April 2026

(i) Amendments to MFRS 9 and MFRS 7 "Amendments to the Classification and Measurement of Financial Instruments"

The amendments clarify that financial assets require to be derecognised on that date the contractual rights to the cash flows expire and financial liabilities to be derecognised when obligation under the contract is discharged or settled. In addition, there is an optional exception to derecognise financial liabilities before the settlement date for settlement using electronic payment systems if specified criteria are met.

The amendments also clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest ("SPPI") criterion.

New disclosure requirements have been added for certain instruments with contractual terms that can change cash flows such as some financial instruments with features linked to the achievement of environmental, social and governance targets.

In addition, the amendments also update the disclosures for equity instruments designated at fair value through other comprehensive income ("FVOCI").

(ii) Amendments to MFRS 9 and MFRS 7 "Contracts Referencing Nature-dependent Electricity"

The amendments have added the buyer's application guidance on the MFRS 9 "own-use exemption" for contracts to buy and take delivery of electricity because the source of its generation depends on uncontrollable natural conditions e.g. the weather ("contracts referencing nature-dependent electricity"). Under the amendments, the buyer can apply the MFRS 9 "own-use exemption" to account for these contracts as executory contracts if the buyer has been, and expects to be, an "net purchaser" of electricity for the contract period, based on the criteria set in the standard.

Notes to the Financial Statements
As at 31 March 2025

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(a) Basis of Preparation (cont'd)

Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective (cont'd)

Financial year beginning after 1 April 2026 (cont'd)

(ii) Amendments to MFRS 9 and MFRS 7 "Contracts Referencing Nature-dependent Electricity" (cont'd)

The amendments also permit hedge accounting in MFRS 9 if these contracts referencing nature-dependent electricity are used as hedging instruments.

On the other hand, new MFRS 7 disclosure requirements have been introduced to enable users to understand the effects of these contracts on an entity's financial performance and cash flows.

The amendments are effective for annual reporting periods beginning on or after 1 January 2026. Early application is permitted.

Financial year beginning after 1 April 2027

(i) MFRS 19 "Subsidiaries without Public Accountability"

The MASB had on 15 July 2024 issued MFRS 19 "Subsidiaries without Public Accountability" effective for annual periods beginning on or after 1 January 2027.

The new MFRS allows eligible entities to elect to apply reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other MFRS accounting standards.

An entity may elect to apply MFRS 19 if at the end of the reporting period:

- it is a subsidiary;
- it does not have public accountability; and
- it has an ultimate or intermediate parent that produces consolidated financial statements available for public use that comply with MFRS Accounting Standards.

(ii) MFRS 18 "Presentation and Disclosures in Financial Statements"

The MASB had on 14 June 2024 issued MFRS 18 "Presentation and Disclosures in Financial Statements" effective for annual periods beginning on or after 1 January 2027, replaces MFRS 101 "Presentation of Financial Statements".

The new MFRS introduces a new structure of profit or loss statement.

(a) Income and expenses are classified into 3 new main categories:

(i) Operating category which typically includes result from the main business activities.
(ii) Investing category that presents the results of investments in associates and joint ventures and other assets that generate a return largely independently of other resources; and
(iii) Financing category that presents income and expenses from financing liabilities.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(a) Basis of Preparation (cont'd)

Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective (cont'd)

Financial year beginning after 1 April 2027 (cont'd)

(ii) MFRS 18 "Presentation and Disclosures in Financial Statements" (cont'd)

(b) Entities are required to present two new specified subtotals: "Operating profit or loss" and "Profit or loss before financing and income taxes".

Management-defined performance measures are disclosed in a single note and reconciled to the most similar specified subtotal in MFRS Accounting Standards.

Changes to the guidance on aggregation and disaggregation which focus on grouping items based on their shared characteristics.

MFRS 18 will be applied retrospectively.

The adoption of the above standards, amendments to published standards and interpretations to existing standards are not expected to give rise to any significant impact on the financial statements of the Group and the Bank, except for the adoption of MFRS 18 and amendments of MFRS 9, of which the Group and the Bank are in the midst of assessing the impacts on the financial statements.

(b) Economic Entities in the Group

(i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The consolidated financial statements comprise the financial statements of the Bank and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries are prepared for the same reporting date as the Bank.

Subsidiaries are consolidated using the acquisition method of accounting. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement and fair value of any pre-existing equity interest in the subsidiary. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

Notes to the Financial Statements
As at 31 March 2025

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(b) Economic Entities in the Group (cont'd)

(i) Subsidiaries (cont'd)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recognised as goodwill [Note 2(d)(i)]. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statements of income.

If the business combination is achieved in stages, the carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date, and any gains or losses arising from such remeasurement are recognised in statements of income.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with MFRS 9 in statements of income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

In a group reorganisation, the assets and liabilities of the acquired entity are included in the consolidated financial statements of the Group at their existing carrying amounts without fair value uplift. The difference between the consideration given and the aggregate carrying amounts of the assets and liabilities (as of the date of the transaction) is recognised in equity. No goodwill is recognised. The acquired entity's assets and liabilities are incorporated in the consolidated financial statements of the Group as if the entity had always been, prior to the group reorganisation.

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transfer assets. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

(ii) Changes in Ownership Interests in Subsidiaries Without Change of Control

Transactions with non-controlling interests that do not result in loss of control are accounted for as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in equity attributable to owners of the Group.

(iii) Disposal of Subsidiaries

When the Group ceases to consolidate because of a loss of control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in statements of income. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to statements of income.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(b) Economic Entities in the Group (cont'd)

(iii) Disposal of Subsidiaries (cont'd)

Gains or losses on the disposal of subsidiaries include the carrying amount of goodwill relating to the subsidiaries sold.

(iv) Associates

Associates are all entities over which the Group has significant influence, but not control or joint control, generally accompanying a shareholding of between 20% and 50% of voting rights. Significant influence is the power to participate in financial and operating policy decisions of associates but not power to exercise control over those policies.

Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment in an associate is initially recognised at cost, and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the associate in statements of income, and the Group's share of movements in other comprehensive income of the associate in other comprehensive income. Dividends received or receivable from an associate are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interests in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate. The Group's investment in associates includes goodwill identified on acquisition.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. An impairment loss is recognised for the amount by which the carrying amount of the associate exceeds its recoverable amount.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates, unrealised losses are also eliminated unless the transaction provides evidence on impairment of the asset transferred. Where necessary, in applying the equity method, adjustments are made to the financial statements of associates to ensure consistency of accounting policies with those of the Group.

When the Group ceases to equity account its associate because of a loss of significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in statements of income. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as a financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to statements of income.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to statements of income where appropriate.

Dilution gains and losses arising in investments in associates are recognised in the statements of income.

Notes to the Financial Statements
As at 31 March 2025

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(b) Economic Entities in the Group (cont'd)

(v) Joint Arrangements

A joint arrangement is an arrangement of which there is contractually agreed sharing of control by the Group with one or more parties, where decisions about the relevant activities relating to the joint arrangement require unanimous consent of the parties sharing control. The classification of a joint arrangement as a joint operation or a joint venture depends upon the rights and obligations of the parties to the arrangement. A joint venture is a joint arrangement whereby the joint venturers have rights to the net assets of the arrangement. A joint operation is a joint arrangement whereby the joint operators have rights to the assets and obligations for the liabilities, relating to the arrangement.

Interests in joint ventures are accounted for using the equity method, after initially being recognised at cost in the consolidated statements of financial position. Under the equity method, the investment in a joint venture is initially recognised at cost, and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the joint venture in statements of income, and the Group's share of movements in other comprehensive income of the joint venture in other comprehensive income. Dividends received or receivable from a joint venture are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint venture, including any long-term interests that, in substance, form part of the Group's net investment in the joint venture, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

The Group determines at each reporting date whether there is any objective evidence that the investment in the joint venture is impaired. An impairment loss is recognised for the amount by which the carrying amount of the joint venture exceeds its recoverable amount.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

When the Group ceases to equity account its joint venture because of a loss of joint control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in statements of income. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to statements of income.

If the ownership interest in a joint venture is reduced but joint control is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to statements of income where appropriate.

Dilution gains or losses arising in investments in associates are recognised in statements of income.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(c) Investments in Subsidiaries, Joint Ventures and Associates in Separate Financial Statements

In the Bank's separate financial statements, investments in subsidiaries, joint ventures and associates are carried at cost less accumulated impairment loss. The policy for the recognition and measurement of impairment is in accordance with Note 2(j)(ii)(b). On disposal of investments in subsidiaries, joint ventures and associates, the difference between disposal proceeds and the carrying amounts of the investments is recognised in the statements of income.

(d) Intangible Assets

(i) Goodwill

Goodwill arises from a business combination and represents the excess of the aggregate of fair value of consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired and liabilities assumed on the acquisition date. If the fair value of consideration transferred, the amount of non-controlling interest and the fair value of previously held interest in the acquiree are less than the fair value of the net identifiable assets of the acquiree, the resulting gain is recognised in statements of income.

Goodwill is not amortised but it is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and carried at cost less accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at operating segments level. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

(ii) Computer Software

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring the specific software to use. The costs are amortised over their useful lives of five years and are stated at cost less accumulated amortisation and accumulated impairment, if any. Computer software is assessed for impairment whenever there is an indication that it may be impaired. The amortisation period and amortisation method are reviewed at least at the end of each reporting period.

The policy for the recognition and measurement of impairment is in accordance with Note 2(j)(ii)(b).

Costs associated with maintaining computer software programmes are recognised as expenses as incurred. Costs that are directly associated with the production of identifiable and unique software products controlled by the Group, and that will probably generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. These costs include software development employee costs and an appropriate portion of relevant overheads.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(e) Property, Plant and Equipment and Depreciation

Property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Management.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as expenses in the statements of income during the financial year in which they are incurred.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Subsequent to initial recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and accumulated impairment losses, if any. The policy for the recognition and measurement of impairment is in accordance with Note 2(j)(ii)(b).

Freehold land has an unlimited useful life and therefore is not depreciated. Other property, plant and equipment are depreciated on the straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, summarised as follows:

Buildings	2%
Office equipment, furniture and fixtures	10% - 20%
Motor vehicles	20%
Renovations	20%
Computer equipment	20% - 33.3%

Depreciation on assets under construction commences when the assets are ready for their intended use.

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates with the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the net carrying amount is recognised in the statements of income.

(f) Financial Assets

(i) Classification

The Group and the Bank classify the financial assets in the following measurement categories:

- Fair value through other comprehensive income ("FVOCI");
- Fair value through profit or loss ("FVTPL"); and
- Amortised cost.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(f) Financial Assets (cont'd)

(i) Classification (cont'd)

Business model assessment

The Group and the Bank conduct assessments on the objective of a business model to align with how an asset held within a portfolio is being managed. Factors that are being considered include the key objectives of a portfolio, as to whether the business strategy is to earn contractual interest revenue, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising a portfolio through sale of assets. Other factors considered also include the frequency and volume of sales in prior periods, how the asset's performance is evaluated and reported to key management personnel.

Assessment whether contractual cash flows are solely payments of principal and interest ("SPPI")

Where the business model is to hold the financial assets to collect contractual cash flows, or to collect contractual cash flows and sell, the Group and the Bank assess whether the financial assets' contractual cash flows represent SPPI.

In applying the SPPI test, the Group and the Bank consider whether the contractual cash flows are consistent with a basic lending arrangement, i.e. interest includes only consideration for time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

For financial assets measured at fair value, gains and losses will either be recorded in statements of income or statements of other comprehensive income ("OCI"). For investment in debt instruments, this will depend on the business model in which the investment is held. For investment in equity instruments, it is determined by the irrevocable election at the time of initial recognition to account for the equity investment at FVTPL by the Group and the Bank.

(i) Financial investments at FVOCI comprise:

Debt securities where the contractual cash flows are solely principal and interest, and the objective of the Group's and the Bank's business model is achieved both by collecting contractual cash flows and selling financial assets.

(ii) The Group and the Bank classify the following financial assets at FVTPL:

- Debt investments that do not qualify for measurement at either amortised cost or fair value through comprehensive income; and
- Equity investments for which the entity has not elected to recognise at fair value through other comprehensive income.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(f) Financial Assets (cont'd)

(i) Classification (cont'd)

Assessment whether contractual cash flows are solely payments of principal and interest ("SPPI") (cont'd)

(iii) The Group and the Bank classify their financial investments at amortised cost only if both of the following criteria are met:

- The asset is held within a business model with the objective of collecting the contractual cash flows; and
- The contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

The policy of the recognition of impairment is in accordance with Note 2(j)(i).

(ii) Recognition and Initial Measurement

Regular way purchases and sales of financial assets are recognised on settlement date, the date on which the Group and the Bank settle to purchase or sell the asset.

At initial recognition, the Group and the Bank measure a financial asset at its fair value plus, in the case of a financial asset not at FVTPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in statements of income.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are SPPI.

(iii) Subsequent Measurement

Debt instruments

There are three measurement categories into which the Group and the Bank classify its debt instruments:

(i) Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Interest/profit income from these financial assets is included in gross interest/profit income using the effective interest/profit method. Any gain or loss arising on derecognition is recognised directly in statements of income and presented in other operating income. Impairment losses are presented as a separate line item in the statements of income.

(ii) FVOCI

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent SPPI, are measured at FVOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment gains or losses, interest/profit income and foreign exchange gains and losses which are recognised in statements of income.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(f) Financial Assets (cont'd)

(iii) Subsequent Measurement (cont'd)

Debt instruments (cont'd)

There are three measurement categories into which the Group and the Bank classify its debt instruments: (cont'd)

(ii) FVOCI (cont'd)

When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to statements of income and recognised in other operating income. Interest/profit income from these financial assets is included in gross interest/profit income using the effective interest/profit method. Foreign exchange gains and losses are presented in other operating income and impairment expenses are presented as a separate line item in the statements of income and statements of comprehensive income.

(iii) FVTPL

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. The Group and the Bank may also irrevocably designate financial assets at FVTPL if doing so significantly reduces or eliminates a mismatch created by assets and liabilities being measured on different bases. Fair value changes is recognised in statements of income and presented net within other operating income in the period which it arises.

Equity instruments

The Group and the Bank subsequently measures all equity investments at fair value where the Group's and the Bank's management has elected to present fair value gains and losses on equity investments through statements of income. Changes in the fair value of financial assets at FVTPL are recognised in other operating income in the statements of income. Dividends from such investments continue to be recognised in statements of income as other operating income when the Group's and the Bank's right to receive payments is established.

(iv) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group and the Bank have transferred substantially all risks and rewards of ownership.

Receivables that are factored out to banks and other financial institutions with recourse to the Group and the Bank are not derecognised until the recourse period has expired and the risks and rewards of the receivables have been fully transferred. The corresponding cash received from the financial institutions is recorded as amount due to Cagamas Berhad.

When financial investments at FVOCI are sold, the accumulated fair value adjustments recognised in other comprehensive income are reclassified to statements of income.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(g) Derivative Financial Instrument and Hedge Accounting

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value at the end of each reporting period.

The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

Derivatives that do not qualify for hedge accounting are classified as held for trading and accounted for at fair value through profit or loss. Changes in the fair value are recognised immediately in statements of income.

Derivatives that qualify for hedge accounting are designated as either:

(a) Hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge);
(b) Hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge); or
(c) Hedges of a net investment in a foreign operation (net investment hedge).

The Group and the Bank document at the inception of the hedge relationship, the economic relationship between hedging instruments and hedged items including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group and the Bank document its risk management objective and strategy for undertaking its hedge transactions.

The hedges for the Group and the Bank that meet the strict criteria for hedge accounting are accounted for as described below:

(i) Fair Value Hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in statements of income, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

The Group applies fair value hedge accounting for hedging fixed interest risk on securities. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate securities is recognised in statements of income. The gain or loss relating to the ineffective portion is recognised in statements of income within the other operating income. Changes in the fair value of the hedge fixed rate securities attributable to interest rate risk are recognised in equity.

If the hedge no longer meets the criteria for hedge accounting, the carrying amount of a hedged item is adjusted using the effective interest method to amortise to statements of income over the period to maturity.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(g) Derivative Financial Instrument and Hedge Accounting (cont'd)

(ii) Cash Flow Hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated in reserves within equity. The gain or loss relating to the ineffective portion is recognised immediately in statements of income.

Amounts accumulated in equity are reclassified to statements of income in the periods when the hedged item affect the statements of income. The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognised in statements of income at the same time as the interest expense on the hedged borrowings.

When the forecast transaction that is hedged results in the recognition of a non-financial asset (for example property, plant and equipment), the gains or losses previously deferred in equity are reclassified from equity and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognised in depreciation of property, plant and equipment.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised in the periods when the hedged item affects the statements of income. When hedged future cash flows or forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred cost of hedging that were reported in equity are immediately reclassified to statements of income.

Interest Rate Benchmark Reform

The London Interbank Offered Rate ("LIBOR"), a key USD-based benchmark rate used for setting interest rate for derivatives has permanently ceased on 30 September 2024 and has been replaced by the Secured Overnight Financing Rate ("SOFR").

(h) Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount presented in the statements of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy.

(i) Other Assets

Other receivables, deposits, trade receivables, amount due from subsidiaries and related parties included in other assets are carried at amortised cost using the effective yield method, less impairment allowance. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the end of the reporting period.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(j) Impairment of Assets

(i) Impairment of Financial Assets

The Group and the Bank assess on a forward-looking basis the expected credit loss ("ECL") associated with its financial assets carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

The Group's and the Bank's financial assets that are subjected to the ECL model include financial assets classified at amortised cost, debt instruments measured at FVOCI, loans commitments, financial guarantee contracts and other commitments.

ECL represents a probability-weighted estimate of the difference between present value of cash flows according to contract and present value of cash flows the Group expects to receive, over the remaining life of the financial instrument.

The measurement of ECL reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

(a) General 3-stage approach

At each reporting date, the Group and the Bank measure ECL through loss allowance at an amount equal to 12-month ECL if credit risk on a financial instrument or a group of financial instruments has not increased significantly since initial recognition. For all other financial instruments, a loss allowance at an amount equal to lifetime ECL is required.

Impairment will be measured on each reporting date according to a three-stage ECL impairment model:

(i) Stage 1 - from initial recognition of a financial asset to the date on which the credit risk of the asset has increased significantly relative to its initial recognition, a loss allowance is recognised equal to the credit losses expected to result from defaults occurring over the next 12 months (12-month ECL);

(ii) Stage 2 - following a significant increase in credit risk relative to the initial recognition of the financial assets, a loss allowance is recognised equal to the credit losses expected over the remaining life of the asset (Lifetime ECL); and

(iii) Stage 3 - when a financial asset is considered to be credit-impaired, a loss allowance equal to full lifetime expected credit losses is to be recognised (Lifetime ECL). This includes exposures which have triggered obligatory impairment criterion or are judgmentally impaired.

The detailed measurement of ECL is set out in Note 41.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(j) Impairment of Assets (cont'd)

(i) Impairment of Financial Assets (cont'd)

(b) Simplified approach for other receivables

The Group and the Bank apply the MFRS 9 simplified approach to measure ECL which uses probability default ratio ("PD") and loss given default ("LGD") for the due amount.

The PD methodology is derived based on net flow rate model as a simplified approach in view of its low credit risk and non-maturity profile on due amount. LGD is deemed to be in full at any point in time as accounts comprise short term repayments and forward-looking elements will not be considered.

(c) Write-off

The Group and the Bank write-off financial assets, in whole or in part, when all practical recovery efforts have been exhausted and it is concluded that there is no reasonable expectation of recovery. The assessment of no reasonable expectation of recovery is based on unavailability of borrower's sources of income or assets to generate sufficient future cash flows to repay the amount. The Group and the Bank may write-off financial assets that are still subject to enforcement activity. Subsequent recoveries of amounts previously written-off will result in bad debts recoveries.

(ii) Impairment of Non-Financial Assets

(a) Goodwill/Intangible assets

Goodwill and intangible assets that have an indefinite useful life are tested annually for impairment, or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For the purpose of impairment testing, goodwill from business combinations or intangible assets is allocated to CGUs which are expected to benefit from the synergies of the business combination or the intangible asset.

The recoverable amount is determined for each CGU based on its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment is recognised in the statements of comprehensive income when the carrying amount of the CGU, including the goodwill or intangible asset, exceeds the recoverable amount of the CGU. The total impairment is allocated, first, to reduce the carrying amount of goodwill or intangible assets allocated to the CGU and then to the other assets of the CGU on a pro-rata basis.

An impairment on goodwill is not reversed in subsequent periods. An impairment for other intangible assets is reversed if, and only if, there has been a change in the estimates used to determine the intangible asset's recoverable amount since the last impairment was recognised and such reversal is through the statements of income to the extent that the intangible asset's carrying amount does not exceed the carrying amount that would have been determined, net of amortisation, if no impairment had been recognised.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(j) Impairment of Assets (cont'd)

(ii) Impairment of Non-Financial Assets (cont'd)

(b) Other non-financial assets

Other non-financial assets such as property, plant and equipment, computer software, foreclosed properties and investments in subsidiaries and associates are reviewed for objective indications of impairment at the end of each reporting period or whenever there is any indication that these assets may be impaired. Where such indications exist, impairment is determined as the excess of the asset's carrying value over its recoverable amount (greater of value in use or fair value less costs to sell) and is recognised in the statements of income. An impairment for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment was recognised.

The carrying amount is increased to its revised recoverable amount, provided that the amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment been recognised for the asset in prior years. A reversal of impairment for an asset is recognised in the statements of income.

(k) Financial Liabilities

Financial liabilities are initially recognised at the fair value of consideration received less directly attributable transaction costs. Subsequent to initial recognition, financial liabilities are measured at amortised cost.

Certain financial liabilities are designated at initial recognition at fair value through profit or loss when one of the designation criteria is met:

(i) Designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or

(ii) Its performance is evaluated on a fair value basis, in accordance with a documented management or investment strategy.

A financial liability which does not meet any of these criteria may still be designated as measured at FVTPL when it contains one or more embedded derivatives that sufficiently modify the cash flows of the liability and are not clearly closely related.

The component of fair value changes relating to the Group's and the Bank's own credit risk is recognised in other comprehensive income. Amounts recorded in other comprehensive income related to credit risk are not subject to recycling in statements of income, but are transferred to retained earnings when realised.

Interest payables are now classified into the respective class of financial liabilities.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(l) Repurchase Agreements

Financial instruments purchased under resale agreements are instruments which the Group and the Bank have purchased with a commitment to resell at future dates. The commitment to resell the instruments is reflected as an asset in the statements of financial position and measured at amortised cost.

Conversely, obligations on financial instruments sold under repurchase agreements are instruments which the Group and the Bank have sold from their portfolio, with a commitment to repurchase at future dates, are measured at amortised cost. Such financing transactions and the obligations to repurchase the instruments are reflected as a liability in the statements of financial position.

(m) Bills and Acceptances Payable

Bills and acceptances payable represent the Group's and the Bank's own bills and acceptances rediscounted and outstanding in the market. Refer to Note 2(k).

(n) Subordinated Obligations and Other Borrowings

The interest-bearing instruments are classified as liabilities in the statements of financial position as there is a contractual obligation by the Group and the Bank to make cash payments of either principal or interest or both to holders of the debt securities, and the Group and the Bank are contractually obliged to settle the financial instrument in cash or another financial instrument.

Subsequent to initial recognition, debt securities issued are recognised at amortised cost, with any difference between proceeds net of transaction costs and the redemption value being recognised in the statements of income over the period of the borrowings on an effective interest/profit method.

(o) Provisions

Provisions are recognised when the Group and the Bank have a present legal or constructive obligation as a result of past events. It is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made.

Where the Group and the Bank expect a provision to be reimbursed by another party (for example, under an insurance contract), the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost expense.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(p) Leases

Lease in which the Group and the Bank are a Lessee

Leases are recognised as right-of-use ("ROU") assets and a corresponding liability at the date on which the leased asset is available for use by the Group and the Bank (i.e. the commencement date).

Contracts may contain both lease and non-lease components. The Group and the Bank allocate the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of properties for which the Group and the Bank are a lessee, it has elected the practical expedient provided in MFRS 16 not to separate lease and non-lease components. Both components are accounted for as a single lease component and payments for both components are included in the measurement of lease liability.

(i) Lease Term

In determining the lease term, the Group and the Bank consider all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not to be terminated).

The Group and the Bank reassess the lease term upon the occurrence of a significant event or change in circumstances that is within the control of the Group and the Bank and affects whether the Group and the Bank are reasonably certain to exercise an option not previously included in the determination of the lease term, or not to exercise an option previously included in the determination of the lease term. A revision in lease term results in remeasurement of the lease liabilities.

(ii) ROU Assets

ROU assets are initially measured at cost comprising the following:

- The amount of the initial measurement of lease liability;
- Any lease payments made at or before the commencement date less any lease incentive received;
- Any initial direct costs; and
- Decommissioning or restoration costs.

ROU assets that are not investment properties are subsequently measured at cost, less accumulated depreciation and impairment loss, if any. ROU assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group and the Bank are reasonably certain to exercise a purchase option, the ROU assets are depreciated on the underlying asset's useful life. In addition, ROU assets are adjusted for certain remeasurement of the lease liabilities.

ROU assets are presented as a separate line item in the statements of financial position.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(p) Leases (cont'd)

Lease in which the Group and the Bank are a Lessee (cont'd)

(iii) Lease Liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at that date. The lease payments include the following:

- Fixed payments (including in-substance fixed payments), less any lease incentive receivable;
- Variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable by the Group and the Bank under residual value guarantees;
- The exercise price of a purchase and extension options if the Group and the Bank are reasonably certain to exercise that option; and
- Payments of penalties for terminating the lease, if the lease term reflects the Group and the Bank exercising that option.

Lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group and the Bank, the lessee's incremental borrowing is used. This is the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU asset in a similar economic environment with similar terms, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to statements of income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The Group and the Bank present the lease liabilities as a separate line item in the statements of financial position. Interest expense on the lease liability is presented within the net interest income in statements of income.

(iv) Short-Term Leases and Leases of Low Value Assets

Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise computer equipment and small items of office equipment. Payments associated with short-term leases of equipment and all leases of low-value assets are recognised on a straight-line basis as an operating expense in statements of income.

Lease in which the Bank is a Lessor

As a lessor, the Bank determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Bank makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset to the lessee. As part of this assessment, the Bank considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(p) Leases (cont'd)

Lease in which the Bank is a Lessor (cont'd)

(i) Finance Leases

The Bank classifies a lease as a finance lease if the lease transfers substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee.

The Bank derecognises the underlying asset and recognises a receivable at an amount equal to the net investment in a finance lease. Net investment in a finance lease is measured at an amount equal to the sum of the present value of lease payments from the lessee and the unguaranteed residual value of the underlying asset.

Initial direct costs are also included in the initial measurement of the net investment. The net investment is subject to MFRS 9 impairment. In addition, the Bank reviews regularly the estimated unguaranteed residual value.

Lease income is recognised over the term of the lease using the net investment method so as to reflect a constant periodic rate of return. The Bank revises the lease income allocation if there is a reduction in the estimated unguaranteed residual value.

(ii) Operating Leases

The Bank classifies a lease as an operating lease if the lease does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee. The Bank recognises lease payments received under operating lease as lease income on a straight-line basis over the lease term.

(iii) Sublease Classification

When the Bank is an intermediate lessor, it assesses the lease classification of a sublease with reference to the ROU assets arising from the head lease, not with reference to the underlying assets. If a head lease is short-term lease to which the Bank applies the exemption described above, then it classifies the sublease as an operating lease.

(iv) Separating Lease and Non-Lease Components

If an arrangement contains lease and non-lease components, the Bank allocates the consideration in the contract to the lease and non-lease components based on the stand-alone selling prices in accordance with the principles in MFRS 15.

(q) Share Capital and Dividends Declared

(i) Classification

Ordinary shares with discretionary dividends are classified as equity.

(ii) Share Issue Costs

Incremental costs directly attributable to the issue of new shares or options are deducted against equity.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(q) Share Capital and Dividends Declared (cont'd)

(iii) Dividends Declared

Dividends declared on ordinary shares are deducted from equity in the period in which all relevant approvals have been obtained.

(iv) Earnings Per Share

Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owner of the Group and the Bank, excluding any costs of servicing equity other than ordinary shares; and
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

Diluted earnings per share

Diluted earnings per share adjusts the figures in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares; and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

(r) Revenue Recognition

(i) Recognition of Interest and Financing Income

Interest income and financing income are recognised using effective interest/profit rate, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the loans/financing or, where appropriate, a shorter period to the net carrying amount of the loan/financing. When calculating the effective interest/profit rate, the Group and the Bank estimate cash flows considering all contractual terms of the loans/financing but do not consider future credit losses. The calculation includes significant fees paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Interest income and financing income are recognised in the statements of income for all interest/profit-bearing assets on an accrual basis. Interest income and financing income include the amortisation of premium or accretion of discount. Income from the Islamic banking business is recognised on an accrual basis in accordance with the Shariah principles.

For impaired loans/financing where the value has been reduced as a result of impairment loss, interest/financing income continues to be accrued using the rate of interest/profit used to discount the future cash flows for the purpose of measuring the impairment.

Notes to the Financial Statements
As at 31 March 2025

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(r) Revenue Recognition (cont'd)

(ii) Recognition of Fees and Other Income

Fee and commission income of the Group and the Bank is from a wide range of products and services provided to the customers. The income is recognised based on the contractual rates or amount, netted off against fee and commission expense directly attributable to the income. When the performance obligation is fulfilled, where the products and services are delivered to the customer, fee and commission income will be recognised in statements of income.

For transaction-based fee and commission income, it is recognised on the completion of the transaction. Such fees include fees related to the completion of corporate advisory fees, brokerage income, loan arrangement fees and commissions, management and participation fees, underwriting commissions, service charges on credit cards and sale of unit trust funds. These fees constitute a single performance obligation.

For services that are provided over a period of time, fee and commission income is recognised on equal proportion basis over the period during which the related service is provided. This basis of recognition will reflect the nature of these services to the customers over time. Fees for these services can be billed periodically over time. Such fees include commitment, guarantee and portfolio management fees and bancassurance agreements.

Net gain or loss from disposal of financial assets at fair value through profit or loss and financial investments at fair value through other comprehensive income are recognised in statements of income upon disposal of securities, as the difference between net disposal proceeds and carrying amount of the securities.

Dividends are recognised when the right to receive payment is established. This applies even if they are paid out of pre-acquisition profits. However, the investment may need to be tested for impairment as a consequence. Dividends that clearly represents a recovery of part of the cost of an investment is recognised in other comprehensive income if it relates to an investment in equity investment measured at financial investments at fair value through other comprehensive income.

(s) Recognition of Interest and Financing Expenses

Interest expense and attributable profit (on activities relating to Islamic banking business) on deposits and borrowings of the Group and of the Bank are recognised on an accrual basis.

(t) Foreign Currencies

(i) Functional and Presentation Currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in Ringgit Malaysia, which is the Bank's functional and presentation currency.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(t) Foreign Currencies (cont'd)

(ii) Transactions and Balances (cont'd)

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in statements of income.

Changes in the fair value of monetary securities denominated in foreign currency classified as debt instruments classified as FVOCI are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in statements of income, and other changes in carrying amount are recognised in other comprehensive income.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in statements of income as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as FVOCI, are included in other comprehensive income.

(u) Current and Deferred Income Tax

Income tax on the statements of income for the financial year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the end of the reporting date. In the event of uncertain tax position, the tax is measured using the single best estimate of the most likely outcome.

Tax is recognised in the statements of income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Deferred tax is provided in full, using the liability method, on temporary differences at the end of the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or negative goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(u) Current and Deferred Income Tax (cont'd)

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the end of the reporting period. Deferred tax is recognised as income or an expense in the statements of comprehensive income for the period, except when it arises from a transaction which is recognised directly in other comprehensive income or directly in equity, in which case the deferred tax is also charged or credited to other comprehensive income or to equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill.

Deferred and income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when deferred income tax assets and liabilities relate to taxes levied by the same tax authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

(v) Foreclosed Properties

Foreclosed properties are stated at the lower of the carrying amount and fair value less costs to sell.

(w) Cash and Cash Equivalents

Cash and cash equivalents as stated in the statements of cash flows comprise cash and bank balances and short-term deposits with original maturity of three months or less that are readily convertible into cash with insignificant risk of changes in value.

(x) Employee Benefits

(i) Short-Term Employee Benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group and the Bank. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(ii) Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Group and the Bank pay fixed contributions into separate entities or funds and will have no legal or constructive obligations to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the statements of comprehensive income as incurred. As required by law, companies in Malaysia make contributions to the Employees Provident Fund ("EPF").

2. MATERIAL ACCOUNTING POLICIES (CONT'D)

(y) Contingent Assets and Contingent Liabilities

The Group and the Bank do not recognise contingent assets and liabilities other than those from business combination, but disclose its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or the Bank or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare case where there is a liability that cannot be recognised because it cannot be measured reliably. However, contingent liabilities do not include financial guarantee contracts.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Bank. The Group and the Bank do not recognise contingent assets but disclose its existence where inflows of economic benefits are probable, but not virtually certain.

(z) Financial Guarantee Contract

Financial guarantee contracts are contracts that require the Group and the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument.

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued.

The fair value of financial guarantees is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

Financial guarantee contracts are subsequently measured at the higher of the amount determined in accordance with the expected credit loss model under MFRS 9 "Financial Instruments" and the amount initially recognised less cumulative amount of income recognised in accordance with the principles of MFRS 15 "Revenue from Contracts with Customers", where appropriate.

(aa) Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker is responsible for allocating resources and assessing the performance of the operating segments. The Management Committee of the Group is identified as the chief operating decision-maker.

Notes to the Financial Statements
As at 31 March 2025

3. CASH AND SHORT-TERM FUNDS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Cash and balances with banks and other financial institutions	**808,092**	836,021	**773,865**	794,592
Money at call and deposit placements maturing within one month	**3,780,903**	3,760,779	**2,571,092**	2,486,077
	4,588,995	4,596,800	**3,344,957**	3,280,669
Less: Allowance for expected credit losses	**(64)**	(147)	**(64)**	(147)
	4,588,931	4,596,653	**3,344,893**	3,280,522

Movements in allowance for expected credit losses are as follows:

GROUP/BANK	12-Month ECL (Stage 1) RM'000	Total RM'000
At 1 April 2024	**147**	**147**
New financial assets originated or purchased	**629**	**629**
Financial assets derecognised other than write-off	**(707)**	**(707)**
Changes due to change in credit risk	**(1)**	**(1)**
Other adjustments	**(4)**	**(4)**
Total write-back from statements of income	**(83)**	**(83)**
At 31 March 2025	**64**	**64**
At 1 April 2023	111	111
New financial assets originated or purchased	1,074	1,074
Financial assets derecognised other than write-off	(1,057)	(1,057)
Changes due to change in credit risk	10	10
Other adjustments	9	9
Total charge to statements of income	36	36
At 31 March 2024	147	147

Notes to the Financial Statements
As at 31 March 2025

4. DEPOSITS AND PLACEMENTS WITH BANKS AND OTHER FINANCIAL INSTITUTIONS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Licensed banks	612,005	-	257,146	-
Less: Allowance for expected credit losses	(16)	-	(16)	-
	611,989	-	257,130	-

GROUP/BANK	12-Month ECL (Stage 1) RM'000	Total RM'000
At 1 April 2024	–	–
New financial assets originated or purchased	124	124
Financial assets derecognised other than write-off	(108)	(108)
Total charge to statements of income	16	16
At 31 March 2025	16	16
At 1 April 2023/31 March 2024	-	-

5. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS ("FVTPL")

	GROUP/BANK	
	2025 RM'000	2024 RM'000
At fair value		
Money market instrument:		
Malaysian Government securities	253	50,567
Malaysian Government investment issues	591	5,271
	844	55,838
Unquoted securities:		
Shares	303,798	277,973
Corporate bonds and sukuk	1,357	1,427
	305,155	279,400
Total financial assets at FVTPL	305,999	335,238

Notes to the Financial Statements
As at 31 March 2025

6. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ("FVOCI")

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At fair value – debt instruments				
Money market instruments:				
Malaysian Government securities	**3,212,493**	3,073,753	**3,212,493**	3,073,753
Malaysian Government investment issues	**2,957,580**	2,488,031	**2,055,323**	1,786,955
Commercial papers	**113,912**	-	**113,912**	-
	6,283,985	5,561,784	**5,381,728**	4,860,708
Quoted securities:				
Shares	**14**	16	**14**	16
Unquoted securities:				
Corporate bonds and sukuk	**4,915,630**	4,485,511	**3,976,139**	3,367,678
Total financial investments at FVOCI	**11,199,629**	10,047,311	**9,357,881**	8,228,402

Movements in allowance for expected credit losses are as follows:

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Total RM'000
At 1 April 2024	**971**	**65**	**1,036**
New financial investments originated or purchased	**445**	**34**	**479**
Financial investments derecognised other than write-off	**(142)**	**(31)**	**(173)**
Changes due to change in credit risk	**(201)**	**(6)**	**(207)**
Total charge to/(write-back from) statements of income	**102**	**(3)**	**99**
At 31 March 2025	**1,073**	**62**	**1,135**
At 1 April 2023	598	-	598
Transfer to Stage 2	(6)	65	59
New financial investments originated or purchased	576	-	576
Financial investments derecognised other than write-off	(50)	-	(50)
Changes due to change in credit risk	(147)	-	(147)
Total charge to statements of income	373	65	438
At 31 March 2024	971	65	1,036

6. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ("FVOCI") (CONT'D)

Movements in allowance for expected credit losses are as follows: (cont'd)

BANK	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Total RM'000
At 1 April 2024	**765**	**61**	**826**
New financial investments originated or purchased	**872**	**34**	**906**
Financial investments derecognised other than write-off	**(104)**	**(31)**	**(135)**
Changes due to change in credit risk	**(172)**	**(3)**	**(175)**
Total charge to statements of income	**596**	**-**	**596**
At 31 March 2025	**1,361**	**61**	**1,422**
At 1 April 2023	407	-	407
Effect of business transfer	54	-	54
Transfer to Stage 2	(4)	61	57
New financial investments originated or purchased	502	-	502
Financial investments derecognised other than write-off	(33)	-	(33)
Changes due to change in credit risk	(161)	-	(161)
Total charge to statements of income	304	61	365
At 31 March 2024	765	61	826

Note:

(a) The transfers between stages are inclusive of net remeasurement of allowances.

(b) There were no credit impaired exposure of financial investments at FVOCI.

Notes to the Financial Statements

As at 31 March 2025

7. FINANCIAL INVESTMENTS AT AMORTISED COST

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At amortised cost				
Money market instruments:				
Malaysian Government securities	**770,667**	893,129	**770,667**	893,129
Malaysian Government investment issues	**2,059,671**	2,269,415	**1,372,750**	1,612,531
Negotiable instruments of deposits	**–**	–	**220,705**	211,862
	2,830,338	3,162,544	**2,364,122**	2,717,522
Unquoted securities:				
Corporate bonds and sukuk	**1,236,034**	708,734	**1,035,680**	684,624
Allowance for expected credit losses	**(1,349)**	(833)	**(1,838)**	(1,437)
	1,234,685	707,901	**1,033,842**	683,187
Total financial investments at amortised cost	**4,065,023**	3,870,445	**3,397,964**	3,400,709

Included in the financial investments at amortised cost of the Group and the Bank as at 31 March 2025 is securities set aside as Deferred Net Settlement ("DNS") collateral for Retail Payment Settlement in RENTAS amounting to RM160,000,000 (2024: RM120,000,000). Withdrawal and substitution of DNS Collateral is subject to approval by Bank Negara Malaysia ("BNM") and Payments Network Malaysia Sdn Bhd ("PayNet").

Movements in allowance for expected credit losses are as follows:

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2024	**299**	**–**	**534**	**833**
Transfer to Stage 2	**(96)**	**459**	**–**	**363**
New financial investments originated or purchased	**1,264**	**–**	**–**	**1,264**
Financial investments derecognised other than write-off	**–**	**(499)**	**–**	**(499)**
Changes due to change in credit risk	**(652)**	**40**	**–**	**(612)**
Total charge to statements of income	**516**	**–**	**–**	**516**
At 31 March 2025	**815**	**–**	**534**	**1,349**
At 1 April 2023	47	–	649	696
New financial investments originated or purchased	143	–	–	143
Financial investments derecognised other than write-off	–	–	(39)	(39)
Changes due to change in credit risk	109	–	(76)	33
Total charge to/(write-back from) statements of income	252	–	(115)	137
At 31 March 2024	299	–	534	833

7. FINANCIAL INVESTMENTS AT AMORTISED COST (CONT'D)

Movements in allowance for expected credit losses are as follows: (cont'd)

BANK	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2024	**903**	**-**	**534**	**1,437**
Transfer to Stage 2	**(96)**	**459**	**-**	**363**
New financial investments originated or purchased	**1,160**	**-**	**-**	**1,160**
Financial investments derecognised other than write-off	**-**	**(499)**	**-**	**(499)**
Changes due to change in credit risk	**(663)**	**40**	**-**	**(623)**
Total charge to statements of income	**401**	**-**	**-**	**401**
At 31 March 2025	**1,304**	**-**	**534**	**1,838**
At 1 April 2023	676	-	426	1,102
Effect of business transfer	-	-	223	223
New financial investments originated or purchased	143	-	-	143
Financial investments derecognised other than write-off	-	-	(39)	(39)
Changes due to change in credit risk	84	-	(76)	8
Total charge to/(write-back from) statements of income	227	-	(115)	112
At 31 March 2024	903	-	534	1,437

Note:

The transfers between stages are inclusive of net remeasurement of allowances.

The Group's and the Bank's movement on gross exposure of financial investments at amortised cost that are credit impaired are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**534**	649	**534**	426
Effect of business transfer	**-**	-	**-**	223
Write-back during the financial year	**-**	(115)	**-**	(115)
At 31 March	**534**	534	**534**	534

Notes to the Financial Statements
As at 31 March 2025

8. DERIVATIVE FINANCIAL ASSETS/(LIABILITIES)

Derivative financial instruments are financial instruments whose values change in response to changes in prices or rates (such as foreign exchange rates, interest rates and equity prices) of the underlying instruments. These instruments allow the Group and the Bank and the banking customers to transfer, modify or reduce their foreign exchange and interest rate risk via hedge relationships. The Group and the Bank also transact in these instruments for proprietary trading purposes. The risks associated with the use of derivative financial instruments, as well as the Management's policy for controlling these risks are set out in Note 41.

The table below shows the Group's and the Bank's derivative financial instruments as at the end of the financial year. The contractual or underlying notional amounts of these derivative financial instruments and their corresponding gross positive (derivative financial asset) and gross negative (derivative financial liability) fair values as at the end of the financial year are analysed below.

	2025			2024		
	Contract/ notional amount	Fair value		Contract/ notional amount	Fair value	
GROUP/BANK	**RM'000**	**Assets RM'000**	**Liabilities RM'000**	**RM'000**	**Assets RM'000**	**Liabilities RM'000**
Trading derivatives						
Foreign exchange contracts:						
- Currency forwards	**4,028,657**	**30,514**	**(27,372)**	4,932,844	70,605	(11,415)
- Currency swaps	**10,335,193**	**41,377**	**(49,295)**	11,466,692	40,603	(117,437)
- Currency spots	**230,687**	**75**	**(99)**	291,108	320	(284)
- Currency options	**796,796**	**885**	**(32)**	722,091	1,397	(519)
Interest rate related contracts:						
- Interest rate swaps	**27,017,843**	**78,319**	**(105,236)**	18,127,653	69,121	(120,690)
Equity related contracts:						
- Options	**414,960**	**91**	**(65,591)**	453,389	989	(36,722)
Total derivative assets/(liabilities)	**42,824,136**	**151,261**	**(247,625)**	35,993,777	183,035	(287,067)

9. LOANS, ADVANCES AND FINANCING

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At amortised cost				
Overdrafts	**2,904,097**	3,051,545	**1,676,300**	1,752,814
Term loans/financing				
- Housing loans/financing	**18,843,138**	16,251,542	**15,097,444**	12,702,773
- Syndicated term loans/financing	**541,091**	492,012	**541,091**	492,012
- Hire purchase receivables	**362,809**	372,128	**328,867**	321,237
- Other term loans/financing	**28,630,257**	25,996,109	**20,860,631**	18,689,252
Bills receivables	**957,332**	661,649	**912,043**	624,816
Trust receipts	**252,456**	241,794	**217,221**	198,477
Claims on customers under acceptance credits	**4,041,520**	3,758,156	**2,855,588**	2,692,155
Staff loans (Loans to Directors: RM Nil)	**14,446**	14,660	**2,132**	2,428
Credit/charge card receivables	**813,671**	711,270	**813,671**	711,270
Revolving credits	**2,530,297**	1,993,170	**1,947,707**	1,521,180
Share margin financing	**2,554,238**	2,196,038	**2,554,238**	2,196,038
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452
Add: Sales commissions and handling fees	**193,914**	165,402	**167,443**	144,571
Less: Allowance for expected credit losses on loans, advances and financing	**(1,220,718)**	(1,184,725)	**(836,810)**	(812,547)
Total net loans, advances and financing	**61,418,548**	54,720,750	**47,137,566**	41,236,476

(i) By maturity structure:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Within one year	**14,529,709**	12,929,813	**11,394,415**	9,972,566
One year to three years	**2,133,988**	2,868,806	**1,665,335**	2,339,720
Three years to five years	**4,439,433**	4,008,867	**3,748,080**	3,236,278
Over five years	**41,342,222**	35,932,587	**30,999,103**	26,355,888
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

Notes to the Financial Statements
As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(ii) By type of customer:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Domestic banking institutions	**50**	31	**50**	31
Domestic non-bank financial institutions	**1,458,088**	1,204,534	**1,068,226**	917,382
Domestic business enterprises				
- Small and medium enterprises	**21,475,574**	19,227,995	**15,535,464**	13,863,981
- Others	**9,044,723**	8,214,826	**7,697,726**	6,828,906
Government and statutory bodies	**1**	39,102	**1**	39,102
Individuals	**29,616,082**	26,348,375	**22,733,044**	19,630,418
Other domestic entities	**2,899**	13,062	**2,663**	3,616
Foreign entities	**847,935**	692,148	**769,759**	621,016
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

(iii) By interest/profit rate sensitivity:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Fixed rate				
- Housing loans/financing	**16,000**	17,461	**3,004**	3,334
- Hire purchase receivables	**362,380**	370,746	**328,438**	319,856
- Other fixed rate loans/financing	**9,336,972**	8,918,659	**6,052,458**	5,861,484
Variable rate				
- Base lending rate plus	**26,610,724**	25,660,627	**20,061,380**	19,447,961
- Base rate plus	**18,930,684**	14,624,343	**15,071,821**	10,992,926
- Cost plus	**7,188,592**	6,148,237	**6,289,832**	5,278,891
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(iv) By economic purposes:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Purchase of securities	**2,637,781**	2,312,204	**2,637,781**	2,312,204
Purchase of transport vehicles	**193,801**	231,061	**144,814**	166,486
Purchase of landed property	**31,115,143**	26,834,144	**24,507,782**	20,800,537
of which: - Residential	***19,475,903***	*16,866,335*	***15,671,174***	*13,258,012*
- Non-residential	***11,639,240***	*9,967,809*	***8,836,608***	*7,542,525*
Purchase of fixed assets excluding land and buildings	**465,111**	379,009	**419,627**	322,084
Personal use	**6,577,596**	6,438,217	**3,394,786**	3,237,243
Credit card	**813,671**	711,270	**813,671**	711,270
Construction	**1,875,779**	1,503,479	**1,539,012**	1,280,232
Working capital	**14,279,303**	13,141,260	**10,769,972**	9,834,392
Others	**4,487,167**	4,189,429	**3,579,488**	3,240,004
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

(v) By economic sectors:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Primary agriculture	**1,297,693**	1,158,922	**853,328**	706,104
Mining and quarrying	**162,707**	311,375	**149,968**	293,974
Manufacturing	**5,788,979**	5,312,583	**4,222,481**	3,791,231
Electricity, gas and water	**178,392**	145,420	**142,199**	128,314
Construction	**2,599,616**	2,085,754	**1,994,815**	1,551,404
Wholesale, retail trade, restaurants and hotels	**11,579,898**	10,146,645	**8,639,045**	7,557,328
Transport, storage and communication	**936,141**	964,128	**680,764**	733,402
Financing, insurance, real estate and business services	**8,864,375**	7,905,111	**7,162,180**	6,362,556
Community, social and personal services	**573,483**	669,049	**459,300**	528,142
Household	**30,464,017**	27,040,523	**23,502,802**	20,251,434
Others	**51**	563	**51**	563
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

Notes to the Financial Statements
As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(vi) By geographical distribution:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Northern region	**5,750,764**	4,746,609	**3,800,041**	2,991,942
Central region	**43,967,424**	39,821,126	**34,404,901**	30,658,017
Southern region	**7,009,623**	6,128,907	**5,650,970**	4,755,553
Sabah region	**4,095,873**	3,636,286	**2,690,974**	2,409,822
Sarawak region	**1,621,668**	1,407,145	**1,260,047**	1,089,118
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452

(vii) Movements in credit impaired loans, advances and financing ("impaired loans") in Stage 3:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**1,178,027**	1,232,773	**862,570**	879,717
Impaired during the financial year	**1,355,972**	1,369,715	**864,960**	894,772
Recovered during the financial year	**(105,252)**	(147,837)	**(78,338)**	(121,593)
Reclassified as unimpaired during the financial year	**(883,062)**	(844,482)	**(564,285)**	(515,008)
Financial assets derecognised other than write-off during the financial year	**(104,922)**	(134,710)	**(45,483)**	(85,663)
Amount written-off	**(295,733)**	(297,432)	**(181,796)**	(189,655)
At 31 March	**1,145,030**	1,178,027	**857,628**	862,570
Gross impaired loans ratio	**1.83%**	2.11%	**1.79%**	2.06%
Net impaired loans ratio	**1.02%**	1.16%	**0.94%**	1.07%

The credit impaired loans, advances and financing of RM1,145,030,000 for the Group and RM857,628,000 for the Bank are offset by the claim proceeds received from Credit Guarantee Corporation Malaysia Berhad ("CGC"), amounting to RM4,768,000 for the Group and RM3,957,000 for the Bank.

The Group and the Bank may write-off financial assets when relevant recovery actions have been exhausted or further recovery is not economically feasible or justifiable. The outstanding contractual amounts of such assets written off during the year amounted to RM295,733,000 and RM181,796,000 (2024: RM297,432,000 and RM189,655,000) for the Group and the Bank respectively. The Group and the Bank still seek to recover amounts that are legally owed in full, but which have been partially or fully written off and are still subject to enforcement activity.

Notes to the Financial Statements
As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(viii) Credit impaired loans analysed by economic purposes:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Purchase of securities	**2,007**	-	**2,007**	-
Purchase of transport vehicles	**8,402**	10,218	**7,591**	8,557
Purchase of landed property	**406,657**	478,773	**271,303**	325,158
of which: - Residential	***304,190***	*368,533*	***189,839***	*240,593*
- Non-residential	***102,467***	*110,240*	***81,464***	*84,565*
Purchase of fixed assets excluding land and buildings	**8,788**	8,747	**8,637**	8,589
Personal use	**202,114**	239,158	**89,681**	116,619
Credit card	**7,393**	10,202	**7,393**	10,202
Construction	**2,126**	3,438	**2,126**	3,438
Working capital	**356,917**	289,128	**328,150**	262,618
Others	**150,626**	138,363	**140,740**	127,389
Gross impaired loans	**1,145,030**	1,178,027	**857,628**	862,570

(ix) Credit impaired loans analysed by economic sectors:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Primary agriculture	**1,308**	1,745	**9**	9
Mining and quarrying	**556**	816	**556**	816
Manufacturing	**82,897**	74,255	**64,411**	52,469
Electricity, gas and water	**469**	95	**469**	95
Construction	**257,900**	207,535	**245,996**	196,471
Wholesale, retail trade, restaurants and hotels	**187,486**	182,659	**168,889**	162,708
Transport, storage and communication	**9,158**	8,016	**8,231**	7,039
Financing, insurance, real estate and business services	**52,824**	53,938	**50,899**	52,235
Community, social and personal services	**18,172**	16,494	**13,080**	11,607
Household	**534,260**	632,474	**305,088**	379,121
Gross impaired loans	**1,145,030**	1,178,027	**857,628**	862,570

Notes to the Financial Statements
As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(x) Credit impaired loans by geographical distribution:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Northern region	**107,547**	103,907	**69,133**	63,187
Central region	**903,382**	907,287	**689,628**	682,833
Southern region	**88,426**	113,765	**72,143**	83,492
Sabah region	**34,792**	43,833	**17,004**	25,060
Sarawak region	**10,883**	9,235	**9,720**	7,998
Gross impaired loans	**1,145,030**	1,178,027	**857,628**	862,570

(xi) Movements in the allowance for expected credit losses on loans, advances and financing are as follows:

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2024	**223,351**	**426,406**	**534,968**	**1,184,725**
Transfer to Stage 1	**138,821**	**(364,749)**	**(2,268)**	**(228,196)**
Transfer to Stage 2	**(140,015)**	**663,390**	**(193,859)**	**329,516**
Transfer to Stage 3	**(226)**	**(311,159)**	**382,537**	**71,152**
New financial assets originated or purchased	**133,337**	**100,806**	**4,463**	**238,606**
Financial assets derecognised other than write-off	**(79,211)**	**(112,061)**	**(21,868)**	**(213,140)**
Changes due to change in credit risk	**(21,415)**	**54,403**	**2,963**	**35,951**
Other adjustments	**112**	**(45)**	**–**	**67**
	31,403	**30,585**	**171,968**	**233,956**
Unwinding of discount	**–**	**–**	**48,142**	**48,142**
Total charge to statements of income	**31,403**	**30,585**	**220,110**	**282,098**
Write-off	**(14)**	**(4,104)**	**(241,987)**	**(246,105)**
At 31 March 2025	**254,740**	**452,887**	**513,091**	**1,220,718**

Notes to the Financial Statements
As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(xi) Movements in the allowance for expected credit losses on loans, advances and financing are as follows: (cont'd)

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2023	171,832	523,852	571,790	1,267,474
Transfer to Stage 1	137,220	(331,584)	(1,926)	(196,290)
Transfer to Stage 2	(118,337)	542,981	(194,146)	230,498
Transfer to Stage 3	(933)	(275,270)	362,341	86,138
New financial assets originated or purchased	112,549	104,043	8,394	224,986
Financial assets derecognised other than write-off	(40,643)	(131,613)	(29,954)	(202,210)
Changes due to change in credit risk	(38,351)	(2,063)	20,158	(20,256)
Other adjustments	14	49	-	63
	51,519	(93,457)	164,867	122,929
Unwinding of discount	-	29	29,136	29,165
Total charge to/(write-back from) statements of income	51,519	(93,428)	194,003	152,094
Write-off	-	(4,018)	(230,825)	(234,843)
At 31 March 2024	223,351	426,406	534,968	1,184,725

Notes to the Financial Statements

As at 31 March 2025

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(xi) Movements in the allowance for expected credit losses on loans, advances and financing are as follows: (cont'd)

BANK	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2024	**133,745**	**260,560**	**418,242**	**812,547**
Transfer to Stage 1	**75,037**	**(212,218)**	**(1,352)**	**(138,533)**
Transfer to Stage 2	**(78,332)**	**384,365**	**(120,503)**	**185,530**
Transfer to Stage 3	**(208)**	**(190,632)**	**234,299**	**43,459**
New financial assets originated or purchased	**88,001**	**71,981**	**1,346**	**161,328**
Financial assets derecognised other than write-off	**(53,439)**	**(77,504)**	**(9,650)**	**(140,593)**
Changes due to change in credit risk	**(5,874)**	**31,952**	**253**	**26,331**
Other adjustments	**111**	**(45)**	**-**	**66**
	25,296	**7,899**	**104,393**	**137,588**
Unwinding of discount	**-**	**-**	**36,427**	**36,427**
Total charge to statements of income	**25,296**	**7,899**	**140,820**	**174,015**
Write-off	**(4)**	**(2,326)**	**(147,422)**	**(149,752)**
At 31 March 2025	**159,037**	**266,133**	**411,640**	**836,810**
At 1 April 2023	105,782	302,859	440,987	849,628
Effect of business transfer	5	1,373	57	1,435
Transfer to Stage 1	81,383	(202,069)	(1,905)	(122,591)
Transfer to Stage 2	(69,675)	329,596	(113,567)	146,354
Transfer to Stage 3	(104)	(155,493)	225,551	69,954
New financial assets originated or purchased	70,950	78,108	4,453	153,511
Financial assets derecognised other than write-off	(27,214)	(90,134)	(18,807)	(136,155)
Changes due to change in credit risk	(27,396)	(1,409)	11,385	(17,420)
Other adjustments	14	49	-	63
	27,958	(41,352)	107,110	93,716
Unwinding of discount	-	29	20,810	20,839
Total charge to/(write-back from) statements of income	27,958	(41,323)	127,920	114,555
Write-off	-	(2,349)	(150,722)	(153,071)
At 31 March 2024	133,745	260,560	418,242	812,547

Note:

The transfers between stages are inclusive of net remeasurement of allowances.

9. LOANS, ADVANCES AND FINANCING (CONT'D)

(xi) Movements in the allowance for expected credit losses on loans, advances and financing are as follows: (cont'd)

Impact of movements in gross carrying amount on expected credit losses

GROUP
2025

Stage 1 ECL for the Group increased by RM31.4 million as a result of newly originated loans, advances and financing, partially offset by repayment of loans, advances and financing.

Stage 2 ECL increased by RM26.5 million as a result of newly originated loans, advances and financing, combined with movement in Stage 2 accounts and accounts migrated from Stage 1 and Stage 3 into Stage 2 due to changes in credit risk. The increase was offset by repayment of loans, advances and financing, and accounts migrated to Stage 3 due to deterioration in credit quality and migrated to Stage 1 as a result of improved credit quality.

Stage 3 ECL for the Group decreased by RM21.9 million as a result of accounts written off mainly from personal loans/financing segment and repayment of loans, advances and financing mainly observed in mortgages, offset by loans, advances and financing migrated to Stage 3 from Stage 1 and Stage 2 due to deterioration in credit quality.

Total ECL movements in 2025 is also affected by the changes in forward-looking economic inputs and pre-emptive provisions have been applied to determine a sufficient overall level of ECL. These pre-emptive provisions were taken to reflect the potential impact to delinquencies and defaults arising from escalation of credit risk.

2024

Stage 1 ECL for the Group increased by RM51.5 million as a result of newly originated loans, advances and financing, and the migration to Stage 1 from Stage 2 or Stage 3 due to the improvement in credit quality, partially offset by repayment of loans, advances and financing.

Stage 2 ECL decreased by RM97.4 million as a result of loans, advances and financing repayment, combined with accounts migrated to Stage 3 due to deterioration in credit quality, and migrated to Stage 1 as a result of improved credit quality. The decrease was relatively offset by newly originated loans, advances and financing, and accounts migrated from Stage 1 and Stage 3 into Stage 2 due to changes in credit risk, mainly observed on certain segments such as personal loans/financing and mortgages.

Stage 3 ECL for the Group decreased by RM36.8 million as a result of accounts written off mainly from personal loans/financing segment, offset by loans, advances and financing migrated to Stage 3 from Stage 1 and Stage 2 due to deterioration in credit quality.

Total ECL movements in 2024 is also affected by the changes in forward-looking economic inputs and the reversal of the pre-emptive overlay provisions from the estimated impacts of the COVID-19 pandemic. The overlays have been applied to determine a sufficient overall level of ECL. These overlays were taken to reflect the potential impact to delinquencies and defaults arising from escalation of credit risk.

Notes to the Financial Statements
As at 31 March 2025

10. OTHER ASSETS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Other receivables	**112,917**	85,586	**128,280**	98,690
Collateral pledged for derivative transactions	**104,225**	154,394	**104,225**	154,394
Settlement account	**28,113**	767,126	**28,113**	767,126
Deposits	**8,823**	8,633	**8,588**	8,400
Prepayment	**44,295**	50,344	**40,184**	44,629
Amounts due from subsidiaries [Note (a)]	**–**	–	**5,046**	91,874
Amount due from joint venture [Note (a)]	**–**	95	**–**	95
	298,373	1,066,178	**314,436**	1,165,208
Allowance for expected credit losses on other receivables [Note (b)]	**(50,239)**	(45,363)	**(46,938)**	(41,681)
	248,134	1,020,815	**267,498**	1,123,527

Note:

(a) Amounts due from subsidiaries and joint venture

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Non-interest bearing	**–**	95	**5,046**	91,969

The amounts due from subsidiaries and joint venture are unsecured, interest-free and repayable upon demand.

(b) Movements for allowance for expected credit losses on other receivables are as follows:

	GROUP		BANK	
Lifetime ECL	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**45,363**	43,467	**41,681**	38,725
Effect of business transfer	**–**	–	**–**	1,305
New financial assets originated or purchased	**2,343**	1,155	**175**	151
Financial assets derecognised other than write-off	**(3,982)**	(3,106)	**(285)**	(1,766)
Changes due to change in credit risk	**6,525**	3,944	**5,379**	3,314
Total charge to statements of income	**4,886**	1,993	**5,269**	1,699
Write-off	**(10)**	(97)	**(12)**	(48)
At 31 March	**50,239**	45,363	**46,938**	41,681

As at 31 March 2025, the Group's and the Bank's gross exposure of other receivables that are under lifetime expected credit losses were at RM50,239,000 and RM46,938,000 (2024: RM45,363,000 and RM41,681,000) respectively.

11. STATUTORY DEPOSITS

Non-interest bearing statutory deposits for the Group and the Bank of RM1,276,202,000 and RM972,419,000 (2024: RM1,125,413,000 and RM851,813,000) respectively are maintained with BNM in compliance with Section 26(2)(c) of the Central Bank of Malaysia Act 2009, the amounts of which are determined as a set percentage of total eligible liabilities.

12. INVESTMENTS IN SUBSIDIARIES

	BANK	
	2025 RM'000	**2024 RM'000**
Unquoted shares, at cost		
At 1 April	**646,656**	883,013
Subscription of ordinary shares in subsidiary [Note (a)]	**89,566**	37,500
Capital reduction of ordinary shares in subsidiaries	**–**	(211,000)
Disposal of subsidiary	**–**	(230)
Effect of business transfer	**–**	(47,112)
Return of capital	**(5,000)**	(15,515)
At 31 March	**731,222**	646,656

The Bank's subsidiaries, all of which incorporated in Malaysia, are:

		Effective equity interest	
Name	**Principal activities**	**2025 %**	**2024 %**
Alliance Islamic Bank Berhad ("AISB")	Islamic banking, finance business and the provision of related financial services	**100**	100
Alliance Direct Marketing Sdn. Bhd.	Dealing in sales and distribution of consumer and commercial banking products	**100**	100
AllianceGroup Nominees (Asing) Sdn. Bhd.	Nominee services	**100**	100
AllianceGroup Nominees (Tempatan) Sdn. Bhd.	Nominee services	**100**	100
AIBB Berhad ("AIBB") (formerly known as Alliance Investment Bank Berhad) (under members' voluntary winding up)	Dormant	**100**	100
Alliance Financial Group Berhad (under members' voluntary winding up)	Dormant	**100**	100
Subsidiary of Alliance Financial Group Berhad			
Kota Indrapura Development Bhd. (under members' voluntary winding up)	Dormant	**100**	100

Notes to the Financial Statements
As at 31 March 2025

12. INVESTMENT IN SUBSIDIARIES (CONT'D)

Note:

(a) The Bank had on 18 June 2024 subscribed for 40,012,707 ordinary shares at an issue price of RM1.4484 per share amounting to RM57,954,000 via rights issue in its wholly owned subsidiary Alliance Islamic Bank Berhad.

The Bank had on 13 December 2024 subscribed for 21,825,113 ordinary shares at an issue price of RM1.4484 per share amounting to RM31,612,000 via rights issue in its wholly owned subsidiary Alliance Islamic Bank Berhad.

13. INVESTMENT IN JOINT VENTURE

	GROUP	
	2025 RM'000	**2024 RM'000**
Unquoted shares		
At 1 April	**1,135**	1,094
Share of results	**47**	41
At 31 March	**1,182**	1,135
Represented by:		
Share of net tangible assets	**1,182**	1,135

	BANK	
	2025 RM'000	**2024 RM'000**
Unquoted shares, at cost	**1,094**	1,094

Details of the joint venture, which is incorporated in Malaysia, are as follows:

		Effective equity interest	
Name	**Principal activities**	**2025 %**	**2024 %**
AllianceDBS Research Sdn. Bhd.	Research and stock analysis	**51**	51

Investment in ADBS is accounted for as an investment in joint venture in accordance with MFRS 128 "Investment in Associates and Joint Ventures" because both the Bank and the other joint venturer have joint control over the decision making of ADBS and rights to net assets of ADBS.

13. INVESTMENT IN JOINT VENTURE (CONT'D)

The summarised financial information of the joint venture is as follows:

	GROUP	
	2025 RM'000	2024 RM'000
Assets and liabilities		
Current assets		
Cash and short-term funds	**2,468**	2,474
Other current assets	**179**	70
Total current assets	**2,647**	2,544
Non-current assets	**179**	276
Total assets	**2,826**	2,820
Current liabilities		
Other liabilities (non-trade)	**475**	479
Total current liabilities	**475**	479
Non-current liabilities	**33**	116
Total liabilities	**508**	595
Net assets	**2,318**	2,225

The summarised statement of comprehensive income is as follows:

	GROUP	
	2025 RM'000	2024 RM'000
Revenue	**2,395**	2,173
Profit before tax for the financial year	**128**	119
Profit after tax for the financial year	**93**	80
The above profit includes the following:		
Depreciation and amortisation	**(1)**	(2)
Taxation	**(35)**	(39)
Reconciliation of summarised financial information:		
Net assets		
At 1 April	**2,225**	2,145
Profit for the financial year	**93**	80
At 31 March	**2,318**	2,225
Carrying value at 51% share of the equity interest of a joint venture	**1,182**	1,135

Notes to the Financial Statements
As at 31 March 2025

14. RIGHT-OF-USE ASSETS

GROUP 2025	Premises RM'000	Leasehold land RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost						
At 1 April 2024	**268,955**	**13,523**	**5,995**	**15,542**	**912**	**304,927**
Additions	**4,950**	**–**	**–**	**22,154**	**–**	**27,104**
Remeasurement	**(89)**	**–**	**–**	**131**	**199**	**241**
At 31 March 2025	**273,816**	**13,523**	**5,995**	**37,827**	**1,111**	**332,272**
Accumulated depreciation						
At 1 April 2024	**166,084**	**4,922**	**5,101**	**6,953**	**860**	**183,920**
Charge for the financial year	**25,301**	**137**	**894**	**4,925**	**129**	**31,386**
At 31 March 2025	**191,385**	**5,059**	**5,995**	**11,878**	**989**	**215,306**
Accumulated impairment losses						
At 1 April 2024/31 March 2025	**–**	**37**	**–**	**–**	**–**	**37**
Net carrying amount	**82,431**	**8,427**	**–**	**25,949**	**122**	**116,929**

GROUP 2024	Premises RM'000	Leasehold land RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost						
At 1 April 2023	238,208	13,523	7,008	6,617	796	266,152
Additions	6,524	-	-	8,925	-	15,449
Remeasurement	27,068	-	(1,013)	-	116	26,171
Termination	(2,845)	-	-	-	-	(2,845)
At 31 March 2024	268,955	13,523	5,995	15,542	912	304,927
Accumulated depreciation						
At 1 April 2023	142,005	4,786	4,063	5,566	715	157,135
Charge for the financial year	24,954	136	1,038	1,387	145	27,660
Termination	(875)	-	-	-	-	(875)
At 31 March 2024	166,084	4,922	5,101	6,953	860	183,920
Accumulated impairment losses						
At 1 April 2023/31 March 2024	-	37	-	-	-	37
Net carrying amount	102,871	8,564	894	8,589	52	120,970

14. RIGHT-OF-USE ASSETS (CONT'D)

BANK 2025	Premises RM'000	Leasehold land RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost						
At 1 April 2024	**268,955**	**13,523**	**5,995**	**15,542**	**912**	**304,927**
Additions	**4,950**	**–**	**–**	**22,154**	**–**	**27,104**
Remeasurement	**(89)**	**–**	**–**	**131**	**199**	**241**
At 31 March 2025	**273,816**	**13,523**	**5,995**	**37,827**	**1,111**	**332,272**
Accumulated depreciation						
At 1 April 2024	**166,084**	**4,922**	**5,101**	**6,953**	**860**	**183,920**
Charge for the financial year	**25,301**	**137**	**894**	**4,925**	**129**	**31,386**
At 31 March 2025	**191,385**	**5,059**	**5,995**	**11,878**	**989**	**215,306**
Accumulated impairment losses						
At 1 April 2024/31 March 2025	**–**	**37**	**–**	**–**	**–**	**37**
Net carrying amount	**82,431**	**8,427**	**–**	**25,949**	**122**	**116,929**

BANK 2024	Premises RM'000	Leasehold land RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost						
At 1 April 2023	238,208	13,523	7,008	6,617	796	266,152
Additions	6,524	-	-	8,925	-	15,449
Remeasurement	27,068	-	(1,013)	-	116	26,171
Termination	(2,845)	-	-	-	-	(2,845)
At 31 March 2024	268,955	13,523	5,995	15,542	912	304,927
Accumulated depreciation						
At 1 April 2023	142,005	4,786	4,063	5,566	715	157,135
Charge for the financial year	24,954	136	1,038	1,387	145	27,660
Termination	(875)	-	-	-	-	(875)
At 31 March 2024	166,084	4,922	5,101	6,953	860	183,920
Accumulated impairment losses						
At 1 April 2023/31 March 2024	-	37	-	-	-	37
Net carrying amount	102,871	8,564	894	8,589	52	120,970

15. PROPERTY, PLANT AND EQUIPMENT

GROUP 2025	Freehold land RM'000	Buildings RM'000	Renovations RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost							
At 1 April 2024	1,953	194,887	116,013	59,060	83,613	812	456,338
Additions	-	260,502	6,494	2,336	10,711	-	280,043
Written-off	-	-	(3,736)	(96)	(235)	-	(4,067)
At 31 March 2025	1,953	455,389	118,771	61,300	94,089	812	732,314
Accumulated depreciation							
At 1 April 2024	-	14,022	95,576	50,530	61,899	193	222,220
Charge for the financial year	-	595	6,181	2,976	12,611	200	22,563
Written-off	-	-	(3,736)	(95)	(235)	-	(4,066)
At 31 March 2025	-	14,617	98,021	53,411	74,275	393	240,717
Accumulated impairment losses							
At 1 April 2024/31 March 2025	-	25	-	-	-	-	25
Net carrying amount	1,953	440,747	20,750	7,889	19,814	419	491,572

Note:

- The addition on the buildings costs for the financial year has included the progressive payment for Menara Alliance Bank of RM260,502,000.
- Property, plant and equipment (Buildings and Renovations) of the Group include construction in progress of RM428,892,000 which are not depreciated until ready for use.

15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

GROUP 2024	Freehold land RM'000	Buildings RM'000	Renovations RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost							
At 1 April 2023	1,953	27,826	111,427	59,647	68,136	821	269,810
Additions	-	167,061	8,134	3,649	20,031	-	198,875
Disposals	-	-	-	-	(10)	-	(10)
Written-off	-	-	(3,548)	(4,236)	(4,544)	(9)	(12,337)
At 31 March 2024	1,953	194,887	116,013	59,060	83,613	812	456,338
Accumulated depreciation							
At 1 April 2023	-	13,427	93,249	51,391	54,063	2	212,132
Charge for the financial year	-	595	5,845	3,373	12,373	200	22,386
Disposals	-	-	-	-	(1)	-	(1)
Written-off	-	-	(3,518)	(4,234)	(4,536)	(9)	(12,297)
At 31 March 2024	-	14,022	95,576	50,530	61,899	193	222,220
Accumulated impairment losses							
At 1 April 2023/31 March 2024	-	25	-	-	-	-	25
Net carrying amount	1,953	180,840	20,437	8,530	21,714	619	234,093

Note:

- The addition on the buildings costs for the financial year has included the progressive payment for Menara Alliance Bank of RM167,061,000.
- Property, plant and equipment (Buildings and Renovations) of the Group include construction in progress of RM168,551,000 which are not depreciated until ready for use.

15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

BANK 2025	Freehold land RM'000	Buildings RM'000	Renovations RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost							
At 1 April 2024	1,953	194,887	116,140	62,636	92,173	891	468,680
Additions	-	260,502	6,494	2,336	10,596	-	279,928
Written-off	-	-	(3,736)	(96)	(235)	-	(4,067)
At 31 March 2025	1,953	455,389	118,898	64,876	102,534	891	744,541
Accumulated depreciation							
At 1 April 2024	-	14,022	95,700	54,305	70,487	233	234,747
Charge for the financial year	-	595	6,170	2,966	12,535	200	22,466
Written-off	-	-	(3,736)	(95)	(235)	-	(4,066)
At 31 March 2025	-	14,617	98,134	57,176	82,787	433	253,147
Accumulated impairment losses							
At 1 April 2024/31 March 2025	-	25	-	-	-	-	25
Net carrying amount	1,953	440,747	20,764	7,700	19,747	458	491,369

Note:

- The addition on the buildings costs for the financial year has included the progressive payment for Menara Alliance Bank of RM260,502,000.

- Property, plant and equipment (Buildings and Renovations) of the Bank include construction in progress of RM428,892,000 which are not depreciated until ready for use.

15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

BANK 2024	Freehold land RM'000	Buildings RM'000	Renovations RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Total RM'000
Cost							
At 1 April 2023	1,953	27,826	111,436	63,122	74,736	900	279,973
Additions	-	167,061	8,132	3,639	19,920	-	198,752
Effect of business transfer	-	-	57	111	2,047	-	2,215
Disposals	-	-	-	-	(4)	-	(4)
Written-off	-	-	(3,485)	(4,236)	(4,526)	(9)	(12,256)
At 31 March 2024	1,953	194,887	116,140	62,636	92,173	891	468,680
Accumulated depreciation							
At 1 April 2023	-	13,427	93,367	55,080	60,688	42	222,604
Charge for the financial year	-	595	5,757	3,358	12,289	200	22,199
Effect of business transfer	-	-	31	101	2,028	-	2,160
Disposals	-	-	-	-	-	-	-
Written-off	-	-	(3,455)	(4,234)	(4,518)	(9)	(12,216)
At 31 March 2024	-	14,022	95,700	54,305	70,487	233	234,747
Accumulated impairment losses							
At 1 April 2023/31 March 2024	-	25	-	-	-	-	25
Net carrying amount	1,953	180,840	20,440	8,331	21,686	658	233,908

Note:

- The addition on the buildings costs for the financial year has included the progressive payment for Menara Alliance Bank of RM167,061,000.
- Property, plant and equipment (Buildings and Renovations) of the Bank include construction in progress of RM168,551,000 which are not depreciated until ready for use.

Notes to the Financial Statements
As at 31 March 2025

16. DEFERRED TAX

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The net deferred tax assets and liabilities shown in the statements of financial position after appropriate offsetting are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Deferred tax assets, net	**219,086**	217,253	**152,643**	153,468

Movements on deferred tax:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**217,253**	198,920	**153,468**	141,327
Recognised in statements of income	**22,934**	37,389	**18,789**	28,628
Recognised in equity	**(21,101)**	(19,056)	**(19,614)**	(16,487)
At 31 March	**219,086**	217,253	**152,643**	153,468

Deferred tax assets and liabilities prior to offsetting are summarised as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Deferred tax assets	**241,118**	233,585	**174,238**	169,389
Deferred tax liabilities	**(22,032)**	(16,332)	**(21,595)**	(15,921)
	219,086	217,253	**152,643**	153,468

16. DEFERRED TAX (CONT'D)

The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

Deferred tax assets/(liabilities)	Unabsorbed tax losses and capital allowances RM'000	Allowance for expected credit losses RM'000	Other liabilities RM'000	Leases RM'000	Financial investments at fair value through other comprehensive income RM'000	Property, plant and equipment and intangible assets RM'000	Total RM'000
GROUP							
At 1 April 2024	**31**	**106,258**	**95,844**	**3,370**	**28,082**	**(16,332)**	**217,253**
Recognised in statements of income	**-**	**10,120**	**19,444**	**(930)**	**-**	**(5,700)**	**22,934**
Recognised in equity	**-**	**-**	**-**	**-**	**(21,101)**	**-**	**(21,101)**
At 31 March 2025	**31**	**116,378**	**115,288**	**2,440**	**6,981**	**(22,032)**	**219,086**
At 1 April 2023	148	90,905	71,658	3,536	47,138	(14,465)	198,920
Recognised in statements of income	(117)	15,353	24,186	(166)	-	(1,867)	37,389
Recognised in equity	-	-	-	-	(19,056)	-	(19,056)
At 31 March 2024	31	106,258	95,844	3,370	28,082	(16,332)	217,253
BANK							
At 1 April 2024	**-**	**64,587**	**74,967**	**3,357**	**26,478**	**(15,921)**	**153,468**
Recognised in statements of income	**-**	**6,062**	**19,285**	**(884)**	**-**	**(5,674)**	**18,789**
Recognised in equity	**-**	**-**	**-**	**-**	**(19,614)**	**-**	**(19,614)**
At 31 March 2025	**-**	**70,649**	**94,252**	**2,473**	**6,864**	**(21,595)**	**152,643**
At 1 April 2023	-	55,582	53,330	3,489	42,965	(14,039)	141,327
Recognised in statements of income	-	9,005	21,637	(132)	-	(1,882)	28,628
Recognised in equity	-	-	-	-	(16,487)	-	(16,487)
At 31 March 2024	-	64,587	74,967	3,357	26,478	(15,921)	153,468

<u>Note:</u>

Other liabilities include provisions and deferred income.

17. INTANGIBLE ASSETS

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
Goodwill				
Cost:				
At 1 April	**301,997**	301,997	**285,999**	186,272
Effect of business transfer	**–**	-	**–**	99,727
At 31 March	**301,997**	301,997	**285,999**	285,999
Impairment:				
At 1 April/31 March	**16,349**	16,349	**351**	351
Net carrying amount	**285,648**	285,648	**285,648**	285,648
Computer software				
Cost:				
At 1 April	**519,556**	472,189	**516,095**	463,672
Additions	**101,804**	69,562	**101,693**	68,879
Effect of business transfer	**–**	-	**–**	5,567
Written-off	**(288)**	(22,195)	**(288)**	(22,023)
At 31 March	**621,072**	519,556	**617,500**	516,095
Accumulated amortisation:				
At 1 April	**342,832**	317,399	**341,524**	311,272
Charge for the financial year	**47,056**	47,626	**46,445**	47,051
Effect of business transfer	**–**	-	**–**	5,222
Written-off	**(206)**	(22,193)	**(206)**	(22,021)
At 31 March	**389,682**	342,832	**387,763**	341,524
Net carrying amount	**231,390**	176,724	**229,737**	174,571
Total carrying amount	**517,038**	462,372	**515,385**	460,219

Note:

Computer software of the Group and the Bank include work in progress of RM116,873,000 and RM116,609,000 (2024: RM49,415,000 and RM49,214,000) respectively which are not amortised until ready for use.

17. INTANGIBLE ASSETS (CONT'D)

(a) Impairment test on goodwill

Goodwill is reviewed annually for impairment, or more frequently when there are indications that impairment may have occurred. Goodwill has been allocated to the Group's cash-generating units ("CGUs") that are expected to benefit from the synergies of the acquisitions, identified according to the business segments as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Consumer banking	**101,565**	101,565	**101,565**	101,565
Business banking	**100,822**	100,822	**100,822**	100,822
Financial markets	**83,261**	83,261	**83,261**	83,261
	285,648	285,648	**285,648**	285,648

For annual impairment testing purposes, the recoverable amounts of the CGUs, which are reportable business segments, are determined based on their value-in-use. The value-in-use calculation uses pre-tax cash flow projections based on financial budget and business plans approved by the Board of Directors. The key assumptions for the computation of value-in-use include the discount rates, cash flow projection and growth rates applied are as follows:

(i) Discount rate

The discount rates used are pre-tax and reflect specific risks relating to the CGUs. The discount rates used in determining the recoverable amount are as follows:

	GROUP	
	2025 %	2024 %
Consumer banking	**8.20**	8.60
Business banking	**8.22**	8.61
Financial markets	**8.21**	8.62

(ii) Cash flow projections and growth rate

Cash flow projections are based on four-year financial budget and business plans approved by the Board of Directors. The cash flow projections are derived based on multiple probability weighted scenarios considering a number of key factors including past performance and the Management's expectation of market developments.

Cash flows beyond the fourth year are extrapolated in perpetuity using terminal growth rate at 3.9% (2024: 4.2%), representing the forecasted Gross Domestic Product ("GDP") growth rate of the country for the CGUs.

The Management is of the view that only reasonable possible changes in the key assumptions would not cause the carrying amount of the goodwill to exceed the recoverable amount of the CGUs.

Notes to the Financial Statements
As at 31 March 2025

18. DEPOSITS FROM CUSTOMERS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Demand deposits	**25,073,745**	21,935,407	**20,085,712**	17,343,745
Savings deposits	**1,907,022**	1,928,980	**1,526,824**	1,551,648
Fixed/investment deposits	**36,027,072**	30,037,326	**26,094,424**	21,225,496
Money market deposits	**2,586,772**	3,473,714	**1,829,285**	2,383,512
Negotiable instruments of deposits	**240,343**	22,068	**240,343**	22,068
	65,834,954	57,397,495	**49,776,588**	42,526,469

(i) The maturity structure of fixed deposits, money market deposits and negotiable instruments of deposits are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Due within six months	**29,101,409**	28,093,836	**20,592,810**	19,711,889
Six months to one year	**9,730,390**	5,152,363	**7,550,728**	3,891,044
One year to three years	**19,734**	283,962	**18,080**	25,196
Three years to five years	**2,654**	2,947	**2,434**	2,947
	38,854,187	33,533,108	**28,164,052**	23,631,076

(ii) The deposits are sourced from the following types of customers:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Domestic financial institutions	**250,491**	22,159	**251,866**	24,164
Domestic non-bank financial institutions	**4,296,458**	5,375,559	**3,165,629**	3,690,375
Government and statutory bodies	**7,431,767**	4,907,717	**4,996,976**	3,352,213
Business enterprises	**21,631,908**	19,876,183	**16,097,154**	15,078,413
Individuals	**27,780,773**	23,627,846	**21,581,156**	17,527,626
Foreign entities	**1,151,065**	1,020,122	**1,001,110**	873,248
Others	**3,292,492**	2,567,909	**2,682,697**	1,980,430
	65,834,954	57,397,495	**49,776,588**	42,526,469

19. DEPOSITS AND PLACEMENTS OF BANKS AND OTHER FINANCIAL INSTITUTIONS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Licensed banks	**508,197**	279,189	**508,197**	279,189
Licensed merchant banks	**–**	60,143	**–**	60,143
Bank Negara Malaysia	**1,546,712**	1,715,725	**1,336,224**	1,526,662
	2,054,909	2,055,057	**1,844,421**	1,865,994

Note:

Included in deposit and placement by BNM is the government financing scheme received by the Group and the Bank as part of the government support measures in response to the COVID-19 pandemic for the purpose of SME lending at a below market rate.

20. FINANCIAL LIABILITIES DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS

Structured investments designated at fair value for the Group and the Bank include investments with embedded equity linked options, interest rate index linked options and foreign currency options.

The Group and the Bank designated certain structured investments at fair value through profit or loss. The structured investments are recorded at fair value.

The fair value changes of the structured investments that are attributable to the changes in own credit risk are not significant.

	GROUP/BANK	
	2025 RM'000	2024 RM'000
Structured investments	**1,966,126**	2,011,228
Fair value changes arising from designation at fair value through profit or loss	**(82,666)**	(83,117)
	1,883,460	1,928,111

The carrying amount of financial liabilities designated at fair value of the Group and the Bank as at 31 March 2025 was lower than the contractual amount at maturity for the structured investments by RM82,666,000 (2024: RM83,117,000).

21. RECOURSE OBLIGATIONS ON LOANS AND FINANCING SOLD TO CAGAMAS

This relates to proceeds received from housing loans/financing and hire purchase loans/financing sold directly to Cagamas Berhad with recourse to the Group and the Bank. Under the agreement, the Group and the Bank undertake to administer the loans/financing on behalf of Cagamas Berhad and to buy back any loans/financing which are regarded as defective based on pre-determined and agreed upon prudential criteria set by Cagamas Berhad.

Notes to the Financial Statements
As at 31 March 2025

22. LEASE LIABILITIES

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**124,712**	113,251	**124,712**	113,251
Additions	**27,104**	15,335	**27,104**	15,335
Termination of contracts	**–**	(1,970)	**–**	(1,970)
Interest expense	**5,131**	5,520	**5,131**	5,520
Lease payment	**(40,064)**	(33,595)	**(40,064)**	(33,595)
Remeasurement	**241**	26,171	**241**	26,171
At 31 March	**117,124**	124,712	**117,124**	124,712

Note:

Short-term lease expenses and low value lease expenses that are not included in lease liabilities for the Group and the Bank are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Short-term lease expenses (included in establishment expense)	**36**	-	**36**	-
Low-value lease expenses (included in establishment expense)	**506**	-	**506**	-
Income from subleasing ROU assets	**86**	86	**1,031**	1,025

The Group and the Bank lease premises, office equipment and furniture, computer equipment and motor vehicles. Rental contracts are typically made for the periods ranging from three to five years but may have extension options.

Extension and termination options are included in a number of leases across the Group and the Bank. The Group and the Bank manage the leases and, accordingly, lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Extension and termination options are included, when possible, to provide a greater flexibility after the end of the agreement. The individual terms and conditions used vary across the Group and the Bank. The majority of extension and termination options held are exercisable only by the Group and the Bank and not by the respective lessors.

In cases in which the Group and the Bank are not reasonably certain to exercise an optional extended lease term, payments associated with the optional period are not included within lease liabilities. There are no such instances for both financial years ended 2025 and 2024.

23. OTHER LIABILITIES

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Other payables	**1,240,077**	1,776,754	**1,127,080**	1,667,901
Bills payable	**267,298**	355,840	**153,854**	338,981
Collateral pledged for derivative transactions	**21,056**	7,042	**21,056**	7,042
Settlement account	**77,850**	119,813	**77,850**	119,813
Clearing account	**162,583**	200,823	**129,720**	166,475
Sundry deposits	**72,716**	60,507	**60,555**	53,441
Provision and accruals	**247,508**	176,489	**237,261**	163,694
Structured investments	**256,278**	390,098	**256,278**	390,098
Amounts due to subsidiaries	**-**	-	**72,493**	-
Amount due to joint venture	**79**	17	**79**	-
Allowance for expected credit losses on commitments and contingencies [Note (a)]	**36,001**	47,002	**30,047**	39,910
	2,381,446	3,134,385	**2,166,273**	2,947,355

Note:

(a) Movements for allowance for expected credit losses on commitments and contingencies are as follows:

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2024	10,710	34,305	1,987	47,002
Transfer to Stage 1	3,184	(22,385)	-	(19,201)
Transfer to Stage 2	(2,240)	13,406	(2,533)	8,633
Transfer to Stage 3	(118)	(11,294)	16,831	5,419
New financial assets originated or purchased	7,531	6,041	529	14,101
Financial assets derecognised other than write-off	(5,242)	(9,319)	(5,837)	(20,398)
Changes due to change in credit risk	(1,305)	2,147	(356)	486
Other adjustments	(11)	1	-	(10)
	1,799	(21,403)	8,634	(10,970)
Unwinding of discount	-	-	(31)	(31)
Total charge to/(write-back from) statements of income	1,799	(21,403)	8,603	(11,001)
At 31 March 2025	12,509	12,902	10,590	36,001

Notes to the Financial Statements
As at 31 March 2025

23. OTHER LIABILITIES (CONT'D)

(a) Movements for allowance for expected credit losses on commitments and contingencies are as follows: (cont'd)

GROUP	12-Month ECL (Stage 1) RM'000	Lifetime ECL not-credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
At 1 April 2023	5,005	22,447	1,849	29,301
Transfer to Stage 1	1,069	(11,421)	-	(10,352)
Transfer to Stage 2	(736)	12,654	(1,241)	10,677
Transfer to Stage 3	-	(454)	2,732	2,278
New financial assets originated or purchased	5,867	16,287	26	22,180
Financial assets derecognised other than write-off	(2,705)	(14,977)	(3,354)	(21,036)
Changes due to change in credit risk	2,207	9,760	1,980	13,947
Other adjustments	3	9	-	12
	5,705	11,858	143	17,706
Unwinding of discount	-	-	(5)	(5)
Total charge to statements of income	5,705	11,858	138	17,701
At 31 March 2024	10,710	34,305	1,987	47,002
BANK				
At 1 April 2024	**8,478**	**29,734**	**1,698**	**39,910**
Transfer to Stage 1	**2,221**	**(18,310)**	**-**	**(16,089)**
Transfer to Stage 2	**(1,699)**	**10,490**	**(2,283)**	**6,508**
Transfer to Stage 3	**(118)**	**(11,195)**	**16,184**	**4,871**
New financial assets originated or purchased	**5,727**	**5,442**	**3**	**11,172**
Financial assets derecognised other than write-off	**(4,489)**	**(8,807)**	**(5,173)**	**(18,469)**
Changes due to change in credit risk	**(265)**	**3,068**	**(642)**	**2,161**
Other adjustments	**(8)**	**1**	**-**	**(7)**
	1,369	**(19,311)**	**8,089**	**(9,853)**
Unwinding of discount	**-**	**-**	**(10)**	**(10)**
Total charge to/(write-back from) statements of income	**1,369**	**(19,311)**	**8,079**	**(9,863)**
At 31 March 2025	**9,847**	**10,423**	**9,777**	**30,047**
At 1 April 2023	4,296	20,290	1,629	26,215
Transfer to Stage 1	892	(9,622)	-	(8,730)
Transfer to Stage 2	(581)	10,457	(1,134)	8,742
Transfer to Stage 3	-	(304)	1,856	1,552
New financial assets originated or purchased	4,327	15,465	26	19,818
Financial assets derecognised other than write-off	(2,118)	(10,350)	(2,881)	(15,349)
Changes due to change in credit risk	1,660	3,789	2,208	7,657
Other adjustments	2	9	-	11
	4,182	9,444	75	13,701
Unwinding of discount	-	-	(6)	(6)
Total charge to statements of income	4,182	9,444	69	13,695
At 31 March 2024	8,478	29,734	1,698	39,910

Note:

(a) The transfers between stages are inclusive of net remeasurement of allowances.

(b) As at 31 March 2025, the Group's and the Bank's gross exposure of commitments and contingencies that are credit impaired were at RM20,854,000 and RM15,997,000 (2024: RM6,406,000 and RM4,983,000) respectively.

24. OTHER BORROWINGS

	Note	GROUP 2025 RM'000	GROUP 2024 RM'000	BANK 2025 RM'000	BANK 2024 RM'000
Senior Medium Term Notes ("Senior MTN")/ Senior Islamic Medium Term Notes ("Senior Islamic MTN")					
RM150 million Senior MTN	(a)	**150,809**	-	**150,809**	-
RM150 million Senior MTN	(b)	**150,801**	-	**150,801**	-
RM200 million Senior Islamic MTN	(c)	**201,034**	-	**-**	-
		502,644	-	**301,610**	-

Note:

RM1.5 billion Senior MTN Programme

	Issuance Date	Nominal Amount	Maturity Date	Tenure	Discount Rate	Distribution Payment Period
(a)	12 August 2024	RM150 million	12 August 2031	Seven (7) years	4.06% per annum	Payable semi-annually.
(b)	12 August 2024	RM150 million	11 August 2034	Ten (10) years	4.10% per annum	Payable semi-annually.

The Group had on 12 August 2024 issued two (2) RM150.0 million Senior MTNs in nominal value with tenure of 7 years and 10 years respectively.

The Senior MTNs have been assigned a long term rating of A1 by RAM Rating Services Berhad.

RM2.5 billion Perpetual Sukuk Programme ("Sukuk Programme")

	Issuance Date	Nominal Amount	Maturity Date	Tenure	Discount Rate	Distribution Payment Period
(c)	12 August 2024	RM200 million	10 August 2029	Five (5) years	3.93% per annum	Payable semi-annually.

AISB, a wholly-owned subsidiary of the Bank had on 12 August 2024 issued RM200.0 million Senior Islamic MTN in nominal value with tenure of 5 years.

The Senior Islamic MTN has been assigned a long term rating of A1 by RAM Rating Services Berhad.

Notes to the Financial Statements
As at 31 March 2025

25. SUBORDINATED OBLIGATIONS

		GROUP		BANK	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Subordinated Medium Term Notes ("Sub-MTNs")/ Additional Tier 1 ("AT1") Capital Securities/ AT1 Sukuk Wakalah					
RM400 million Sub-MTNs	(a)	**405,987**	405,856	**405,915**	405,664
RM350 million Sub-MTNs	(b)	**355,648**	355,721	**355,648**	355,721
RM450 million Sub-MTNs	(c)	**457,739**	457,839	**457,739**	457,839
RM150 million AT1 Capital Securities	(d)	**152,057**	152,125	**152,057**	152,125
RM100 million AT1 Capital Securities	(e)	**100,349**	100,335	**100,349**	100,335
RM150 million AT1 Capital Securities	(f)	**150,229**	-	**150,229**	-
RM150 million AT1 Capital Securities	(g)	**150,239**	-	**150,239**	-
RM100 million AT1 Sukuk Wakalah	(h)	**100,056**	100,042	**-**	-
		1,872,304	1,571,918	**1,772,176**	1,471,684

Note:

RM2.0 billion Sub-MTN Programme

	Issuance Date	Principal	Maturity Date	Call Date	Interest Rate	Interest Payment
(a)	27 October 2020	RM400 million	25 October 2030	27 October 2025	3.60% per annum	Accrued and payable semi-annually in arrears
(b)	27 October 2020	RM350 million	27 October 2032	27 October 2027	3.80% per annum	Accrued and payable semi-annually in arrears
(c)	27 October 2020	RM450 million	26 October 2035	28 October 2030	4.05% per annum	Accrued and payable semi-annually in arrears

25. SUBORDINATED OBLIGATIONS (CONT'D)

RM1.0 billion AT1 Capital Securities Programme ("AT1 Capital Securities Programme")

	Issuance Date	Principal	Tenure	Call Date	Interest Rate	Interest Payment
(d)	30 June 2022	RM150 million	Perpetual non-callable five (5) years	30 June 2027	5.50% per annum	Accrued and payable semi-annually in arrears
(e)	8 March 2024	RM100 million	Perpetual non-callable five (5) years	8 March 2029	5.10% per annum	Accrued and payable semi-annually in arrears
(f)	20 September 2024	RM150 million	Perpetual non-callable five (5) years	20 September 2029	4.65% per annum	Accrued and payable semi-annually in arrears
(g)	20 September 2024	RM150 million	Perpetual non-callable seven (7) years	19 September 2031	4.85% per annum	Accrued and payable semi-annually in arrears

The Group had on 20 September 2024 issued RM300.0 million AT1 Capital Securities in nominal value pursuant to the existing AT1 Capital Securities Programme.

Sukuk Programme

	Issuance Date	Principal	Tenure	Call Date	Interest Rate	Interest Payment
(h)	29 March 2024	RM100 million	Perpetual non-callable five (5) years	29 March 2029	5.10% per annum	Accrued and payable semi-annually in arrears

26. SHARE CAPITAL

	2025		2024	
GROUP/BANK	**Number of ordinary shares '000**	**RM'000**	**Number of ordinary shares '000**	**RM'000**
Ordinary shares issued and fully paid:				
At 1 April/31 March	**1,548,106**	1,548,106	1,548,106	1,548,106

Notes to the Financial Statements
As at 31 March 2025

27. RESERVES

		GROUP		BANK	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Non-distributable:					
Regulatory reserves	(a)	**117,173**	155,485	**117,173**	155,485
Capital reserves	(b)	**10,018**	10,018	**–**	-
FVOCI reserves	(c)	**(20,967)**	(87,888)	**(20,316)**	(83,022)
		106,224	77,615	**96,857**	72,463
Distributable:					
Retained profits		**6,014,117**	5,549,407	**5,092,252**	4,724,987
		6,120,341	5,627,022	**5,189,109**	4,797,450

Note:

(a) Regulatory reserves represent the Group's and the Bank's compliance with BNM Revised Policy Documents in Financial Reporting and Financial Reporting for Islamic Banking Institutions effective 1 April 2018 whereby the Bank and its banking subsidiaries must maintain in aggregate, loss allowance for non-credit-impaired exposures and regulatory reserves of no less than 1% of total credit exposures, net of loss allowance for credit-impaired exposures.

(b) Capital reserves are in respect of retained profits capitalised for a bonus issue by a subsidiary.

(c) FVOCI reserves are the cumulative gains and losses arising on the revaluation of debt instruments measured at FVOCI, net off cumulative gains and losses transferred to statements of income upon disposal and the cumulative allowance for expected credit losses on these investments.

28. INTEREST INCOME

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Loans, advances and financing	**2,231,737**	1,920,710	**2,213,286**	1,905,011
Money at call and deposit placements with financial institutions	**117,803**	91,684	**117,815**	91,735
Financial investments at fair value through other comprehensive income	**340,209**	290,086	**342,408**	290,086
Financial investments at amortised cost	**118,041**	115,334	**123,826**	121,135
Others	**4,178**	6,466	**4,178**	6,466
	2,811,968	2,424,280	**2,801,513**	2,414,433
Accretion of discount less amortisation of premium (net)	**53,176**	41,557	**53,176**	41,557
	2,865,144	2,465,837	**2,854,689**	2,455,990

Note:

Included in interest income on loans, advances and financing is interest/profit on impaired loans/financing of the Group and the Bank of RM5,829,000 (2024: RM5,511,000).

29. INTEREST EXPENSE

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Deposits and placements of banks and other financial institutions	**27,448**	22,505	**27,448**	22,614
Deposits from customers	**1,160,345**	967,337	**1,160,717**	967,950
Recourse obligations on loans and financing sold to Cagamas	**20,531**	25,340	**20,531**	25,340
Subordinated obligations	**67,039**	60,436	**67,158**	60,551
Lease liabilities	**5,131**	5,520	**5,131**	5,520
Obligations on securities sold under repurchase agreements	**98,073**	48,860	**98,073**	48,860
Others	**35,450**	26,267	**35,450**	26,267
	1,414,017	1,156,265	**1,414,508**	1,157,102

30. NET INCOME FROM ISLAMIC BANKING BUSINESS

	GROUP	
	2025 RM'000	2024 RM'000
Income derived from investment of depositors' funds and others	**945,947**	808,999
Income derived from investment of Islamic Banking funds	**83,358**	79,425
Income attributable to the depositors and financial institutions	**(482,227)**	(448,313)
	547,078	440,111

Note:

Net income from Islamic banking business comprises income generated from AISB, a wholly-owned subsidiary of the Bank.

Notes to the Financial Statements

As at 31 March 2025

31. OTHER OPERATING INCOME

	GROUP 2025 RM'000	GROUP 2024 RM'000	BANK 2025 RM'000	BANK 2024 RM'000
(a) Fee and commission income:				
Commissions	**122,801**	105,439	**122,801**	105,439
Service charges and fees	**28,057**	30,392	**27,841**	30,197
Guarantee fees	**16,302**	14,397	**16,302**	14,397
Processing fees	**13,991**	24,276	**13,991**	24,276
Commitment fees	**16,936**	16,994	**16,936**	16,994
Cards related income	**63,537**	63,662	**63,537**	63,662
Other fee income	**9,214**	21,583	**9,214**	21,583
	270,838	276,743	**270,622**	276,548
(b) Fee and commission expense:				
Commissions expense	**(19,578)**	(2,156)	**(19,578)**	(2,156)
Service charges and fees expense	**(2,826)**	(2,422)	**(2,826)**	(2,422)
Brokerage fees expense	**(185)**	(132)	**(185)**	(132)
Guarantee fees expense	**(20,634)**	(17,941)	**(20,634)**	(17,941)
Cards related expense	**(114,319)**	(106,795)	**(114,319)**	(106,795)
	(157,542)	(129,446)	**(157,542)**	(129,446)
(c) Investment income:				
Realised gain/(loss) arising from sale/redemption of:				
- Financial assets at fair value through profit or loss	**19,817**	8,828	**19,817**	8,828
- Financial investments at fair value through other comprehensive income	**(13,770)**	2,016	**(13,770)**	2,016
- Derivative instruments	**100,449**	145,543	**100,449**	145,543
Marked-to-market revaluation gain/(loss):				
- Financial assets at fair value through profit or loss	**31,188**	25,562	**31,188**	25,562
- Derivative instruments	**(70,774)**	(4,886)	**(70,774)**	(7,239)
- Financial liabilities designated at fair value through profit or loss	**(451)**	(36,021)	**(451)**	(36,021)
Gross dividend income from:				
- Financial assets at fair value through profit or loss	**1,357**	1,356	**1,357**	1,356
- Subsidiaries	**–**	–	**93,582**	64,330
	67,816	142,398	**161,398**	204,375
(d) Other income/(expense):				
Foreign exchange gain/(loss)	**67,315**	(43,736)	**67,315**	(43,736)
Rental income	**86**	86	**1,031**	1,025
Gain on disposal of property, plant and equipment	**34**	-	**34**	-
Others	**23,187**	24,722	**27,141**	29,842
	90,622	(18,928)	**95,521**	(12,869)
Total other operating income	**271,734**	270,767	**369,999**	338,608

32. OTHER OPERATING EXPENSES

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Personnel costs				
- Salaries, allowances and bonuses	**541,590**	497,534	**421,003**	384,683
- Contribution to EPF	**86,270**	80,714	**67,619**	62,769
- Others	**56,635**	51,568	**45,630**	40,125
	684,495	629,816	**534,252**	487,577
Establishment costs				
- Depreciation of property, plant and equipment	**22,563**	22,386	**22,466**	22,199
- Depreciation of right-of-use assets	**31,386**	27,660	**31,386**	27,660
- Amortisation of computer software	**47,056**	47,626	**46,445**	47,051
- Rental of premises	**660**	1,233	**562**	1,125
- Water and electricity	**6,993**	7,166	**5,516**	5,623
- Repairs and maintenance	**10,668**	9,713	**8,736**	7,861
- Information technology expenses	**123,638**	89,133	**88,721**	60,458
- Others	**14,348**	10,807	**11,681**	8,905
	257,312	215,724	**215,513**	180,882
Marketing expenses				
- Promotion and advertisement	**39,073**	27,698	**35,889**	26,713
- Branding and publicity	**10,757**	7,798	**6,531**	3,353
- Others	**12,251**	11,576	**11,083**	10,319
	62,081	47,072	**53,503**	40,385
Administration and general expenses				
- Communication expenses	**11,932**	11,648	**10,107**	9,460
- Printing and stationery	**1,818**	2,104	**1,374**	1,591
- Insurance	**13,245**	14,489	**10,759**	10,536
- Professional fees	**31,982**	30,437	**20,498**	23,304
- Others	**25,634**	22,439	**16,656**	24,199
	84,611	81,117	**59,394**	69,090
Total other operating expenses	**1,088,499**	973,729	**862,662**	777,934

Included in the other operating expenses are the following:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Auditors' remuneration:				
- Statutory audit fees	**1,758**	1,836	**1,498**	1,578
- Audit related fees	**487**	472	**393**	383
- Tax compliance fees	**75**	84	**61**	58
- Tax related services	**73**	264	**37**	256
- Non-audit related services	**–**	65	**–**	65
Hire of equipment	**1,947**	1,731	**1,947**	1,731
Property, plant and equipment written-off	**1**	40	**1**	40
Computer software written-off	**82**	2	**82**	2

Notes to the Financial Statements
As at 31 March 2025

33. ALLOWANCE FOR EXPECTED CREDIT LOSSES ON LOANS, ADVANCES AND FINANCING AND OTHER FINANCIAL ASSETS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Allowance for/(write-back of) expected credit losses:				
(a) Loans, advances and financing	**233,956**	122,929	**137,588**	93,716
(b) Commitments and contingencies on loans, advances and financing	**(10,970)**	17,706	**(9,853)**	13,701
(c) Other assets	**4,886**	1,993	**5,269**	1,699
(d) Cash and short-term funds	**(83)**	36	**(83)**	36
(e) Deposits and placements with banks and other financial institutions	**16**	-	**16**	-
	227,805	142,664	**132,937**	109,152
(f) Credit impaired loans, advances and financing				
- Recovered during the financial year	**(99,516)**	(75,804)	**(65,866)**	(52,075)
- Written-off during the financial year	**59,658**	68,035	**38,193**	39,554
	187,947	134,895	**105,264**	96,631

34. ALLOWANCE FOR EXPECTED CREDIT LOSSES ON FINANCIAL INVESTMENTS

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Allowance for expected credit losses:				
(a) Financial investments at fair value through other comprehensive income	**99**	438	**596**	365
(b) Financial investments at amortised cost	**516**	137	**401**	112
Bad debt recovered	**–**	(30)	**–**	(30)
	615	545	**997**	447

35. TAXATION AND ZAKAT

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
Income tax:	**264,387**	257,956	**206,765**	192,169
Current financial year	**270,857**	261,436	**203,908**	195,880
(Over)/under provision in prior years	**(6,470)**	(3,480)	**2,857**	(3,711)
Deferred tax (Note 16):	**(22,934)**	(37,389)	**(18,789)**	(28,628)
Current financial year	**(26,529)**	(36,686)	**(22,337)**	(28,282)
Under/(over) provision in prior years	**3,595**	(703)	**3,548**	(346)
Tax expense for the financial year	**241,453**	220,567	**187,976**	163,541
Zakat	**746**	280	**-**	-
	242,199	220,847	**187,976**	163,541

Income tax for the current financial year is calculated at the Malaysian statutory tax rate of 24% on the estimated assessable profit for the financial year. For Year of Assessment ("YA") 2025, income tax rate is at 24% (2024: 24%).

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Bank are as follows:

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
Profit before taxation	**992,925**	911,322	**841,257**	762,484
Taxation at Malaysian Statutory Tax Rate of 24% (2024: 24%)	**238,302**	218,717	**201,902**	182,996
Income not subject to tax	**(7,302)**	(7,424)	**(30,659)**	(22,151)
Expenses not deductible for tax purposes	**13,328**	11,777	**10,328**	6,753
(Over)/under provision of tax expense in prior years	**(2,875)**	(4,183)	**6,405**	(4,057)
Expenses for which no deferred tax asset is recognised	**-**	1,680	**-**	-
Tax expense for the financial year	**241,453**	220,567	**187,976**	163,541

Notes to the Financial Statements

As at 31 March 2025

36. EARNINGS PER SHARE

(a) Basic

Basic earnings per share is calculated by dividing profit for the year attributable to equity holders of the Bank by the weighted average number of ordinary shares in issue during the financial year.

	GROUP		BANK	
	2025	**2024**	**2025**	**2024**
Profit for the year attributable to equity holders of the Bank (RM'000)	**750,726**	690,475	**653,281**	598,943
Weighted average numbers of ordinary shares in issue ('000)	**1,548,106**	1,548,106	**1,548,106**	1,548,106
Basic earnings per share (sen)	**48.5**	44.6	**42.2**	38.7

(b) Diluted

For the purpose of calculating diluted earnings per share, the profit for the year attributable to equity holders of the Bank and the weighted average number of ordinary shares in issue during the financial year have been adjusted for the dilutive effects of all potential ordinary shares (non- cumulative).

There were no dilutive potential ordinary shares outstanding as at 31 March 2025 and 31 March 2024 respectively. As a result, the dilutive earnings per share was equal to basic earnings per share for the financial year ended 31 March 2025 and 31 March 2024.

37. DIVIDENDS

	Dividend recognised during the financial year			
	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
First interim dividend				
10.85 sen per share, on 1,548,105,929 ordinary shares, declared in financial year ended 31 March 2024, was paid on 28 December 2023 to the shareholders	–	167,970	–	167,970
9.50 sen per share, on 1,548,105,929 ordinary shares, declared in financial year ended 31 March 2025, was paid on 30 December 2024 to the shareholders	**147,070**	-	**147,070**	-
Second interim dividend				
10.00 sen per share, on 1,548,105,929 ordinary shares, declared in financial year ended 31 March 2023, was paid on 28 June 2023 to the shareholders	–	154,811	–	154,811
11.45 sen per share, on 1,548,105,929 ordinary shares, declared in financial year ended 31 March 2024, was paid on 28 June 2024 to the shareholders	**177,258**	-	**177,258**	-
	324,328	322,781	**324,328**	322,781

Subsequent to the financial year end, the Directors declared a single tier second interim dividend of 9.90 sen per share, on 1,548,105,929 ordinary shares amounting to approximately RM153,262,000 in respect of the current financial year. The accompanying financial statements do not reflect this dividend. The dividend will be accounted for in shareholders' equity as an appropriation of retained profits in the financial year ending 31 March 2026.

Notes to the Financial Statements
As at 31 March 2025

38. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES

In addition to related party disclosures mentioned elsewhere in the financial statements, set out below are the Group's and the Bank's other significant related party transactions and balances:

The related parties of, and their relationship with, the Group and the Bank are as follows:

Relationship	Related parties
- Key management personnel	Key management personnel refer to those persons having authority and responsibility for planning, directing and controlling the activities of the Group and the Bank, directly or indirectly, including Executive Directors and Non-Executive Directors of the Group and the Bank (including close members of their families). Other members of key management personnel of the Group and the Bank are the Business Support Heads who report directly to Group Chief Executive Officer or to the Board Committees (including close members of their families).
- Substantial shareholders	Substantial shareholders refer to those entities or persons having significant voting power in the Group and/or the Bank, directly or indirectly. It resides with certain Directors of the Group and/or the Bank.
- Subsidiaries	Subsidiaries of the Bank as disclosed in Note 12.
- Joint venture	Joint venture of the Bank as disclosed in Note 13.

Significant related party transactions and balances as follows:

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
(a) Transactions				
Interest income				
- subsidiaries	**-**	-	**7,996**	5,852
- key management personnel	**55**	58	**55**	58
Dividend income				
- subsidiaries	**-**	-	**93,583**	64,330
Management fees				
- subsidiaries	**-**	-	**217**	195
Rental income				
- subsidiaries	**-**	-	**1,114**	1,057
- joint venture	**86**	86	**86**	86
Other income				
- subsidiaries	**-**	-	**3,800**	5,229
- joint venture	**33**	-	**33**	-
Other operating income recharged				
- subsidiaries	**-**	-	**174,969**	147,567
- joint venture	**108**	110	**108**	110

38. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D)

Significant related party transactions and balances as follows: (cont'd)

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
(a) Transactions (cont'd)				
Interest expenses				
- subsidiaries	**–**	–	**(372)**	(672)
- joint venture	**(61)**	(56)	**(61)**	(56)
- key management personnel	**(491)**	(597)	**(339)**	(396)
- substantial shareholders	**(2)**	(4)	**(2)**	(4)
Other operating expenses				
- subsidiaries	**–**	–	**–**	(73)
- joint venture/other related company	**(2,222)**	(2,026)	**(2,222)**	(2,026)
Commission paid				
- subsidiaries	**–**	–	**(29,182)**	(41,419)
(b) Balances				
Financial investments at fair value through other comprehensive income				
- subsidiaries	**–**	–	**99,424**	–
Financial investments at amortised cost				
- subsidiaries	**–**	–	**352,552**	343,699
Loans, advances and financing				
- key management personnel	**3,286**	3,378	**1,751**	1,918
Other assets				
- subsidiaries	**–**	–	**1,750**	91,874
- joint venture	**–**	95	**–**	95
Deposits from customers				
- subsidiaries	**–**	–	**(19,531)**	(18,501)
- joint venture	**(2,468)**	(2,473)	**(3,649)**	(3,655)
- key management personnel	**(12,077)**	(18,174)	**(8,594)**	(12,098)
- substantial shareholders	**(599)**	(804)	**(599)**	(804)
Financial liabilities designated at fair value through profit or loss				
- key management personnel	**(710)**	(1,000)	**(710)**	(1,000)

Notes to the Financial Statements
As at 31 March 2025

38. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D)

Significant related party transactions and balances as follows: (cont'd)

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
(b) Balances (cont'd)				
Other liabilities				
- subsidiaries	**–**	-	**(68,213)**	-
- joint venture	**(79)**	(17)	**(79)**	-

(c) Compensation of key management personnel

Remuneration of Chief Executive Officers ("CEOs"), Non-Executive Directors and other members of key management excluding past CEO and Non-Executive Directors for the financial year are as follows:

	GROUP 2025 RM'000	GROUP 2024 RM'000	BANK 2025 RM'000	BANK 2024 RM'000
CEOs and other Key Management Personnel:				
- Salary and other remuneration	**28,657**	27,537	**27,044**	26,184
- Contribution to EPF	**3,874**	3,993	**3,648**	3,798
- Benefits-in-kind	**47**	48	**46**	48
	32,578	31,578	**30,738**	30,030
Non-Executive Directors:				
- Fees payable	**2,810**	3,084	**2,110**	2,339
- Allowances	**1,152**	1,036	**875**	839
- Benefits-in-kind	**37**	31	**37**	31
	3,999	4,151	**3,022**	3,209
Included in the total key management personnel compensation are:				
CEOs and Non-Executive Directors' remuneration, excluding past CEO and Non-Executive Directors (Note 40)	**14,112**	13,159	**11,295**	10,669

38. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONT'D)

Significant related party transactions and balances as follows: (cont'd)

(c) Compensation of key management personnel (cont'd)

Total value of remuneration and number of officers with variable remuneration for the financial year are as follow:

Group	2025				2024			
	Number	Unrestricted RM'000	Number	Deferred RM'000	Number	Unrestricted RM'000	Number	Deferred RM'000
Fixed remuneration								
Cash		**23,086**		**-**		24,086		-
Variable remuneration								
Cash	**16**	**10,699**	**13**	**2,792**	15	8,643	14	3,000
		33,785		**2,792**		32,729		3,000

Bank	2025				2024			
	Number	Unrestricted RM'000	Number	Deferred RM'000	Number	Unrestricted RM'000	Number	Deferred RM'000
Fixed remuneration								
Cash		**20,992**		**-**		22,071		-
Variable remuneration								
Cash	**15**	**10,157**	**12**	**2,611**	14	8,350	13	2,818
		31,149		**2,611**		30,421		2,818

39. CREDIT TRANSACTIONS AND EXPOSURES WITH CONNECTED PARTIES

	BANK	
	2025 RM'000	2024 RM'000
Outstanding credit exposures with connected parties	**417,225**	386,896
of which:		
Total credit exposure which is impaired or in default	**-**	-
Total credit exposures	**72,706,206**	65,570,062
Percentage of outstanding credit exposures to connected parties		
- as a proportion of total credit exposures	**0.57%**	0.59%
- which is impaired or in default	**0.00%**	0.00%

The disclosure on Credit Transactions and Exposures with Connected Parties above is presented in accordance with paragraph 9.1 of BNM's Guidelines on Credit Transactions and Exposures with Connected Parties, which became effective on 1 January 2008.

Notes to the Financial Statements
As at 31 March 2025

39. CREDIT TRANSACTIONS AND EXPOSURES WITH CONNECTED PARTIES (CONT'D)

Based on these guidelines, a connected party refers to the following:

(i) Directors of the Bank and their close relatives;

(ii) Controlling shareholder and his or her close relatives;

(iii) Executive officer, being a member of management having authority and responsibility for planning, directing and/or controlling the activities of the Bank, and his or her close relatives;

(iv) Officers who are responsible for or have the authority to appraise and/or approve credit transactions or review the status of existing credit transactions, either as a member of a committee or individually, and their close relatives;

(v) Firms, partnerships, companies or any legal entities which control, or are controlled by any person listed in (i) to (iv) above, or in which they have an interest, as a director, partner, executive officer, agent or guarantor, and their subsidiaries or entities controlled by them;

(vi) Any person for whom the persons listed in (i) to (iv) above is a guarantor; and

(vii) Subsidiary of or an entity controlled by the Bank and its connected parties.

Credit transactions and exposures to connected parties as disclosed above includes the extension of credit facilities and/or off-balance sheet credit exposures such as guarantees, trade-related facilities and loan commitments. It also includes holdings of equities and private debt securities issued by the connected parties.

40. CEOs AND DIRECTORS' REMUNERATION

Remuneration in aggregate for CEOs/Directors charged to the statements of income for the year are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Chief Executive Officers:				
- Salary and other remuneration	**4,938**	4,327	**3,867**	3,267
- Bonuses	**3,922**	3,493	**3,380**	3,200
- Contribution to EPF	**1,217**	1,152	**991**	957
- Benefits-in-kind	**36**	36	**35**	36
	10,113	9,008	**8,273**	7,460
Non-Executive Directors:				
- Fees payable	**2,810**	3,084	**2,110**	2,339
- Allowances	**1,152**	1,036	**875**	839
- Benefits-in-kind	**37**	31	**37**	31
	3,999	4,151	**3,022**	3,209
	14,112	13,159	**11,295**	10,669
Past Chief Executive Officer:				
- Salary and other remuneration	**–**	1,321	**–**	-
- Bonuses	**–**	174	**–**	-
- Contribution to EPF	**–**	118	**–**	-
- Benefits-in-kind	**–**	3	**–**	-
	–	1,616	**–**	-
Past Non-Executive Directors:				
- Fees payable	**324**	326	**328**	159
- Allowances	**118**	107	**136**	100
- Benefits-in-kind	**115**	-	**115**	-
	557	433	**579**	259
	557	2,049	**579**	259
	14,669	15,208	**11,874**	10,928
Total CEOs and Directors' remuneration excluding benefits-in-kind	**14,481**	15,138	**11,687**	10,861

Note:

(a) Other than Directors' fees and allowances, there were no amount paid or payable for services rendered by any Directors of the Group and the Bank during the financial year.

(b) The Directors of the Group and the Bank are covered under the Directors' & Officers' Liability Insurance in respect of liabilities arising from acts committed in their capacity as Directors of the Group and the Bank, provided that such Director has not acted negligently, fraudulently or dishonestly, or is in breach of his or her duty of trust. The total apportioned amounts of insurance effected for the Group and the Bank were at RM118,000 and RM116,000 (2024: RM118,000 and RM116,000) respectively.

40. CEOs AND DIRECTORS' REMUNERATION (CONT'D)

The total remuneration (including benefits-in-kind) of the CEOs and Directors of the Group and the Bank are as follows:

GROUP 2025	Salary and other remuneration RM'000	Bonuses RM'000	Contribution to EPF RM'000	Fees payable RM'000	Allowances RM'000	Benefits-in-kind RM'000	Total RM'000
Chief Executive Officers:							
Kellee Kam Chee Khiong	3,867	3,380	991	–	–	35	8,273
Rizal IL-Ehzan Bin Fadil Azim	1,071	542	226	–	–	1	1,840
	4,938	3,922	1,217	–	–	36	10,113
Non-Executive Directors:							
Tan Sri Amirsham Bin A Aziz	–	–	–	173	28	37	238
Wong Yuen Weng Ernest	–	–	–	235	105	–	340
Tan Chian Khong	–	–	–	235	97	–	332
Susan Yuen Su Min	–	–	–	250	92	–	342
Lum Piew	–	–	–	235	110	–	345
Cheryl Khor Hui Peng	–	–	–	255	120	–	375
Chia Yew Hock Wilson	–	–	–	290	152	–	442
Dr. John Lee Hin Hock	–	–	–	335	125	–	460
Oong Kee Leong	–	–	–	137	47	–	184
Lily Rozita Binti Mohamad Khairi	–	–	–	74	25	–	99
Datuk Wan Azhar Bin Wan Ahmad	–	–	–	204	58	–	262
Ibrahim Bin Hassan	–	–	–	135	80	–	215
Dato' Ahmad Hisham Bin Kamaruddin	–	–	–	135	60	–	195
Rustam Bin Mohd Idris	–	–	–	100	45	–	145
Mia Idora Binti Ismail	–	–	–	17	8	–	25
	–	–	–	2,810	1,152	37	3,999
Past Non-Executive Directors:							
Lee Boon Huat	–	–	–	–	13	–	13
Tan Sri Dato' Ahmad Bin Mohd Don	–	–	–	149	15	115	279
Mazidah Binti Abdul Malik	–	–	–	175	90	–	265
	–	–	–	324	118	115	557
Total CEOs and Directors' remuneration	4,938	3,922	1,217	3,134	1,270	188	14,669

40. CEOs AND DIRECTORS' REMUNERATION (CONT'D)

The total remuneration (including benefits-in-kind) of the CEO and Directors of the Group and the Bank are as follows: (cont'd)

GROUP 2024	Salary and other remuneration RM'000	Bonuses RM'000	Contribution to EPF RM'000	Fees payable RM'000	Allowances RM'000	Benefits-in-kind RM'000	Total RM'000
Chief Executive Officers:							
Kellee Kam Chee Khiong	3,267	3,200	957	-	-	36	7,460
Rizal IL-Ehzan Bin Fadil Azim	1,060	293	195	-	-	-	1,548
	4,327	3,493	1,152	-	-	36	9,008
Non-Executive Directors:							
Tan Sri Dato' Ahmad Bin Mohd Don	-	-	-	355	53	31	439
Wong Yuen Weng Ernest	-	-	-	235	100	-	335
Tan Chian Khong	-	-	-	235	95	-	330
Susan Yuen Su Min	-	-	-	250	78	-	328
Lum Piew	-	-	-	226	90	-	316
Cheryl Khor Hui Peng	-	-	-	255	105	-	360
Mazidah Binti Abdul Malik	-	-	-	267	75	-	342
Chia Yew Hock Wilson	-	-	-	114	30	-	144
Lee Boon Huat	-	-	-	239	100	-	339
Datuk Wan Azhar Bin Wan Ahmad	-	-	-	455	160	-	615
Ibrahim Bin Hassan	-	-	-	135	65	-	200
Dato' Ahmad Hisham Bin Kamaruddin	-	-	-	135	45	-	180
Rustam bin Mohd Idris	-	-	-	183	40	-	223
	-	-	-	3,084	1,036	31	4,151
Past Chief Executive Director:							
Ng Chow Hon	1,321	174	118	-	-	3	1,616
	1,321	174	118	-	-	3	1,616
Past Non-Executive Director:							
Lee Ah Boon	-	-	-	326	107	-	433
	-	-	-	326	107	-	433
Total CEOs and Directors' remuneration	5,648	3,667	1,270	3,410	1,143	70	15,208

40. CEOs AND DIRECTORS' REMUNERATION (CONT'D)

The total remuneration (including benefits-in-kind) of the CEO and Directors of the Group and the Bank are as follows: (cont'd)

BANK 2025	Salary and other remuneration RM'000	Bonuses RM'000	Contribution to EPF RM'000	Fees payable RM'000	Allowances RM'000	Benefits-in-kind RM'000	Total RM'000
Chief Executive Officers:							
Kellee Kam Chee Khiong	3,867	3,380	991	–	–	35	8,273
	3,867	3,380	991	–	–	35	8,273
Non-Executive Directors:							
Tan Sri Amirsham Bin A Aziz	–	–	–	173	28	37	238
Wong Yuen Weng Ernest	–	–	–	235	105	–	340
Tan Chian Khong	–	–	–	235	97	–	332
Susan Yuen Su Min	–	–	–	250	92	–	342
Lum Piew	–	–	–	235	110	–	345
Cheryl Khor Hui Peng	–	–	–	255	120	–	375
Chia Yew Hock Wilson	–	–	–	290	152	–	442
Dr. John Lee Hin Hock	–	–	–	235	98	–	333
Oong Kee Leong	–	–	–	128	48	–	176
Lily Rozita Binti Mohamad Khairi	–	–	–	74	25	–	99
	–	–	–	2,110	875	37	3,022
Past Non-Executive Directors:							
Datuk Wan Azhar Bin Wan Ahmad	–	–	–	4	18	–	22
Lee Boon Huat	–	–	–	–	13	–	13
Tan Sri Dato' Ahmad Bin Mohd Don	–	–	–	149	15	115	279
Mazidah Binti Abdul Malik	–	–	–	175	90	–	265
	–	–	–	328	136	115	579
Total CEOs and Directors' remuneration	3,867	3,380	991	2,438	1,011	187	11,874

40. CEOs AND DIRECTORS' REMUNERATION (CONT'D)

The total remuneration (including benefits-in-kind) of the CEO and Directors of the Group and the Bank are as follows: (cont'd)

BANK 2024	Salary and other remuneration RM'000	Bonuses RM'000	Contribution to EPF RM'000	Fees payable RM'000	Allowances RM'000	Benefits-in-kind RM'000	Total RM'000
Chief Executive Officers:							
Kellee Kam Chee Khiong	3,267	3,200	957	-	-	36	7,460
	3,267	3,200	957	-	-	36	7,460
Non-Executive Directors:							
Tan Sri Dato' Ahmad Bin Mohd Don	-	-	-	355	53	31	439
Wong Yuen Weng Ernest	-	-	-	235	100	-	335
Tan Chian Khong	-	-	-	235	95	-	330
Susan Yuen Su Min	-	-	-	250	78	-	328
Lum Piew	-	-	-	226	90	-	316
Cheryl Khor Hui Peng	-	-	-	255	105	-	360
Mazidah Binti Abdul Malik	-	-	-	175	58	-	233
Chia Yew Hock Wilson	-	-	-	114	30	-	144
Lee Boon Huat	-	-	-	239	100	-	339
Datuk Wan Azhar Bin Wan Ahmad	-	-	-	255	130	-	385
	-	-	-	2,339	839	31	3,209
Past Non-Executive Director:							
Lee Ah Boon	-	-	-	159	100	-	259
	-	-	-	159	100	-	259
Total CEOs and Directors' remuneration	3,267	3,200	957	2,498	939	67	10,928

41. FINANCIAL RISK MANAGEMENT POLICIES

The Group engages in business activities which entail risk taking and the major types of risk involved includes credit risk, sustainability risk, liquidity risk, market risk, operational risk, technology risk and Shariah non-compliance risk.

The Group's risk management is governed by the various risk management frameworks which cover governance, appetite, strategy, policies and processes to manage risks. The objective of risk management is to ensure that the Group conducts business in a responsible manner and to achieve sustainable growth for the Group's balance sheet and capital.

The Group manages risk within clearly defined frameworks and policies that are approved by the Board of Directors. In addition, the Board of Directors of the Group provides independent oversight to ensure that risks are adequately managed through a framework of established controls and reporting processes.

The guidelines and policies adopted by the Group to manage the main risks that arise in the conduct of its business activities are as follows:

(a) Credit Risk

Credit risk is the risk of financial loss resulting from the failure of the Group's borrowers or counterparties to fulfil their contractual obligations to repay their loans or settle commitments.

This arises from loans/financing, advances, investment in securities, amongst others. The amount of credit exposure is represented by the carrying amount of loans/financing, advances and investment securities in the statements of financial position. The lending/financing activities in the Group are guided by the Group's Credit Risk Management Framework, which is aligned with regulatory guidelines and best practices.

Also, credit risk arises from financial transactions with counterparties (including interbank money market activities, derivative instruments used for hedging and debt instruments), of which the amount of credit exposure in respect of these instruments is equal to the carrying amount of these assets in the statements of financial position. This exposure is monitored on an ongoing basis against predetermined counterparty limits.

The credit exposure arising from off-balance sheet activities, i.e. commitments and contingencies is set out in Note 43 to the financial statements.

(i) Maximum exposure to credit risk

The following table presents the Group's and the Bank's maximum exposure to credit risk of on-balance sheet and off-balance sheet financial instruments, before taking into account any collateral held or other credit enhancements and after allowance for expected credit losses, where appropriate.

For on-balance sheet financial assets, the maximum exposure to credit risk equals their carrying amount. For financial guarantees and similar contracts granted, the maximum exposure to credit risk is the maximum amount that would have to be paid if the guarantees were to be called upon. For credit-related commitments and contingencies that are irrevocable over the life of the respective facilities, the maximum exposure to credit risk is the full amount of the credit facilities granted to customers.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(i) Maximum exposure to credit risk (cont'd)

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Credit risk exposure: on-balance sheet				
Cash and short-term funds (exclude cash in hand)	**4,319,752**	4,299,130	**3,075,714**	2,982,999
Deposits and placements with banks and other financial institutions	**611,989**	-	**257,130**	-
Financial assets at fair value through profit or loss (exclude equity securities)	**2,201**	57,265	**2,201**	57,265
Financial investments at fair value through other comprehensive income (exclude equity securities)	**11,199,615**	10,047,295	**9,357,867**	8,228,386
Financial investments at amortised cost	**4,065,023**	3,870,445	**3,397,964**	3,400,709
Derivative financial assets	**151,261**	183,035	**151,261**	183,035
Loans, advances and financing (exclude sales commissions and handling fees)	**61,224,634**	54,555,348	**46,970,123**	41,091,905
Statutory deposits	**1,276,202**	1,125,413	**972,419**	851,813
Other assets (exclude prepayment)	**203,839**	970,471	**227,314**	1,078,898
	83,054,516	75,108,402	**64,411,993**	57,875,010
Credit risk exposure: off-balance sheet				
Financial guarantees	**543,482**	504,104	**455,488**	415,427
Credit related commitments and contingencies	**22,612,471**	21,861,888	**18,977,897**	18,317,205
	23,155,953	22,365,992	**19,433,385**	18,732,632
Total maximum exposure	**106,210,469**	97,474,394	**83,845,378**	76,607,642

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(ii) Credit risk concentrations

A concentration of credit risk exists when a number of counterparties are engaged in similar activities and have similar economic characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic and other conditions. The analysis of credit risk concentration presented below relates only to financial assets subject to credit risk and are based on the industry in which the counterparty is engaged.

GROUP 2025	Government and Central Bank RM'000	Financial, Insurance, Business Services and Real Estate RM'000	Transport, Storage and Communication Services RM'000	Agriculture, Manufacturing, Wholesale and Retail Trade RM'000	Construction RM'000	Household RM'000	Others RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)	1,700,468	2,619,284	–	–	–	–	–	4,319,752
Deposits and placements with banks and other financial institutions	–	611,989	–	–	–	–	–	611,989
Financial assets at fair value through profit or loss (exclude equity securities)	844	1,051	–	306	–	–	–	2,201
Financial investments at fair value through other comprehensive income (exclude equity securities)	8,325,761	2,060,331	490,602	267,090	55,831	–	–	11,199,615
Financial investments at amortised cost	3,266,363	645,700	152,960	–	–	–	–	4,065,023
Derivative financial assets	1,045	148,753	–	–	–	–	1,463	151,261
Loans, advances and financing (exclude sales commissions and handling fees)	–	8,798,005	923,719	18,690,007	2,416,120	29,832,500	564,283	61,224,634
Statutory deposits	1,276,202	–	–	–	–	–	–	1,276,202
Other assets (exclude prepayment)	–	–	–	–	–	–	203,839	203,839
	14,570,683	14,885,113	1,567,281	18,957,403	2,471,951	29,832,500	769,585	83,054,516
Financial guarantees	–	124,315	18,104	323,123	63,440	4,818	9,682	543,482
Credit related commitments and contingencies	1,689,046	2,507,898	301,302	7,338,541	1,817,037	8,662,452	296,195	22,612,471
	1,689,046	2,632,213	319,406	7,661,664	1,880,477	8,667,270	305,877	23,155,953
Total credit risk	16,259,729	17,517,326	1,886,687	26,619,067	4,352,428	38,499,770	1,075,462	106,210,469

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(ii) Credit risk concentrations (cont'd)

A concentration of credit risk exists when a number of counterparties are engaged in similar activities and have similar economic characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic and other conditions. The analysis of credit risk concentration presented below relates only to financial assets subject to credit risk and are based on the industry in which the counterparty is engaged. (cont'd)

GROUP 2024	Government and Central Bank RM'000	Financial, Insurance, Business Services and Real Estate RM'000	Transport, Storage and Communication Services RM'000	Agriculture, Manufacturing, Wholesale and Retail Trade RM'000	Construction RM'000	Household RM'000	Others RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)	927,535	3,371,595	-	-	-	-	-	4,299,130
Financial assets at fair value through profit or loss (exclude equity securities)	55,838	1,121	-	306	-	-	-	57,265
Financial investments at fair value through other comprehensive income (exclude equity securities)	5,561,784	3,241,461	909,987	212,160	121,903	-	-	10,047,295
Financial investments at amortised cost	3,162,544	541,858	166,043	-	-	-	-	3,870,445
Derivative financial assets	15,261	165,834	-	-	-	-	1,940	183,035
Loans, advances and financing (exclude sales commissions and handling fees)	-	7,837,570	950,570	16,791,995	1,927,727	26,387,739	659,747	54,555,348
Statutory deposits	1,125,413	-	-	-	-	-	-	1,125,413
Other assets (exclude prepayment)	-	95	-	-	-	-	970,376	970,471
	10,848,375	15,159,534	2,026,600	17,004,461	2,049,630	26,387,739	1,632,063	75,108,402
Financial guarantees	-	86,807	16,592	324,368	63,203	3,993	9,141	504,104
Credit related commitments and contingencies	2,117,331	2,817,500	287,183	7,039,322	1,684,021	7,601,224	315,307	21,861,888
	2,117,331	2,904,307	303,775	7,363,690	1,747,224	7,605,217	324,448	22,365,992
Total credit risk	12,965,706	18,063,841	2,330,375	24,368,151	3,796,854	33,992,956	1,956,511	97,474,394

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(ii) Credit risk concentrations (cont'd)

A concentration of credit risk exists when a number of counterparties are engaged in similar activities and have similar economic characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic and other conditions. The analysis of credit risk concentration presented below relates only to financial assets subject to credit risk and are based on the industry in which the counterparty is engaged. (cont'd)

BANK 2025	Government and Central Bank RM'000	Financial, Insurance, Business Services and Real Estate RM'000	Transport, Storage and Communication Services RM'000	Agriculture, Manufacturing, Wholesale and Retail Trade RM'000	Construction RM'000	Household RM'000	Others RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)	1,029,047	2,046,667	–	–	–	–	–	3,075,714
Deposits and placements with banks and other financial institutions	–	257,130	–	–	–	–	–	257,130
Financial assets at fair value through profit or loss (exclude equity securities)	844	1,051	–	306	–	–	–	2,201
Financial investments at fair value through other comprehensive income (exclude equity securities)	7,017,003	1,762,276	362,384	160,373	55,831	–	–	9,357,867
Financial investments at amortised cost	2,469,040	897,268	31,656	–	–	–	–	3,397,964
Derivative financial assets	1,045	148,753	–	–	–	–	1,463	151,261
Loans, advances and financing (exclude sales commissions and handling fees)	–	7,106,619	670,539	13,748,768	1,828,421	23,162,123	453,653	46,970,123
Statutory deposits	972,419	–	–	–	–	–	–	972,419
Other assets (exclude prepayment)	–	5,046	–	–	–	–	222,268	227,314
	11,489,398	12,224,810	1,064,579	13,909,447	1,884,252	23,162,123	677,384	64,411,993
Financial guarantees	–	116,693	8,398	254,892	61,007	4,816	9,682	455,488
Credit related commitments and contingencies	1,689,046	2,059,605	213,055	5,100,224	1,418,212	8,232,226	265,529	18,977,897
	1,689,046	2,176,298	221,453	5,355,116	1,479,219	8,237,042	275,211	19,433,385
Total credit risk	13,178,444	14,401,108	1,286,032	19,264,563	3,363,471	31,399,165	952,595	83,845,378

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(ii) Credit risk concentrations (cont'd)

A concentration of credit risk exists when a number of counterparties are engaged in similar activities and have similar economic characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic and other conditions. The analysis of credit risk concentration presented below relates only to financial assets subject to credit risk and are based on the industry in which the counterparty is engaged. (cont'd)

BANK 2024	Government and Central Bank RM'000	Financial, Insurance, Business Services and Real Estate RM'000	Transport, Storage and Communication Services RM'000	Agriculture, Manufacturing, Wholesale and Retail Trade RM'000	Construction RM'000	Household RM'000	Others RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)	329,578	2,653,421	-	-	-	-	-	2,982,999
Financial assets at fair value through profit or loss (exclude equity securities)	55,838	1,121	-	306	-	-	-	57,265
Financial investments at fair value through other comprehensive income (exclude equity securities)	4,860,708	2,521,059	633,513	136,688	76,418	-	-	8,228,386
Financial investments at amortised cost	2,505,660	784,198	110,851	-	-	-	-	3,400,709
Derivative financial assets	15,261	165,834	-	-	-	-	1,940	183,035
Loans, advances and financing (exclude sales commissions and handling fees)	-	6,302,643	721,500	12,243,854	1,411,922	19,889,187	522,799	41,091,905
Statutory deposits	851,813	-	-	-	-	-	-	851,813
Other assets (exclude prepayment)	-	91,969	-	-	-	-	986,929	1,078,898
	8,618,858	12,520,245	1,465,864	12,380,848	1,488,340	19,889,187	1,511,668	57,875,010
Financial guarantees	-	78,723	11,218	260,374	52,311	3,991	8,810	415,427
Credit related commitments and contingencies	2,117,331	2,315,224	208,374	4,889,435	1,392,385	7,108,769	285,687	18,317,205
	2,117,331	2,393,947	219,592	5,149,809	1,444,696	7,112,760	294,497	18,732,632
Total credit risk	10,736,189	14,914,192	1,685,456	17,530,657	2,933,036	27,001,947	1,806,165	76,607,642

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(iii) Collateral

The main types of collateral obtained by the Group and the Bank are as follows:
- Where property is provided as collateral, legal charged over the title;
- For hire purchase, ownership rights over the vehicles or equipment financed; and
- For other loans/financing, charges over business assets such as premises, financial/trade receivables, quoted shares, other financial instruments, or deposits.

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Gross loans, advances and financing	**62,445,352**	55,740,073	**47,806,933**	41,904,452
Less: Allowance for expected credit losses	**(1,220,718)**	(1,184,725)	**(836,810)**	(812,547)
Loans, advances and financing, net of ECL	**61,224,634**	54,555,348	**46,970,123**	41,091,905
Percentage of collateral held for loans, advances and financing	**73.5%**	73.5%	**75.4%**	75.2%

(iv) Credit risk measurement

The Group and the Bank adopt the following judgements and assumptions on measurement of ECL:

(a) Definition of significant increase in credit risk

The Group and the Bank consider the probability of default upon initial recognition of financial asset and whether there has been a significant increase in credit risk on an ongoing basis. To assess whether there is a significant increase in credit risk, the Group and the Bank compare the risk of a default occurring on the financial asset as at the reporting date with the risk of default as at the date of initial recognition. The Group and the Bank consider reasonable and supportable forward-looking information that is available.

The following events are taken into consideration during the assessment:

- Contractual payment is in arrears for 30 days or more;
- Significant downgrade of credit rating or internal rating;
- Modified exposure placed under Agensi Kaunseling dan Pengurusan Kredit ("AKPK") status;
- Exposure being monitored under watchlist; or
- Restructured and rescheduled exposure with increase in credit risk.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(iv) Credit risk measurement (cont'd)

(b) Definition of credit impaired financial assets

An exposure is classified as credit impaired when one or more events that have a detrimental impact to the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit impaired includes observable data about the following events:

Quantitative criteria:

A financial asset is classified as credit impaired when the counterparty fails to make a contractual payment more than 90 days when they fall due.

Qualitative criteria:

- Significant financial difficulty of the issuer or the borrower;
- Breach of contract, such as a default of past due event;
- Concessions have been made by the lender relating to the borrower's financial difficulty;
- Indications that the borrower will enter into bankruptcy/winding up or other financial restructuring;
- Disappearance of an active market for that financial asset; or
- Purchase or origination of a financial asset at a deep discount that reflects the incurred credit losses.

(c) Measurement of ECL

ECL is measured by three components, i.e. exposure at default, probability of default and loss given default.

Exposure at default ("EAD")

EAD for non-retail portfolio is calculated based upon the contractual amortisation amount up to the point prior to the default event. Repayments are then assumed to cease, with only interest accrued on the outstanding balance from this point. Since the non-retail portfolio contains a variety of products with different interest accrual methods, amortisation types and repayment methods, the approaches employed to calculate EAD vary accordingly.

EAD for retail portfolio is calculated based upon either:

(i) Simple equation based calculation approach - where the outstanding balance follows a predictable trend across the amount and tenure;

(ii) Utilisation curve model - these curves provide a view of percent drawn down at the point of default, expressed as a percentage of the customer credit limit at observation; or

(iii) Mechanical equation based approach - which is utilised to forecast monthly default balances as per an amortisation profile and adjusted for different paths to default using an adjustment factor.

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(iv) Credit risk measurement (cont'd)

(c) Measurement of ECL (cont'd)

Probability at default ("PD")

A PD is assigned to each risk measure and represents a percentage of the likelihood of default.

For non-retail portfolio, the PD is measured from the internal or external rating of the borrower or issuer to determine the level of default risk.

For retail portfolio, a signature curve approach forecasted the lifetime PD and PD at any given time within the lifetime horizon. This is based upon historic default data using a chain ladder methodology to construct a lifetime default emergence curve.

Loss given default ("LGD")

This is on a time series of probability weighted loss rate relative to the monthly exposure at default where the probabilities and loss rates are estimated by key risk driver segments such as exposure migration status (e.g. loss given cure and loss given charge off), collateral type, and defaulted exposure relative to original exposure amount and months in default.

(d) Forward-looking information

Three economic scenarios using different probability weightage are applied to the ECL:

- Base Case - based upon current economic outlook or forecast;
- Positive Case - based upon a projected optimistic or positive economic outlook or forecast; and
- Negative Case - based upon a projected pessimistic or negative economic outlook or forecast.

The negative case has been assigned with a higher weightage for the ECL as compared to the positive case.

Projection of economic scenario and the probability of each scenario happening in future shall be carried out and shall contain all macroeconomic variables ("MEV") which are applied in the ECL models as they are found to have significant correlation to increase of credit risk via the modelling exercise.

For forward-looking estimates, analysis was carried out to determine how the estimates were affected by macroeconomic trends. Factors such as unemployment rate, consumer price index, house price index, consumption credit, producer price index and GDP growth rate were analysed to identify the level of correlation with the observed trends. Given the statistically strong correlation, the estimates were adjusted to reflect the macroeconomic trends.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(iv) Credit risk measurement (cont'd)

(d) Forward-looking information (cont'd)

The forward-looking estimates were adjusted as below:

MEV (% Year on Year)	Weighted Average Forecast 2027 %	2026 %	2025 %
GDP Growth Rate	4.1	4.1	4.7
Producer Price Index	3.2	1.8	2.9
Consumer Price Index	2.6	2.5	2.7
Unemployment Rate	3.3	3.2	3.2
Consumption Credit	2.7	4.0	6.1
House Price Index	1.9	2.6	1.7
Industrial Production Index	3.5	4.2	4.3
Debt to GDP	123.3	123.6	123.9

(e) Grouping of exposure for ECL measured on collective basis

For expected credit loss provisions modelled on a collective basis, a grouping of exposures is performed on the basis of shared risk characteristics, such that risk exposures within a group are homogeneous.

The appropriateness of groupings is monitored and reviewed on a periodic basis.

(f) Modification of financial assets

The Group and the Bank sometimes renegotiate or otherwise modify the contractual cash flows of loans/financing to customers. When this happens, the Group and the Bank assess whether or not the new terms are substantially different to the original terms.

When the modification is not substantial and so does not result in derecognition of the original loans, the Group and the Bank recalculate the gross carrying amount based on the revised cash flow of the financial asset and recognise a modification gain or loss in the statements of income. The new gross carrying amount is recalculated by discounting the modified cash flow at the original effective interest/profit rate. The Group and the Bank monitor the subsequent performance of modified assets. The risk of default of such loans after modification is assessed and compared with the risk under the original terms at initial recognition.

The Group and the Bank may determine that the credit risk has significantly improved after restructuring, so that the assets are moved from Stage 3 or Stage 2 (Lifetime ECL) to Stage 1 (12-month ECL). This is only the case for assets which have performed in accordance with the new terms for six consecutive months or more.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(iv) Credit risk measurement (cont'd)

(f) Modification of financial assets (cont'd)

If the terms are substantially different from the original terms, the Group and the Bank derecognise the original financial asset, recognise a new asset and recalculate a new effective interest/profit rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes, including the purpose of determining whether a significant increase in credit risk has occurred. However, the Group and the Bank also assess whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are recognised in statements of income as gain or loss on derecognition.

(v) Credit quality

The Group and the Bank assess the credit quality for loans, advances and financing and credit related commitment and contingencies according to the categories below.

	Credit grading		
Credit quality	**Scorecard**	**Customer rating**	**Definition**
Low	Low risk score	1 - 12 (AAA to BB)	Borrower with good capacity to meet financial commitments.
Medium	Medium risk score	13 - 16 (BB- to B-)	Borrower which is in a fairly acceptable capacity to meet financial commitments.
High	High risk score	17 - 19 (CCC+ to CCC-)	Borrower which is in an uncertain capacity to meet financial commitments but has not been impaired.
Unrated	Unrated	Unrated	Borrower which is unrated.
Credit Impaired	Credit Impaired	Credit Impaired	Defaulted, or judgmentally impaired due to lack of capacity to fulfil financial commitments.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

Other financial assets are categorised in the following manner:

Credit quality	Credit rating	Definition
Investment graded	AAA to BBB-	Issuer with low risk of defaulting principal or interest payment.
Non-investment graded	Lower than BBB-	Issuer with medium or high risk of defaulting principal or interest payment.
Sovereign/Government-backed	-	Issued or guaranteed by Malaysian government.
Unrated	Unrated	Issuer where rating is unavailable.
Credit impaired	Credit impaired	Defaulted.

Other assets are classified based on days-past-due ("DPD") under the simplified model approach.

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets:

GROUP 2025	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)				
Investment graded	2,619,322	–	–	2,619,322
Non-investment graded	11	–	–	11
Sovereign/Government-backed	1,700,468	–	–	1,700,468
Unrated	15	–	–	15
Gross carrying amount	4,319,816	–	–	4,319,816
Expected credit losses	(64)	–	–	(64)
Net carrying amount	4,319,752	–	–	4,319,752
Deposits and placements with banks and other financial institutions				
Investment graded	612,005	–	–	612,005
Gross carrying amount	612,005	–	–	612,005
Expected credit losses	(16)	–	–	(16)
Net carrying amount	611,989	–	–	611,989

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

GROUP 2025	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Financial investments at fair value through other comprehensive income (exclude equity securities)				
Investment graded	3,553,670	15,592	–	3,569,262
Sovereign/Government-backed	7,630,353	–	–	7,630,353
Gross carrying amount	11,184,023	15,592	–	11,199,615
Expected credit losses [Note]	(1,073)	(62)	–	(1,135)
Financial investments at amortised cost				
Sovereign/Government-backed	3,512,519	–	–	3,512,519
Unrated	553,319	–	–	553,319
Credit impaired	–	–	534	534
Gross carrying amount	4,065,838	–	534	4,066,372
Expected credit losses	(815)	–	(534)	(1,349)
Net carrying amount	4,065,023	–	–	4,065,023
Loans, advances and financing				
Low	41,313,345	667,494	–	41,980,839
Medium	12,065,884	1,216,752	–	13,282,636
High	3,250,211	1,199,558	–	4,449,769
Unrated	1,067,218	515,092	–	1,582,310
Credit impaired	–	–	1,149,798	1,149,798
Gross carrying amount	57,696,658	3,598,896	1,149,798	62,445,352
Expected credit losses	(254,740)	(452,887)	(513,091)	(1,220,718)
Net carrying amount	57,441,918	3,146,009	636,707	61,224,634

Note:

The ECL is recognised in reserves in other comprehensive income instead of in the statements of financial position as the carrying amount of debt instruments at FVOCI is equivalent to fair value.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

GROUP 2025	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Statutory deposits				
Sovereign/Government-backed	1,276,202	–	–	1,276,202
Gross carrying amount	1,276,202	–	–	1,276,202
Expected credit losses	–	–	–	–
Net carrying amount	1,276,202	–	–	1,276,202
Credit related commitments and contingencies				
Low	18,111,669	167,274	–	18,278,943
Medium	3,119,436	388,299	–	3,507,735
High	584,960	38,510	–	623,470
Unrated	720,934	4,017	–	724,951
Credit impaired	–	–	20,854	20,854
Gross carrying amount	22,536,999	598,100	20,854	23,155,953
Expected credit losses	(12,509)	(12,902)	(10,590)	(36,001)

Simplified Approach	Current RM'000	More than 90 days past due RM'000	Total RM'000
Other assets (exclude prepayment)			
Gross carrying amount	203,839	50,239	254,078
Expected credit losses	-	(50,239)	(50,239)
Net carrying amount	203,839	-	203,839

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

GROUP 2024	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)				
Investment graded	3,371,120	-	-	3,371,120
Non-investment graded	13	-	-	13
Sovereign/Government-backed	927,535	-	-	927,535
Unrated	609	-	-	609
Gross carrying amount	4,299,277	-	-	4,299,277
Expected credit losses	(147)	-	-	(147)
Net carrying amount	4,299,130	-	-	4,299,130
Financial investments at fair value through other comprehensive income (exclude equity securities)				
Investment graded	3,209,230	15,663	-	3,224,893
Sovereign/Government-backed	6,822,402	-	-	6,822,402
Gross carrying amount	10,031,632	15,663	-	10,047,295
Expected credit losses [Note]	(971)	(65)	-	(1,036)
Financial investments at amortised cost				
Sovereign/Government-backed	3,646,664	-	-	3,646,664
Unrated	224,080	-	-	224,080
Credit impaired	-	-	534	534
Gross carrying amount	3,870,744	-	534	3,871,278
Expected credit losses	(299)	-	(534)	(833)
Net carrying amount	3,870,445	-	-	3,870,445

Note:

The ECL is recognised in reserves in other comprehensive income instead of in the statements of financial position as the carrying amount of debt instruments at FVOCI is equivalent to fair value.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

GROUP 2024	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Loans, advances and financing				
Low	35,662,132	1,033,095	-	36,695,227
Medium	11,771,555	1,527,261	-	13,298,816
High	2,396,601	997,792	-	3,394,393
Unrated	518,976	654,634	-	1,173,610
Credit impaired	-	-	1,178,027	1,178,027
Gross carrying amount	50,349,264	4,212,782	1,178,027	55,740,073
Expected credit losses	(223,351)	(426,406)	(534,968)	(1,184,725)
Net carrying amount	50,125,913	3,786,376	643,059	54,555,348
Statutory deposits				
Sovereign/Government-backed	1,125,413	-	-	1,125,413
Gross carrying amount	1,125,413	-	-	1,125,413
Expected credit losses	-	-	-	-
Net carrying amount	1,125,413	-	-	1,125,413
Credit related commitments and contingencies				
Low	17,000,346	365,847	-	17,366,193
Medium	3,265,458	587,528	-	3,852,986
High	371,737	35,205	-	406,942
Unrated	730,645	2,820	-	733,465
Credit impaired	-	-	6,406	6,406
Gross carrying amount	21,368,186	991,400	6,406	22,365,992
Expected credit losses	(10,710)	(34,305)	(1,987)	(47,002)

Simplified Approach	Current RM'000	More than 90 days past due RM'000	Total RM'000
Other assets (exclude prepayment)			
Gross carrying amount	970,471	45,363	1,015,834
Expected credit losses	-	(45,363)	(45,363)
Net carrying amount	970,471	-	970,471

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

BANK 2025	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)				
Investment graded	2,046,720	–	–	2,046,720
Non-investment graded	11	–	–	11
Sovereign/Government-backed	1,029,047	–	–	1,029,047
Gross carrying amount	3,075,778	–	–	3,075,778
Expected credit losses	(64)	–	–	(64)
Net carrying amount	3,075,714	–	–	3,075,714
Deposits and placements with banks and other financial institutions				
Investment graded	257,146	–	–	257,146
Gross carrying amount	257,146	–	–	257,146
Expected credit losses	(16)	–	–	(16)
Net carrying amount	257,130	–	–	257,130
Financial investments at fair value through other comprehensive income (exclude equity securities)				
Investment graded	2,992,214	10,579	–	3,002,793
Sovereign/Government-backed	6,355,074	–	–	6,355,074
Gross carrying amount	9,347,288	10,579	–	9,357,867
Expected credit losses [Note]	(1,361)	(61)	–	(1,422)
Financial investments at amortised cost				
Investment graded	353,145	–	–	353,145
Sovereign/Government-backed	2,542,879	–	–	2,542,879
Unrated	503,244	–	–	503,244
Credit impaired	–	–	534	534
Gross carrying amount	3,399,268	–	534	3,399,802
Expected credit losses	(1,304)	–	(534)	(1,838)
Net carrying amount	3,397,964	–	–	3,397,964

Note:

The ECL is recognised in reserves in other comprehensive income instead of in the statements of financial position as the carrying amount of debt instruments at FVOCI is equivalent to fair value.

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

BANK 2025	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Loans, advances and financing				
Low	33,046,836	512,869	–	33,559,705
Medium	8,543,555	992,732	–	9,536,287
High	2,161,202	736,615	–	2,897,817
Unrated	692,356	259,183	–	951,539
Credit impaired	–	–	861,585	861,585
Gross carrying amount	44,443,949	2,501,399	861,585	47,806,933
Expected credit losses	(159,037)	(266,133)	(411,640)	(836,810)
Net carrying amount	44,284,912	2,235,266	449,945	46,970,123
Statutory deposits				
Sovereign/Government-backed	972,419	–	–	972,419
Gross carrying amount	972,419	–	–	972,419
Expected credit losses	–	–	–	–
Net carrying amount	972,419	–	–	972,419
Credit related commitments and contingencies				
Low	15,638,724	123,717	–	15,762,441
Medium	2,143,487	302,451	–	2,445,938
High	471,069	23,138	–	494,207
Unrated	710,784	4,018	–	714,802
Credit impaired	–	–	15,997	15,997
Gross carrying amount	18,964,064	453,324	15,997	19,433,385
Expected credit losses	(9,847)	(10,423)	(9,777)	(30,047)

Simplified Approach	Current RM'000	More than 90 days past due RM'000	Total RM'000
Other assets (exclude prepayment)			
Gross carrying amount	227,314	46,938	274,252
Expected credit losses	–	(46,938)	(46,938)
Net carrying amount	227,314	–	227,314

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

BANK 2024	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Cash and short-term funds (exclude cash in hand)				
Investment graded	2,653,555	-	-	2,653,555
Non-investment graded	13	-	-	13
Sovereign/Government-backed	329,578	-	-	329,578
Gross carrying amount	2,983,146	-	-	2,983,146
Expected credit losses	(147)	-	-	(147)
Net carrying amount	2,982,999	-	-	2,982,999
Financial investments at fair value through other comprehensive income (exclude equity securities)				
Investment graded	2,431,380	10,639	-	2,442,019
Sovereign/Government-backed	5,786,367	-	-	5,786,367
Gross carrying amount	8,217,747	10,639	-	8,228,386
Expected credit losses [Note]	(765)	(61)	-	(826)
Financial investments at amortised cost				
Investment graded	344,303	-	-	344,303
Sovereign/Government-backed	2,833,229	-	-	2,833,229
Unrated	224,080	-	-	224,080
Credit impaired	-	-	534	534
Gross carrying amount	3,401,612	-	534	3,402,146
Expected credit losses	(903)	-	(534)	(1,437)
Net carrying amount	3,400,709	-	-	3,400,709

Note:

The ECL is recognised in reserves in other comprehensive income instead of in the statements of financial position as the carrying amount of debt instruments at FVOCI is equivalent to fair value.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(v) Credit quality (cont'd)

The following table shows an analysis of the credit quality by stages and the allowance for expected credit losses of the financial assets: (cont'd)

BANK 2024	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Loans, advances and financing				
Low	28,057,090	698,841	-	28,755,931
Medium	8,096,552	1,308,843	-	9,405,395
High	1,539,946	675,015	-	2,214,961
Unrated	321,452	344,143	-	665,595
Credit impaired	-	-	862,570	862,570
Gross carrying amount	38,015,040	3,026,842	862,570	41,904,452
Expected credit losses	(133,745)	(260,560)	(418,242)	(812,547)
Net carrying amount	37,881,295	2,766,282	444,328	41,091,905
Statutory deposits				
Sovereign/Government-backed	851,813	-	-	851,813
Gross carrying amount	851,813	-	-	851,813
Expected credit losses	-	-	-	-
Net carrying amount	851,813	-	-	851,813
Credit related commitments and contingencies				
Low	14,518,016	352,502	-	14,870,518
Medium	2,359,726	459,120	-	2,818,846
High	295,484	26,704	-	322,188
Unrated	713,277	2,820	-	716,097
Credit impaired	-	-	4,983	4,983
Gross carrying amount	17,886,503	841,146	4,983	18,732,632
Expected credit losses	(8,478)	(29,734)	(1,698)	(39,910)

Simplified Approach	Current RM'000	More than 90 days past due RM'000	Total RM'000
Other assets (exclude prepayment)			
Gross carrying amount	1,078,898	41,681	1,120,579
Expected credit losses	-	(41,681)	(41,681)
Net carrying amount	1,078,898	-	1,078,898

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(vi) Sensitivity test

The Group and the Bank have performed expected credit losses sensitivity assessment on financial assets based on the changes in key variables as below while all other variables remain unchanged. The sensitivity factors used are assumptions based on parallel shifts in the key variables to project the impact on the expected credit losses of the Group and the Bank.

The table below outlines the effect of the changes in major key variables used on expected credit losses while other variables remain constant:

2025 Measurement variables	MEV Change (%)/ Percentage Point Change (p.p)	GROUP + RM'000	GROUP - RM'000	BANK + RM'000	BANK - RM'000
House price index	**16.8%**	**(58,612)**	**33,211**	**(32,500)**	**22,489**
Unemployment rate	**0.5p.p**	**21,777**	**(63,676)**	**10,173**	**(29,338)**
Debt to GDP	**6.9%**	**37,058**	**(79,466)**	**29,442**	**(50,199)**
Producer price index	**5.2%**	**10,959**	**(48,069)**	**12,994**	**(29,676)**
Industrial production index	**11.5%**	**(37,017)**	**14,243**	**(24,752)**	**20,430**

2024 Measurement variables	MEV Change (%)/ Percentage Point Change (p.p)	GROUP + RM'000	GROUP - RM'000	BANK + RM'000	BANK - RM'000
House price index	9.8%	(36,671)	47,131	(20,851)	26,981
Consumption credit	3.7p.p	5,017	(5,210)	3,862	(3,996)
Unemployment rate	0.6p.p	69,594	(78,359)	35,308	(38,810)
Debt to GDP	6.2%	56,545	(69,370)	40,133	(49,368)
Producer price index	4.1%	27,370	(29,264)	20,272	(21,476)

(vii) Pre-emptive provisions and post-model adjustments for ECL

The Group and the Bank continued to apply pre-emptive provisions and post-model adjustments to address economic uncertainties and external risks including, but not limited to, international trade trends, the prevailing effects of high policy rates and inflation, as well as the potential consequences of global geopolitical tensions for the adequacy of the overall level of ECL for the year ended 31 March 2025.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Credit Risk (cont'd)

(vii) Pre-emptive provisions and post-model adjustments for ECL (cont'd)

These pre-emptive provisions and post-model adjustments were taken to reflect the latest macroeconomic outlook not captured in the modelled outcome and the potential impact to delinquencies and defaults arising from potential risks.

The pre-emptive provisions and post-model adjustments involved significant level of judgement and reflect the Management's views of possible severities of the emerging risk impacts and paths of recovery in the forward-looking assessment for ECL estimation purposes.

As at 31 March 2025, the balances of these pre-emptive provisions and post-model adjustments amounted to RM154,036,000 and RM87,559,000 for the Group and the Bank respectively (2024: RM121,431,000 and RM71,170,000).

(b) Market Risk

Market risk is the risk of loss of earnings arising from changes in interest rates, foreign exchange rates, equity prices, and their implied volatilities.

The Group has established a framework of risk policies, measurement methodologies and risk limits as approved by the Group Risk Management Committee ("GRMC") to manage market risk. Market risk arising from the trading activities is controlled via position limits, loss limits, sensitivity limits and valuation via daily mark-to-market, where available.

The Group is also susceptible to exposure to market risk arising from changes in prices of the shares quoted on Bursa Malaysia. The risk is controlled by application of credit approvals, limits and monitoring procedures.

Market Risk Factors

(i) Interest/profit rate risk

As a subset of market risk, interest/profit rate risk refers to the volatility in net interest/profit income as a result of changes in interest/profit rate of return and shifts in the composition of the assets and liabilities. Interest/profit rate of return risk is managed through interest/profit rate sensitivity analysis. The sensitivity in net interest/profit income from interest/profit rate movement is monitored and reported to the Management. In addition to pre-scheduled meetings, the Group Assets and Liabilities Management Committee ("GALCO") will also deliberate on revising the Group's and the Bank's lending/financing and deposit rates in response to changes in the benchmark rates set by the central bank.

The effects of changes in the levels of interest/profit rates of return on the market value of securities are monitored closely and mark-to-market valuations are regularly reported to the Management.

The Group and the Bank are exposed to various risks associated with the effects of fluctuations in the prevailing levels of interest/profit rates on its financial position and cash flows. The effects of changes in the levels of interest/profit rates of return on the market value of securities are monitored regularly and the outcomes of mark-to-market valuations are escalated to the Management regularly. The following table summarises the effective interest/profit rates at the end of the reporting period and the periods in which the financial instruments will re-price or mature, whichever is the earlier.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(i) Interest/profit rate risk (cont'd)

GROUP 2025	Non-trading book Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive* RM'000	Trading book RM'000	Total RM'000
Assets									
Cash and short-term funds	3,956,773	-	-	-	-	-	632,158	-	4,588,931
Deposits and placements with banks and other financial institutions	-	612,005	-	-	-	-	(16)	-	611,989
Financial assets at fair value through profit or loss	-	-	-	-	-	-	303,798	2,201	305,999
Financial investments at fair value through other comprehensive income	30,503	80,719	66,942	213,065	5,997,529	4,810,857	14	-	11,199,629
Financial investments at amortised cost	223,016	250,130	182,192	494,085	1,636,160	1,280,256	(816)	-	4,065,023
Derivative financial assets	-	-	-	-	-	-	-	151,261	151,261
Loans, advances and financing	53,131,235	2,058,287	800,978	196,274	2,617,925	2,515,361	98,488	-	61,418,548
Other financial assets**	-	-	-	887	9,852	216	1,469,086	-	1,480,041
Total financial assets	57,341,527	3,001,141	1,050,112	904,311	10,261,466	8,606,690	2,502,712	153,462	83,821,421
Liabilities									
Deposits from customers	17,949,734	9,355,690	10,699,837	9,730,390	18,099,303	-	-	-	65,834,954
Deposits and placements of banks and other financial institutions	458,387	50,057	1,018	4,532	1,090,128	450,787	-	-	2,054,909
Financial liabilities designated at fair value through profit or loss	447,393	972,675	258,393	204,923	89,677	-	-	(89,601)	1,883,460
Obligation on securities sold under repurchase agreements	1,342,361	382,115	-	-	-	-	-	-	1,724,476
Derivative financial liabilities	-	-	-	-	-	-	-	247,625	247,625
Recourse obligations on loans and financing sold to Cagamas	604,666	100,150	-	-	-	200,830	-	-	905,646
Lease liabilities	2,429	4,461	5,781	14,756	94,518	(4,821)	-	-	117,124
Other borrowings	-	-	-	-	201,034	301,610	-	-	502,644
Subordinated obligations	-	-	-	405,986	858,339	607,979	-	-	1,872,304
Other financial liabilities	256,278	-	-	-	92,658	88,501	1,696,501	-	2,133,938
Total financial liabilities	21,061,248	10,865,148	10,965,029	10,360,587	20,525,657	1,644,886	1,696,501	158,024	77,277,080
On-balance sheet interest sensitivity gap	36,280,279	(7,864,007)	(9,914,917)	(9,456,276)	(10,264,191)	6,961,804	806,211	(4,562)	6,544,341

Note:

* Included impaired loans/financing and ECL.

** Included statutory deposits and other assets.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(i) Interest/profit rate risk (cont'd)

GROUP 2024	Non-trading book: Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive* RM'000	Trading book RM'000	Total RM'000
Assets									
Cash and short-term funds	3,958,278	-	-	-	-	-	638,375	-	4,596,653
Financial assets at fair value through profit or loss	-	-	-	-	-	-	277,973	57,265	335,238
Financial investments at fair value through other comprehensive income	10,211	240,368	39,053	293,337	4,668,359	4,795,968	15	-	10,047,311
Financial investments at amortised cost	142,923	50,611	244,696	296,922	1,517,894	1,617,698	(299)	-	3,870,445
Derivative financial assets	-	-	-	-	-	-	-	183,035	183,035
Loans, advances and financing	46,806,632	1,842,004	771,878	96,877	2,697,800	2,369,299	136,260	-	54,720,750
Other financial assets**	19	-	-	5	17,810	3,976	2,074,074	-	2,095,884
Total financial assets	50,918,063	2,132,983	1,055,627	687,141	8,901,863	8,786,941	3,126,398	240,300	75,849,316
Liabilities									
Deposits from customers	19,794,017	8,524,314	7,650,955	5,152,363	16,275,846	-	-	-	57,397,495
Deposits and placements of banks and other financial institutions	510,682	100,949	69,548	5,886	691,225	676,767	-	-	2,055,057
Financial liabilities designated at fair value through profit or loss	495,279	1,162,590	117,712	113,533	130,274	-	-	(91,277)	1,928,111
Obligation on securities sold under repurchase agreements	842,228	1,180,498	-	-	-	-	-	-	2,022,726
Derivative financial liabilities	-	-	-	-	-	-	-	287,067	287,067
Recourse obligations on loans and financing sold to Cagamas	-	-	-	422,825	604,058	200,791	-	-	1,227,674
Lease liabilities	2,438	4,481	5,825	14,931	71,054	25,983	-	-	124,712
Subordinated obligations	-	-	-	-	1,114,079	457,839	-	-	1,571,918
Other financial liabilities	390,103	34	107	-	24,172	194,222	2,349,258	-	2,957,896
Total financial liabilities	22,034,747	10,972,866	7,844,147	5,709,538	18,910,708	1,555,602	2,349,258	195,790	69,572,656
On-balance sheet interest sensitivity gap	28,883,316	(8,839,883)	(6,788,520)	(5,022,397)	(10,008,845)	7,231,339	777,140	44,510	6,276,660

Note:

* Included impaired loans/financing and ECL.
** Included statutory deposits and other assets.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(i) Interest/profit rate risk (cont'd)

BANK 2025	Non-trading book Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive* RM'000	Trading book RM'000	Total RM'000
Assets									
Cash and short-term funds	2,746,961	-	-	-	-	-	597,932	-	3,344,893
Deposits and placements with banks and other financial institutions	-	257,146	-	-	-	-	(16)	-	257,130
Financial assets at fair value through profit or loss	-	-	-	-	-	-	277,973	28,026	305,999
Financial investments at fair value through other comprehensive income	30,503	69,665	56,883	131,759	4,905,852	4,163,205	14	-	9,357,881
Financial investments at amortised cost	172,941	250,131	172,077	452,946	1,466,663	884,511	(1,305)	-	3,397,964
Derivative financial assets	-	-	-	-	-	-	-	151,261	151,261
Loans, advances and financing	41,695,050	1,450,640	568,317	163,205	1,951,449	1,139,803	169,102	-	47,137,566
Other financial assets**	-	-	-	815	20,705	140	1,178,073	-	1,199,733
Total financial assets	44,645,455	2,027,582	797,277	748,725	8,344,669	6,187,659	2,221,773	179,287	65,152,427
Liabilities									
Deposits from customers	14,135,528	6,578,370	7,012,169	7,550,727	14,499,794	-	-	-	49,776,588
Deposits and placements of banks and other financial institutions	458,146	50,058	318	2,414	922,270	411,215	-	-	1,844,421
Financial liabilities designated at fair value through profit or loss	447,393	972,675	258,393	204,923	89,677	-	-	(89,601)	1,883,460
Obligation on securities sold under repurchase agreements	1,342,361	382,115	-	-	-	-	-	-	1,724,476
Derivative financial liabilities	-	-	-	-	-	-	-	247,625	247,625
Recourse obligations on loans and financing sold to Cagamas	403,266	-	-	-	-	200,830	-	-	604,096
Lease liabilities	2,429	4,461	5,781	14,756	94,518	(4,821)	-	-	117,124
Other borrowings	-	-	-	-	-	301,610	-	-	301,610
Subordinated obligations	-	-	-	405,914	758,283	607,979	-	-	1,772,176
Other financial liabilities	256,278	-	-	-	75,716	88,501	1,508,517	-	1,929,012
Total financial liabilities	17,045,401	7,987,679	7,276,661	8,178,734	16,440,258	1,605,314	1,508,517	158,024	60,200,588
On-balance sheet interest sensitivity gap	27,600,054	(5,960,097)	(6,479,384)	(7,430,009)	(8,095,589)	4,582,345	713,256	21,263	4,951,839

Note:

* Included impaired loans/financing and ECL.

** Included statutory deposits and other assets.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(i) Interest/profit rate risk (cont'd)

BANK 2024	Non-trading book Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive* RM'000	Trading book RM'000	Total RM'000
Assets									
Cash and short-term funds	2,683,576	-	-	-	-	-	596,946	-	3,280,522
Financial assets at fair value through profit or loss	-	-	-	-	-	-	277,973	57,265	335,238
Financial investments at fair value through other comprehensive income	5,106	230,247	28,984	207,626	3,672,317	4,084,107	15	-	8,228,402
Financial investments at amortised cost	142,923	50,611	244,696	245,767	1,646,854	1,070,762	(904)	-	3,400,709
Derivative financial assets	-	-	-	-	-	-	-	183,035	183,035
Loans, advances and financing	36,040,399	1,303,435	563,087	72,614	2,011,565	1,072,043	173,333	-	41,236,476
Other financial assets**	19	-	-	5	36,465	3,911	1,890,311	-	1,930,711
Total financial assets	38,872,023	1,584,293	836,767	526,012	7,367,201	6,230,823	2,937,674	240,300	58,595,093
Liabilities									
Deposits from customers	15,223,217	5,261,703	5,463,994	3,891,044	12,686,511	-	-	-	42,526,469
Deposits and placements of banks and other financial institutions	509,628	100,949	64,158	1,827	636,666	552,766	-	-	1,865,994
Financial liabilities designated at fair value through profit or loss	495,279	1,162,590	117,712	113,533	130,274	-	-	(91,277)	1,928,111
Obligation on securities sold under repurchase agreements	842,228	1,180,498	-	-	-	-	-	-	2,022,726
Derivative financial liabilities	-	-	-	-	-	-	-	287,067	287,067
Recourse obligations on loans and financing sold to Cagamas	-	-	-	221,470	302,535	200,791	-	-	724,796
Lease liabilities	2,438	4,481	5,825	14,931	71,054	25,983	-	-	124,712
Subordinated obligations	-	-	-	-	1,013,845	457,839	-	-	1,471,684
Other financial liabilities	390,103	26	76	-	34,669	169,770	2,189,017	-	2,783,661
Total financial liabilities	17,462,893	7,710,247	5,651,765	4,242,805	14,875,554	1,407,149	2,189,017	195,790	53,735,220
On-balance sheet interest sensitivity gap	21,409,130	(6,125,954)	(4,814,998)	(3,716,793)	(7,508,353)	4,823,674	748,657	44,510	4,859,873

Note:

* Included impaired loans/financing and ECL.

** Included statutory deposits and other assets.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(ii) Foreign exchange risk

Foreign exchange risk refers to the risk that fair value or future cash flows of financial instruments will fluctuate because of the movements in the exchange rates for foreign exchange positions taken by the Group and the Bank from time to time.

Foreign currency exchange risk is managed via approved risk limits and open positions are regularly revalued against current exchange rates and reported to the Management and the Board.

The following table summarises the assets, liabilities and net open position by currency as at the end of the financial reporting date, which are mainly in US Dollars, Pound Sterling, Euro Dollars, Australian Dollars and Singapore Dollars. Other foreign exchange exposures include exposure to Japanese Yen, Chinese Yuan and New Zealand Dollars. The exposure was calculated only for monetary balances denominated in currencies other than the functional currency of the Group and the Bank.

GROUP 2025	US Dollars RM'000	Pound Sterling RM'000	Euro Dollars RM'000	Australian Dollars RM'000	Singapore Dollars RM'000	Others RM'000	Total RM'000
Assets							
Cash and short-term funds	2,010,884	8,299	4,549	–	5,243	17,756	2,046,731
Deposits and placements with banks and other financial institutions	257,146	–	–	–	–	–	257,146
Financial assets at fair value through profit or loss	260	–	–	106	–	–	366
Loans, advances and financing	767,729	16,010	638	–	–	191	784,568
Other financial assets	24,362	22	–	3,766	79	4	28,233
Total financial assets	3,060,381	24,331	5,187	3,872	5,322	17,951	3,117,044
Liabilities							
Deposits from customers	1,914,559	132,118	71,192	902,399	718,621	167,888	3,906,777
Deposits and placements of banks and other financial institutions	9,945	–	–	966	–	1,855	12,766
Financial liabilities designated at fair value through profit or loss	28,803	–	–	–	2,322	965	32,090
Other financial liabilities	43,854	712	4,723	149,415	8,660	32,729	240,093
Total financial liabilities	1,997,161	132,830	75,915	1,052,780	729,603	203,437	4,191,726
On-balance sheet open position	1,063,220	(108,499)	(70,728)	(1,048,908)	(724,281)	(185,486)	(1,074,682)
Off-balance sheet open position	(1,182,265)	100,157	77,971	1,003,550	638,633	192,026	830,072
Net open position	(119,045)	(8,342)	7,243	(45,358)	(85,648)	6,540	(244,610)

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(ii) Foreign exchange risk (cont'd)

The following table summarises the assets, liabilities and net open position by currency as at the end of the financial reporting date, which are mainly in US Dollars, Pound Sterling, Euro Dollars, Australian Dollars and Singapore Dollars. Other foreign exchange exposures include exposure to Japanese Yen, Chinese Yuan and New Zealand Dollars. The exposure was calculated only for monetary balances denominated in currencies other than the functional currency of the Group and the Bank. (cont'd)

GROUP 2024	US Dollars RM'000	Pound Sterling RM'000	Euro Dollars RM'000	Australian Dollars RM'000	Singapore Dollars RM'000	Others RM'000	Total RM'000
Assets							
Cash and short-term funds	2,625,508	2,546	1,849	3,383	14,026	6,256	2,653,568
Loans, advances and financing	396,567	-	1,188	-	306	2,601	400,662
Other financial assets	58,456	1	2	27	51	7	58,544
Total financial assets	3,080,531	2,547	3,039	3,410	14,383	8,864	3,112,774
Liabilities							
Deposits from customers	1,296,796	73,334	77,852	312,452	530,153	202,299	2,492,886
Deposits and placements of banks and other financial institutions	340,661	-	-	-	-	924	341,585
Financial liabilities designated at fair value through profit or loss	15,677	-	-	2,035	-	-	17,712
Other financial liabilities	70,252	1,967	8,490	168,049	14,361	38,325	301,444
Total financial liabilities	1,723,386	75,301	86,342	482,536	544,514	241,548	3,153,627
On-balance sheet open position	1,357,145	(72,754)	(83,303)	(479,126)	(530,131)	(232,684)	(40,853)
Off-balance sheet open position	(1,387,856)	68,890	92,929	453,476	465,404	243,321	(63,836)
Net open position	(30,711)	(3,864)	9,626	(25,650)	(64,727)	10,637	(104,689)

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(ii) Foreign exchange risk (cont'd)

The following table summarises the assets, liabilities and net open position by currency as at the end of the financial reporting date, which are mainly in US Dollars, Pound Sterling, Euro Dollars, Australian Dollars and Singapore Dollars. Other foreign exchange exposures include exposure to Japanese Yen, Chinese Yuan and New Zealand Dollars. The exposure was calculated only for monetary balances denominated in currencies other than the functional currency of the Group and the Bank. (cont'd)

BANK 2025	US Dollars RM'000	Pound Sterling RM'000	Euro Dollars RM'000	Australian Dollars RM'000	Singapore Dollars RM'000	Others RM'000	Total RM'000
Assets							
Cash and short-term funds	2,010,884	8,299	4,549	–	5,243	17,756	2,046,731
Deposits and placements with banks and other financial institutions	257,146	–	–	–	–	–	257,146
Financial assets at fair value through profit or loss	260	–	–	106	–	–	366
Loans, advances and financing	767,729	16,010	638	–	–	191	784,568
Other financial assets	24,362	22	–	3,766	79	4	28,233
Total financial assets	3,060,381	24,331	5,187	3,872	5,322	17,951	3,117,044
Liabilities							
Deposits from customers	1,914,559	132,118	71,192	902,399	718,621	167,888	3,906,777
Deposits and placements of banks and other financial institutions	9,945	–	–	966	–	1,855	12,766
Financial liabilities designated at fair value through profit or loss	28,803	–	–	–	2,322	965	32,090
Other financial liabilities	43,702	563	4,723	149,415	8,660	32,729	239,792
Total financial liabilities	1,997,009	132,681	75,915	1,052,780	729,603	203,437	4,191,425
On-balance sheet open position	1,063,372	(108,350)	(70,728)	(1,048,908)	(724,281)	(185,486)	(1,074,381)
Off-balance sheet open position	(1,182,265)	100,157	77,971	1,003,550	638,633	192,026	830,072
Net open position	(118,893)	(8,193)	7,243	(45,358)	(85,648)	6,540	(244,309)

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Factors (cont'd)

(ii) Foreign exchange risk (cont'd)

The following table summarises the assets, liabilities and net open position by currency as at the end of the financial reporting date, which are mainly in US Dollars, Pound Sterling, Euro Dollars, Australian Dollars and Singapore Dollars. Other foreign exchange exposures include exposure to Japanese Yen, Chinese Yuan and New Zealand Dollars. The exposure was calculated only for monetary balances denominated in currencies other than the functional currency of the Group and the Bank. (cont'd)

BANK 2024	US Dollars RM'000	Pound Sterling RM'000	Euro Dollars RM'000	Australian Dollars RM'000	Singapore Dollars RM'000	Others RM'000	Total RM'000
Assets							
Cash and short-term funds	2,625,508	2,546	1,849	3,383	14,026	6,256	2,653,568
Loans, advances and financing	396,567	-	1,188	-	306	2,601	400,662
Other financial assets	58,456	1	2	27	51	7	58,544
Total financial assets	3,080,531	2,547	3,039	3,410	14,383	8,864	3,112,774
Liabilities							
Deposits from customers	1,296,796	73,334	77,852	312,452	530,153	202,299	2,492,886
Deposits and placements of banks and other financial institutions	340,661	-	-	-	-	924	341,585
Financial liabilities designated at fair value through profit or loss	15,677	-	-	2,035	-	-	17,712
Other financial liabilities	70,078	1,899	8,490	168,049	14,361	38,325	301,202
Total financial liabilities	1,723,212	75,233	86,342	482,536	544,514	241,548	3,153,385
On-balance sheet open position	1,357,319	(72,686)	(83,303)	(479,126)	(530,131)	(232,684)	(40,611)
Off-balance sheet open position	(1,387,856)	68,890	92,929	453,476	465,404	243,321	(63,836)
Net open position	(30,537)	(3,796)	9,626	(25,650)	(64,727)	10,637	(104,447)

Notes to the Financial Statements
As at 31 March 2025

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Measures

(iii) Value at risk ("VaR")

VaR reflects the maximum potential loss of value of a portfolio resulting from market movements within a specified probability of occurrence (level of confidence) for a specific period of time (holding period). For the Group and the Bank, VaR is computed based on the historical simulation approach with parameters in accordance with BNM and Basel requirements. Backtesting is performed daily to validate and reassess the accuracy of the VaR model. This involves the comparison of the daily VaR values against the hypothetical profit and loss over the corresponding period.

The table below sets out a summary of the Group's and the Bank's VaR profile by financial instrument types for the Trading Portfolio:

GROUP 2025	Balance RM'000	Average for the year RM'000	Minimum RM'000	Maximum RM'000
Foreign exchange ("FX") related derivatives	**(632)**	**(960)**	**(279)**	**(2,828)**
Government securities	**(12,579)**	**(14,179)**	**(12,579)**	**(15,898)**
Private debt securities	**(4,215)**	**(4,183)**	**(3,653)**	**(4,473)**
2024				
FX related derivatives	(174)	(1,061)	(174)	(2,108)
Government securities	(13,906)	(21,496)	(13,161)	(32,444)
Private debt securities	(4,080)	(6,491)	(4,080)	(8,780)
BANK				
2025				
FX related derivatives	**(632)**	**(960)**	**(279)**	**(2,828)**
Government securities	**(10,622)**	**(12,079)**	**(10,622)**	**(13,496)**
Private debt securities	**(3,752)**	**(3,642)**	**(3,112)**	**(3,915)**
2024				
FX related derivatives	(174)	(1,061)	(174)	(2,108)
Government securities	(12,017)	(18,332)	(11,193)	(27,801)
Private debt securities	(3,389)	(5,304)	(3,389)	(7,209)

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Measures (cont'd)

(iv) Interest/profit rate risk sensitivity

The following tables present the Group's and the Bank's sensitivity result for the impact on net profit after tax and reserves of financial assets and financial liabilities bearing fixed and floating interest/profit rates.

Impact on the net profit after tax is measured using Earning-at-Risk ("EAR") methodology. The treatments are based on a set of sensitivity rate shocks on the interest rate gap profile from the financial position of the Group and the Bank by taking into consideration the repricing or remaining maturity of the product.

Impact on equity represents the changes in fair value of financial investment at fair value through other comprehensive income portfolio arising from shifts in interest/profit rate.

	2025 GROUP		2025 BANK	
	- 200 bps	+ 200 bps	- 200 bps	+ 200 bps
	Increase/(Decrease)		Increase/(Decrease)	
	RM'000	RM'000	RM'000	RM'000
Impact on net profit after tax	**(172,826)**	**172,826**	**(134,323)**	**134,323**
Impact on equity	**776,240**	**(685,893)**	**658,652**	**(580,660)**

	2024 GROUP		2024 BANK	
	- 200 bps	+ 200 bps	- 200 bps	+ 200 bps
	Increase/(Decrease)		Increase/(Decrease)	
	RM'000	RM'000	RM'000	RM'000
Impact on net profit after tax	(188,288)	188,288	(148,658)	148,658
Impact on equity	772,899	(690,555)	668,417	(575,638)

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Market Risk (cont'd)

Market Risk Measures (cont'd)

(v) Other risk measures

(i) Stress test

Stress testing is normally used by banks to gauge their potential vulnerability to exceptional but plausible events. The Group performs stress testing regularly to measure and alert the Board and the Management on the effects of potential political, economic or other disruptive events on our exposures. The Group's stress testing process is governed by the Stress Testing Policy as approved by the Board. Stress testing is conducted on a bank-wide basis as well as on specific portfolios. The Group's bank-wide stress testing exercise uses a variety of broad macroeconomic indicators that are then translated into stress impacts on the various business units. The results are then consolidated to provide an overall impact on the Group's financial results and capital requirements. Stress testing results are reported to the Board and the Management to provide them with an assessment of the financial impact that such events would have on the Group's profitability and capital levels.

(ii) Sensitivity analysis

Sensitivity analysis is used to measure the impact of changes in individual stress factors such as interest/profit rates or foreign exchange rates. It is normally designed to isolate and quantify exposure to the underlying risk. The Group and the Bank perform sensitivity analysis such as parallel shifts of interest/profit rates on its exposures, primarily on the banking and trading book positions.

(c) Liquidity Risk

Liquidity risk is the inability of the Group and the Bank to meet financial commitments when due.

The Group's and the Bank's liquidity risk profile is managed using liquidity risk management strategies set in the Liquidity Risk Management Policy. Liquidity Risk Measures are monitored against approved thresholds by GALCO and Group Risk Management Committee ("GRMC"). A contingency funding plan is also established by the Group and the Bank as a forward-looking measure to ensure that liquidity risk can be addressed according to the degrees of key risk indicators, and which incorporates alternative funding strategies which are ready to be implemented on a timely basis to mitigate the impact of unforeseen adverse changes in liquidity in the market place.

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures

(i) Liquidity risk for assets and liabilities based on remaining contractual maturities

The maturities of the on-balance sheet assets and liabilities are important factors in assessing the liquidity of the Group and the Bank. The table below provides an analysis of assets and liabilities into relevant maturity terms based on remaining contractual maturities:

GROUP 2025	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1 year RM'000	No specific maturity RM'000	Total RM'000
Assets							
Cash and short-term funds	4,588,931	–	–	–	–	–	4,588,931
Deposits and placements with banks and other financial institutions	–	611,989	–	–	–	–	611,989
Financial assets at fair value through profit or loss	3	–	7	–	2,191	303,798	305,999
Financial investments at fair value through other comprehensive income	90,826	124,443	90,549	210,908	10,682,891	12	11,199,629
Financial investments at amortised cost	31,648	5,674	191,530	484,914	3,351,257	–	4,065,023
Loans, advances and financing	10,013,253	2,794,918	1,032,828	487,950	47,089,599	–	61,418,548
Other financial and non-financial assets	231,130	27,061	20,030	24,221	95,262	2,629,482	3,027,186
Total assets	14,955,791	3,564,085	1,334,944	1,207,993	61,221,200	2,933,292	85,217,305
Liabilities							
Deposits from customers	36,026,648	9,355,690	10,699,837	9,730,390	22,389	–	65,834,954
Deposits and placements of banks and other financial institutions	458,386	50,122	1,017	4,531	1,540,853	–	2,054,909
Financial liabilities designated at fair value through profit or loss	24,138	157,803	128,159	424,784	1,148,576	–	1,883,460
Obligations on securities sold under repurchase agreements	1,342,361	382,115	–	–	–	–	1,724,476
Recourse obligations on loans and financing sold to Cagamas	504,659	100,955	–	–	300,032	–	905,646
Lease liabilities	2,112	6,528	7,899	9,558	91,027	–	117,124
Other borrowings	–	–	2,644	–	500,000	–	502,644
Subordinated obligations	19,502	2,057	874	399,871	1,450,000	–	1,872,304
Other financial and non-financial liabilities	1,539,282	204,554	161,514	122,959	625,032	–	2,653,341
Total liabilities	39,917,088	10,259,824	11,001,944	10,692,093	5,677,909	–	77,548,858
Net maturity mismatch	(24,961,297)	(6,695,739)	(9,667,000)	(9,484,100)	55,543,291	2,933,292	7,668,447

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(i) Liquidity risk for assets and liabilities based on remaining contractual maturities (cont'd)

The maturities of the on-balance sheet assets and liabilities are important factors in assessing the liquidity of the Group and the Bank. The table below provides an analysis of assets and liabilities into relevant maturity terms based on remaining contractual maturities: (cont'd)

GROUP 2024	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1 year RM'000	No specific maturity RM'000	Total RM'000
Assets							
Cash and short-term funds	4,596,653	-	-	-	-	-	4,596,653
Financial assets at fair value through profit or loss	84	-	50,573	-	6,608	277,973	335,238
Financial investments at fair value through other comprehensive income	60,751	285,075	58,950	290,970	9,351,549	16	10,047,311
Financial investments at amortised cost	34,219	54,464	90,153	405,966	3,285,643	-	3,870,445
Loans, advances and financing	8,976,057	2,652,318	941,183	180,786	41,970,406	-	54,720,750
Other financial and non-financial assets	972,469	48,729	36,953	44,835	104,701	2,168,038	3,375,725
Total assets	14,640,233	3,040,586	1,177,812	922,557	54,718,907	2,446,027	76,946,122
Liabilities							
Deposits from customers	35,782,954	8,524,314	7,650,955	5,152,363	286,909	-	57,397,495
Deposits and placements of banks and other financial institutions	510,678	101,041	69,513	5,865	1,367,960	-	2,055,057
Financial liabilities designated at fair value through profit or loss	17,693	63,420	107,890	123,953	1,615,155	-	1,928,111
Obligations on securities sold under repurchase agreements	842,228	1,180,498	-	-	-	-	2,022,726
Recourse obligations on loans and financing sold to Cagamas	6,727	907	-	420,001	800,039	-	1,227,674
Lease liabilities	2,438	4,481	5,825	14,931	97,037	-	124,712
Subordinated obligations	19,754	2,125	377	-	1,549,662	-	1,571,918
Other financial and non-financial liabilities	2,421,885	199,586	118,651	99,673	603,506	-	3,443,301
Total liabilities	39,604,357	10,076,372	7,953,211	5,816,786	6,320,268	-	69,770,994
Net maturity mismatch	(24,964,124)	(7,035,786)	(6,775,399)	(4,894,229)	48,398,639	2,446,027	7,175,128

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(i) Liquidity risk for assets and liabilities based on remaining contractual maturities (cont'd)

The maturities of the on-balance sheet assets and liabilities are important factors in assessing the liquidity of the Group and the Bank. The table below provides an analysis of assets and liabilities into relevant maturity terms based on remaining contractual maturities: (cont'd)

BANK 2025	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1 year RM'000	No specific maturity RM'000	Total RM'000
Assets							
Cash and short-term funds	3,344,893	-	-	-	-	-	3,344,893
Deposits and placements with banks and other financial institutions	-	257,130	-	-	-	-	257,130
Financial assets at fair value through profit or loss	3	-	7	-	2,191	303,798	305,999
Financial investments at fair value through other comprehensive income	78,206	109,156	75,398	130,379	8,964,730	12	9,357,881
Financial investments at amortised cost	28,624	4,412	177,301	444,512	2,743,115	-	3,397,964
Loans, advances and financing	7,895,093	2,114,103	782,170	441,277	35,904,923	-	47,137,566
Other financial and non-financial assets	243,069	26,517	19,215	17,147	104,966	2,988,906	3,399,820
Total assets	11,589,888	2,511,318	1,054,091	1,033,315	47,719,925	3,292,716	67,201,253
Liabilities							
Deposits from customers	28,614,806	6,578,370	7,012,170	7,550,727	20,515	-	49,776,588
Deposits and placements of banks and other financial institutions	458,146	50,108	317	2,414	1,333,436	-	1,844,421
Financial liabilities designated at fair value through profit or loss	24,138	157,803	128,159	424,784	1,148,576	-	1,883,460
Obligations on securities sold under repurchase agreements	1,342,361	382,115	-	-	-	-	1,724,476
Recourse obligations on loans and financing sold to Cagamas	303,260	805	-	-	300,031	-	604,096
Lease liabilities	2,112	6,528	7,899	9,558	91,027	-	117,124
Other borrowings	-	-	1,610	-	300,000	-	301,610
Subordinated obligations	19,502	2,057	818	399,799	1,350,000	-	1,772,176
Other financial and non-financial liabilities	1,391,593	186,755	145,468	120,279	595,992	-	2,440,087
Total liabilities	32,155,918	7,364,541	7,296,441	8,507,561	5,139,577	-	60,464,038
Net maturity mismatch	(20,566,030)	(4,853,223)	(6,242,350)	(7,474,246)	42,580,348	3,292,716	6,737,215

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(i) Liquidity risk for assets and liabilities based on remaining contractual maturities (cont'd)

The maturities of the on-balance sheet assets and liabilities are important factors in assessing the liquidity of the Group and the Bank. The table below provides an analysis of assets and liabilities into relevant maturity terms based on remaining contractual maturities: (cont'd)

BANK 2024	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1 year RM'000	No specific maturity RM'000	Total RM'000
Assets							
Cash and short-term funds	3,280,522	-	-	-	-	-	3,280,522
Financial assets at fair value through profit or loss	84	-	50,573	-	6,608	277,973	335,238
Financial investments at fair value through other comprehensive income	44,338	271,108	43,620	205,630	7,663,690	16	8,228,402
Financial investments at amortised cost	30,725	53,631	86,770	355,655	2,873,928	-	3,400,709
Loans, advances and financing	6,946,511	2,019,644	714,611	151,285	31,404,425	-	41,236,476
Other financial and non-financial assets	1,060,974	47,929	35,754	32,350	121,818	2,475,865	3,774,690
Total assets	11,363,154	2,392,312	931,328	744,920	42,070,469	2,753,854	60,256,037
Liabilities							
Deposits from customers	27,881,585	5,261,703	5,463,994	3,891,044	28,143	-	42,526,469
Deposits and placements of banks and other financial institutions	509,628	100,991	64,143	1,820	1,189,412	-	1,865,994
Financial liabilities designated at fair value through profit or loss	17,693	63,420	107,890	123,953	1,615,155	-	1,928,111
Obligations on securities sold under repurchase agreements	842,228	1,180,498	-	-	-	-	2,022,726
Recourse obligations on loans and financing sold to Cagamas	3,995	780	-	220,002	500,019	-	724,796
Lease liabilities	2,438	4,481	5,825	14,931	97,037	-	124,712
Subordinated obligations	19,754	2,125	335	-	1,449,470	-	1,471,684
Other financial and non-financial liabilities	2,305,436	181,854	98,479	83,039	577,181	-	3,245,989
Total liabilities	31,582,757	6,795,852	5,740,666	4,334,789	5,456,417	-	53,910,481
Net maturity mismatch	(20,219,603)	(4,403,540)	(4,809,338)	(3,589,869)	36,614,052	2,753,854	6,345,556

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(ii) Contractual maturity of financial liabilities on an undiscounted basis

The table below presents the cash flows payable by the Group and the Bank under financial liabilities by remaining contractual maturities at the end of the reporting period. The amounts disclosed in the table are the contractual undiscounted cash flows of all financial liabilities.

GROUP 2025	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
Non derivative financial liabilities								
Deposits from customers	36,040,424	9,414,112	10,843,720	9,982,953	10,967	–	–	66,292,176
Deposits and placements of banks and other financial institutions	458,639	50,292	1,017	4,531	1,202,698	539,547	–	2,256,724
Financial liabilities designated at fair value through profit or loss	25,646	171,431	165,093	502,633	872,605	431,576	–	2,168,984
Obligations on securities sold under repurchase agreements	–	1,724,476	–	–	–	–	–	1,724,476
Recourse obligations on loans and financing sold to Cagamas	505,926	103,291	3,206	6,360	51,080	345,406	–	1,015,269
Lease liabilities	2,563	7,402	9,109	11,744	60,477	45,984	–	137,279
Other borrowings	–	–	9,967	10,133	276,450	336,760	–	633,310
Subordinated obligations	22,900	4,091	12,432	438,890	1,046,213	629,098	–	2,153,624
Other financial liabilities	1,268,366	127,254	91,372	13,458	22,837	–	–	1,523,287
	38,324,464	11,602,349	11,135,916	10,970,702	3,543,327	2,328,371	–	77,905,129
Items not recognised in the statements of financial position								
Financial guarantees	57,789	118,821	79,677	182,874	101,346	2,975	–	543,482
Credit related commitments and contingencies	15,157,892	129,645	64,218	317,196	6,184,123	759,397	–	22,612,471
	15,215,681	248,466	143,895	500,070	6,285,469	762,372	–	23,155,953
Derivatives financial liabilities								
Derivatives settled on a net basis								
Interest rate derivatives and equity option	1,332	3,158	8,262	13,614	32,082	3,704	–	62,152
Net outflow	1,332	3,158	8,262	13,614	32,082	3,704	–	62,152
Derivatives settled on a gross basis								
Outflow	40,584	15,424	5,525	486	6,509	8,033	–	76,561
Inflow	(38,072)	(16,645)	(4,009)	–	(6,839)	(7,350)	–	(72,915)
	2,512	(1,221)	1,516	486	(330)	683	–	3,646

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(ii) Contractual maturity of financial liabilities on an undiscounted basis (cont'd)

The table below presents the cash flows payable by the Group and the Bank under financial liabilities by remaining contractual maturities at the end of the reporting period. The amounts disclosed in the table are the contractual undiscounted cash flows of all financial liabilities. (cont'd)

GROUP 2024	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
Non derivative financial liabilities								
Deposits from customers	35,800,759	8,582,065	7,763,553	5,282,166	268,387	-	-	57,696,930
Deposits and placements of banks and other financial institutions	510,722	101,355	70,325	5,865	752,175	870,989	-	2,311,431
Financial liabilities designated at fair value through profit or loss	22,698	87,507	149,621	177,823	1,604,061	179,335	-	2,221,045
Obligations on securities sold under repurchase agreements	-	2,022,726	-	-	-	-	-	2,022,726
Recourse obligations on loans and financing sold to Cagamas	9,157	3,282	12,439	440,729	641,650	237,880	-	1,345,137
Lease liabilities	2,982	5,630	7,562	18,177	85,901	34,306	-	154,558
Subordinated obligations	23,277	4,114	5,170	32,148	1,288,000	486,500	-	1,839,209
Other financial liabilities	2,154,249	106,654	59,979	12,536	40,071	-	-	2,373,489
	38,523,844	10,913,333	8,068,649	5,969,444	4,680,245	1,809,010	-	69,964,525
Items not recognised in the statements of financial position								
Financial guarantees	23,025	108,167	98,024	178,940	95,427	521	-	504,104
Credit related commitments and contingencies	13,745,474	257,357	171,237	275,481	6,681,711	730,628	-	21,861,888
	13,768,499	365,524	269,261	454,421	6,777,138	731,149	-	22,365,992
Derivatives financial liabilities								
Derivatives settled on a net basis								
Interest rate derivatives and equity option	1,785	3,134	12,881	22,714	11,450	9,288	-	61,252
Net outflow	1,785	3,134	12,881	22,714	11,450	9,288	-	61,252
Derivatives settled on a gross basis								
Outflow	31,231	35,972	27,560	795	15,983	16,827	-	128,368
Inflow	(23,536)	(36,383)	(14,458)	(1,038)	(23,010)	(14,500)	-	(112,925)
	7,695	(411)	13,102	(243)	(7,027)	2,327	-	15,443

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(ii) Contractual maturity of financial liabilities on an undiscounted basis (cont'd)

The table below presents the cash flows payable by the Group and the Bank under financial liabilities by remaining contractual maturities at the end of the reporting period. The amounts disclosed in the table are the contractual undiscounted cash flows of all financial liabilities. (cont'd)

BANK 2025	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
Non derivative financial liabilities								
Deposits from customers	28,625,517	6,619,970	7,106,589	7,741,274	20,834	-	-	50,114,184
Deposits and placements of banks and other financial institutions	458,399	50,292	317	2,414	1,007,065	499,975	-	2,018,462
Financial liabilities designated at fair value through profit or loss	25,646	171,431	165,093	502,633	872,605	431,576	-	2,168,984
Obligations on securities sold under repurchase agreements	-	1,724,476	-	-	-	-	-	1,724,476
Recourse obligations on loans and financing sold to Cagamas	303,930	2,244	3,206	6,360	51,080	345,406	-	712,226
Lease liabilities	2,563	7,402	9,109	11,744	60,477	45,984	-	137,279
Other borrowings	-	-	6,070	6,170	48,994	336,760	-	397,994
Subordinated obligations	22,900	4,091	9,847	436,347	930,913	629,098	-	2,033,196
Other financial liabilities	1,161,693	123,757	81,204	13,446	22,837	-	-	1,402,937
	30,600,648	8,703,663	7,381,435	8,720,388	3,014,805	2,288,799	-	60,709,738
Items not recognised in the statements of financial position								
Financial guarantees	55,174	104,789	60,105	151,932	80,513	2,975	-	455,488
Credit related commitments and contingencies	12,236,915	103,756	51,269	293,283	5,539,378	753,296	-	18,977,897
	12,292,089	208,545	111,374	445,215	5,619,891	756,271	-	19,433,385
Derivatives financial liabilities								
Derivatives settled on a net basis								
Interest rate derivatives and equity option	1,332	3,158	8,262	13,614	32,082	3,704	-	62,152
Net outflow	1,332	3,158	8,262	13,614	32,082	3,704	-	62,152
Derivatives settled on a gross basis								
Outflow	40,584	15,424	5,525	486	6,509	8,033	-	76,561
Inflow	(38,072)	(16,645)	(4,009)	-	(6,839)	(7,350)	-	(72,915)
	2,512	(1,221)	1,516	486	(330)	683	-	3,646

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (cont'd)

Liquidity Risk Measures (cont'd)

(ii) Contractual maturity of financial liabilities on an undiscounted basis (cont'd)

The table below presents the cash flows payable by the Group and the Bank under financial liabilities by remaining contractual maturities at the end of the reporting period. The amounts disclosed in the table are the contractual undiscounted cash flows of all financial liabilities. (cont'd)

BANK 2024	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
Non derivative financial liabilities								
Deposits from customers	27,895,711	5,296,379	5,544,950	3,982,660	28,650	-	-	42,748,350
Deposits and placements of banks and other financial institutions	509,672	101,355	64,955	1,820	688,393	722,536	-	2,088,731
Financial liabilities designated at fair value through profit or loss	22,698	87,507	149,621	177,823	1,604,061	179,335	-	2,221,045
Obligations on securities sold under repurchase agreements	-	2,022,726	-	-	-	-	-	2,022,726
Recourse obligations on loans and financing sold to Cagamas	5,158	2,243	7,402	232,655	338,594	237,880	-	823,932
Lease liabilities	2,982	5,630	7,562	18,177	85,901	34,306	-	154,558
Subordinated obligations	23,277	4,114	2,585	29,647	1,167,572	486,500	-	1,713,695
Other financial liabilities	2,078,891	102,684	45,446	10,556	35,358	-	-	2,272,935
	30,538,389	7,622,638	5,822,521	4,453,338	3,948,529	1,660,557	-	54,045,972
Items not recognised in the statements of financial position								
Financial guarantees	20,850	89,686	73,768	141,822	88,780	521	-	415,427
Credit related commitments and contingencies	10,996,963	250,571	154,460	257,196	5,937,185	720,830	-	18,317,205
	11,017,813	340,257	228,228	399,018	6,025,965	721,351	-	18,732,632
Derivatives financial liabilities								
Derivatives settled on a net basis								
Interest rate derivatives and equity option	1,785	3,134	12,881	22,714	11,450	9,288	-	61,252
Net outflow	1,785	3,134	12,881	22,714	11,450	9,288	-	61,252
Derivatives settled on a gross basis								
Outflow	31,231	35,972	27,560	795	15,983	16,827	-	128,368
Inflow	(23,536)	(36,383)	(14,458)	(1,038)	(23,010)	(14,500)	-	(112,925)
	7,695	(411)	13,102	(243)	(7,027)	2,327	-	15,443

41. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(d) Operational and Shariah Non-Compliance Risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events. The definition of operational risk includes legal risk, but excludes strategic and reputational risk. Operational risk includes Shariah non-compliance risk which arises from the Group's failure to comply with the Shariah rules and principles determined by the relevant Shariah advisory councils.

Group Operational Risk of Group Risk Management formulates and implements operational risk framework within the Group while the line of businesses in conjunction with the Risk and Compliance Officers are responsible for the management of their day-to-day operational and Shariah non-compliance risks.

Operational and Shariah non-compliance risk management is a continual cyclic process which includes risk identification, assessment, control, mitigation and monitoring. This includes analysing the risk profile of the Group, determining control gaps, assessing potential loss and enhancing controls to mitigate the risks.

The main activities undertaken by the Group and the Bank in managing operational and Shariah non-compliance risks include the identification of risks and controls, monitoring of key risk indicators, reviews of policies and procedures, operational risk and Shariah non-compliance risk awareness training, and business continuity management.

For operational risk capital charge, the Group and the Bank applies BNM's standard computation as per the Capital Adequacy Framework (Operational Risk) policy document.

42. CAPITAL COMMITMENTS

	GROUP		BANK	
	2025 RM'000	**2024 RM'000**	**2025 RM'000**	**2024 RM'000**
Capital expenditure:				
Authorised and contracted for	**126,906**	307,576	**126,906**	307,239
Authorised but not contracted for	**112,458**	83,484	**112,444**	83,212
	239,364	391,060	**239,350**	390,451

The capital commitments mainly consist of computer software, property, plant and equipment and building cost.

Notes to the Financial Statements
As at 31 March 2025

43. COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions.

The off-balance sheet notional exposures of the Group and the Bank are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Credit-related exposures				
Direct credit substitutes [Note (a)]	**536,155**	504,102	**448,167**	415,371
Transaction-related contingent items [Note (a)]	**714,231**	716,707	**579,231**	624,324
Short-term self-liquidating trade-related contingencies	**118,673**	242,230	**103,660**	225,444
Forward assets purchase	**7,237**	90,285	**7,237**	80,783
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions	**1,689,046**	2,117,331	**1,689,046**	2,117,331
Irrevocable commitments to extend credit:				
- maturity exceeding one year	**5,051,678**	5,165,112	**4,466,785**	4,472,982
- maturity not exceeding one year	**12,923,384**	11,640,352	**10,023,710**	8,906,524
Unutilised credit card lines	**2,115,549**	1,889,873	**2,115,549**	1,889,873
	23,155,953	22,365,992	**19,433,385**	18,732,632
Derivative financial instruments [Note (b)]				
Foreign exchange related contracts:				
- one year or less	**14,982,172**	16,304,813	**14,982,172**	16,304,813
- over one year to three years	**400,299**	987,439	**400,299**	987,439
- over three years	**8,862**	120,483	**8,862**	120,483
Interest rate related contracts:				
- one year or less	**4,118,349**	1,633,954	**4,118,349**	1,633,954
- over one year to three years	**8,601,276**	6,177,524	**8,601,276**	6,177,524
- over three years	**14,298,218**	10,316,175	**14,298,218**	10,316,175
Equity related contracts:				
- one year or less	**316,353**	311,349	**316,353**	311,349
- over one year to three years	**98,607**	142,040	**98,607**	142,040
	42,824,136	35,993,777	**42,824,136**	35,993,777
	65,980,089	58,359,769	**62,257,521**	54,726,409

Note:

(a) Included in direct credit substitutes and transaction-related contingent items are financial guarantee contracts of RM536,245,000 and RM455,488,000 (2024: RM504,104,000 and RM415,427,000) for the Group and the Bank respectively, of which the fair value at the time of issuance is RM Nil.

(b) These derivatives are valued on gross position basis and the unrealised gains or losses have been reflected in the statements of income and statements of financial position as derivatives financial assets and derivatives financial liabilities. The fair value of derivatives are disclosed under Note 8.

44. CAPITAL ADEQUACY

BNM's Transitional Arrangements for Regulatory Capital Treatment of Accounting Provisions which took effect on 9 December 2020 has ended on 31 March 2024.

Effective from 1 April 2024, the capital adequacy ratios of the Group and the Bank are computed in accordance with Bank Negara Malaysia's Capital Adequacy Framework. The Framework sets out the approach for computing regulatory ratios, as well as the levels of those ratios at which banking institutions are required to operate. The framework is to strengthen capital adequacy standards, in line with the requirements set forth under Basel III. The risk-weighted assets of the Bank and the Group are computed using the Standardised Approach for credit risk and market risk, and the Basic Indicator Approach for operational risk.

The Group and the Bank have sufficient capital as follows:

	GROUP		BANK	
	2025	**2024**	**2025**	**2024**
(i) With transitional arrangements				
Before deducting proposed dividends				
CET I capital ratio	**12.465%**	13.268%	**12.321%**	13.443%
Tier I capital ratio	**13.654%**	13.979%	**13.620%**	14.111%
Total capital ratio	**16.995%**	17.559%	**17.048%**	18.100%
After deducting proposed dividends				
CET I capital ratio	**12.184%**	12.907%	**11.959%**	12.970%
Tier I capital ratio	**13.374%**	13.619%	**13.258%**	13.637%
Total capital ratio	**16.714%**	17.199%	**16.686%**	17.627%
(ii) Without transitional arrangements				
Before deducting proposed dividends				
CET I capital ratio	**12.465%**	12.890%	**12.321%**	13.152%
Tier I capital ratio	**13.654%**	13.602%	**13.620%**	13.820%
Total capital ratio	**16.995%**	17.182%	**17.048%**	17.809%
After deducting proposed dividends				
CET I capital ratio	**12.184%**	12.530%	**11.959%**	12.679%
Tier I capital ratio	**13.374%**	13.242%	**13.258%**	13.346%
Total capital ratio	**16.714%**	16.822%	**16.686%**	17.336%

Notes to the Financial Statements
As at 31 March 2025

44. CAPITAL ADEQUACY (CONT'D)

(a) Components of Common Equity Tier I ("CET I"), Tier I and Tier II capital under the revised Capital Adequacy Framework are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CET I Capital				
Paid-up share capital	**1,548,106**	1,548,106	**1,548,106**	1,548,106
Retained profits	**6,014,117**	5,549,407	**5,092,252**	4,724,987
Regulatory reserves	**117,173**	155,485	**117,173**	155,485
FVOCI reserves	**(22,102)**	(88,924)	**(21,738)**	(83,848)
Capital reserves	**10,018**	10,018	**–**	-
	7,667,312	7,174,092	**6,735,793**	6,344,730
(Less)/add: Regulatory adjustments				
- Goodwill and other intangibles	**(517,038)**	(462,372)	**(515,385)**	(460,219)
- Deferred tax assets	**(219,086)**	(217,253)	**(152,643)**	(153,468)
- Regulatory reserves	**(117,173)**	(155,485)	**(117,173)**	(155,485)
- Investment in subsidiaries and joint venture	**(1,182)**	(1,135)	**(732,316)**	(647,750)
- Transitional arrangements	**–**	185,468	**–**	109,029
Total CET I Capital	**6,812,833**	6,523,315	**5,218,276**	5,036,837
Additional Tier I Capital Securities	**650,000**	350,000	**550,000**	250,000
Total Additional Tier I Capital	**650,000**	350,000	**550,000**	250,000
Total Tier I Capital	**7,462,833**	6,873,315	**5,768,276**	5,286,837
Tier II Capital				
Subordinated obligations	**1,199,871**	1,199,662	**1,199,799**	1,199,470
Expected credit losses and regulatory reserves	**625,926**	560,485	**482,166**	425,185
Less: Regulatory adjustments				
- Investment in Tier II capital instruments	**–**	-	**(230,000)**	(130,000)
Total Tier II Capital	**1,825,797**	1,760,147	**1,451,965**	1,494,655
Total Capital	**9,288,630**	8,633,462	**7,220,241**	6,781,492

(b) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category are as follows:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Credit risk	**50,074,096**	44,838,827	**38,573,323**	34,014,770
Market risk	**973,124**	560,041	**961,274**	559,800
Operational risk	**3,609,152**	3,768,311	**2,817,142**	2,892,670
Total RWA and capital requirements	**54,656,372**	49,167,179	**42,351,739**	37,467,240

Detailed information on the risk exposures above is presented in the Bank's Pillar 3 Report.

44. CAPITAL ADEQUACY (CONT'D)

(c) The capital adequacy ratios of the banking subsidiaries are as follows:

	ALLIANCE ISLAMIC BANK BERHAD			
	With transitional arrangements		Without transitional arrangements	
	2025	**2024**	**2025**	**2024**
Before deducting proposed dividends				
CET I capital ratio	**13.334%**	12.938%	**13.334%**	12.287%
Tier I capital ratio	**14.146%**	13.785%	**14.146%**	13.134%
Total capital ratio	**17.195%**	16.049%	**17.195%**	15.398%
After deducting proposed dividends				
CET I capital ratio	**12.889%**	12.930%	**12.889%**	12.279%
Tier I capital ratio	**13.701%**	13.778%	**13.701%**	13.127%
Total capital ratio	**16.750%**	16.042%	**16.750%**	15.391%

45. CAPITAL

In managing its capital, the Group's objectives are:

(a) to maintain sufficient capital resources to meet the regulatory capital requirements as set forth by BNM;

(b) to maintain sufficient capital resources to support the Group's risk appetite and to enable future business growth; and

(c) to meet the expectations of key stakeholders, including shareholders, investors, regulators and rating agencies.

In line with this, the Group aims to maintain capital adequacy ratios that are comfortably above the regulatory requirement, while balancing shareholders' desire for sustainable returns and high standards of prudence.

The Group carries out stress testing to estimate the potential impact of extreme, but plausible, events on the Group's earnings, balance sheet and capital. The results of the stress test are to facilitate the formation of action plan(s) in advance if the stress test reveals that the Group's capital will be adversely affected. The results of the stress test are tabled to the Group Risk Management Committee for approval.

The Group's and the Bank's regulatory capital are determined based on the criteria set out in BNM's Capital Adequacy Framework. The Group and the Bank ensure that there is sufficient regulatory capital to comply with the prescribed capital adequacy ratio requirements at all times.

46. FAIR VALUE MEASUREMENTS

(a) Determination of fair value and the fair value hierarchy

MFRS 13 "Fair Value Measurement" requires disclosure of financial instruments measured at fair value to be categorised according to a hierarchy of valuation techniques, whether the inputs used are observable or unobservable. The following levels of hierarchy are used for determining and disclosing the fair value of the financial instruments:

Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 - inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Group and the Bank recognise transfers between levels of the fair value hierarchy at the end of the reporting period during which the transfer has occurred. The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

(i) Financial instruments in Level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange and those prices represent actual and regularly occurring market transactions on an arm's length basis. This includes listed equities and corporate debt securities which are actively traded.

(ii) Financial instruments in Level 2

Where fair value is determined using quoted prices in less active markets or quoted prices for similar assets and liabilities, such instruments are generally classified as Level 2. In cases where quoted prices are generally not available, the Group and the Bank then determine fair value based upon valuation techniques that use market parameters, including but not limited to yield curves, volatilities and foreign exchange rates, as inputs. The majority of valuation techniques employ only observable market data and so reliability of the fair value measurement is high. These would include government securities, corporate private debt securities, corporate notes and most of the Group's and the Bank's derivatives.

(iii) Financial instruments in Level 3

The Group and the Bank classify financial instruments as Level 3 when there is reliance on unobservable inputs to the valuation model attributing to a significant contribution to the instrument value. Valuation reserves or pricing adjustments where applicable will be used to converge to fair value.

The valuation techniques and inputs used generally depend on the contractual terms and the risks inherent in the instrument as well as the availability of pricing information in the market. Principal techniques used include net tangible assets, net asset value, discounted cash flows, and other appropriate valuation models. These include private equity investments.

46. FAIR VALUE MEASUREMENTS (CONT'D)

(b) Financial instruments measured at fair value and the fair value hierarchy

The following tables show the Group's and the Bank's financial instruments which are measured at fair value at the reporting date analysed by the various levels within the fair value hierarchy:

GROUP 2025	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Assets				
Financial assets at FVTPL				
- Money market instruments	–	844	–	844
- Unquoted securities	–	1,357	303,798	305,155
Financial investments at FVOCI				
- Money market instruments	–	6,283,985	–	6,283,985
- Quoted securities in Malaysia	14	–	–	14
- Unquoted securities	–	4,915,630	–	4,915,630
Derivative financial assets	–	151,261	–	151,261
Liabilities				
Financial liabilities designated at fair value through profit or loss	–	1,883,460	–	1,883,460
Derivative financial liabilities	–	247,625	–	247,625

GROUP 2024	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Assets				
Financial assets at FVTPL				
- Money market instruments	-	55,838	-	55,838
- Unquoted securities	-	1,427	277,973	279,400
Financial investments at FVOCI				
- Money market instruments	-	5,561,784	-	5,561,784
- Quoted securities in Malaysia	16	-	-	16
- Unquoted securities	-	4,485,511	-	4,485,511
Derivative financial assets	-	183,035	-	183,035
Liabilities				
Financial liabilities designated at fair value through profit or loss	-	1,928,111	-	1,928,111
Derivative financial liabilities	-	287,067	-	287,067

Notes to the Financial Statements
As at 31 March 2025

46. FAIR VALUE MEASUREMENTS (CONT'D)

(b) Financial instruments measured at fair value and the fair value hierarchy (cont'd)

The following tables show the Group's and the Bank's financial instruments which are measured at fair value at the reporting date analysed by the various levels within the fair value hierarchy: (cont'd)

BANK 2025	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Assets				
Financial assets at FVTPL				
- Money market instruments	–	844	–	844
- Unquoted securities	–	1,357	303,798	305,155
Financial investments at FVOCI				
- Money market instruments	–	5,381,728	–	5,381,728
- Quoted securities in Malaysia	14	–	–	14
- Unquoted securities	–	3,976,139	–	3,976,139
Derivative financial assets	–	151,261	–	151,261
Liabilities				
Financial liabilities designated at fair value through profit or loss	–	1,883,460	–	1,883,460
Derivative financial liabilities	–	247,625	–	247,625

BANK 2024	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Assets				
Financial assets at FVTPL				
- Money market instruments	-	55,838	-	55,838
- Unquoted securities	-	1,427	277,973	279,400
Financial investments at FVOCI				
- Money market instruments	-	4,860,708	-	4,860,708
- Quoted securities in Malaysia	16	-	-	16
- Unquoted securities	-	3,367,678	-	3,367,678
Derivative financial assets	-	183,035	-	183,035
Liabilities				
Financial liabilities designated at fair value through profit or loss	-	1,928,111	-	1,928,111
Derivative financial liabilities	-	287,067	-	287,067

There were no transfers between levels of the fair value hierarchy for the Group and the Bank during the financial years ended 31 March 2025 and 31 March 2024.

46. FAIR VALUE MEASUREMENTS (CONT'D)

(b) Financial instruments measured at fair value and the fair value hierarchy (cont'd)

The table below outlines the reconciliation of movements in Level 3 financial instruments:

	GROUP		BANK	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
At 1 April	**277,973**	257,206	**277,973**	257,206
Acquisition during the year	**200**	-	**200**	-
Total gains recognised in statements of income				
(i) Revaluation gain from financial assets at FVTPL	**25,625**	20,767	**25,625**	20,767
At 31 March	**303,798**	277,973	**303,798**	277,973

The Group's and the Bank's exposure to financial instruments measured using unobservable inputs (Level 3) constitutes a small component of the Group's and the Bank's portfolio of financial instruments. Changing one or more of the inputs to reasonable alternative assumptions would not change the value significantly for the Level 3 financial instruments.

Qualitative information about the fair value measurements using significant unobservable inputs (Level 3):

Description	Fair value assets 2025 RM'000	Fair value assets 2024 RM'000	Valuation techniques	Unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
GROUP					
Financial assets at FVTPL					
Unquoted securities	**303,798**	277,973	Net tangible assets	Net tangible assets	Higher net tangible assets results in higher fair value
BANK					
Financial assets at FVTPL					
Unquoted securities	**303,798**	277,973	Net tangible assets	Net tangible assets	Higher net tangible assets results in higher fair value

Notes to the Financial Statements
As at 31 March 2025

46. FAIR VALUE MEASUREMENTS (CONT'D)

(c) Fair values of financial instruments not carried at fair value

The following table summarises the carrying amounts and the fair values of financial instruments of the Group and the Bank which are not carried at fair value in the statements of financial position. It does not include those short term/on demand financial assets and liabilities where the carrying amounts are approximate to their fair values.

GROUP 2025	Fair value Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	Carrying amount RM'000
Financial assets					
Deposits and placements with banks and other financial institutions	–	**611,989**	–	**611,989**	**611,989**
Financial investments at amortised cost	–	**4,136,344**	–	**4,136,344**	**4,065,023**
Loans, advances and financing	–	–	**60,821,512**	**60,821,512**	**61,418,548**
Financial liabilities					
Deposits from customers	–	**65,835,148**	–	**65,835,148**	**65,834,954**
Deposits and placements of banks and other financial institutions	–	**3,485,876**	–	**3,485,876**	**2,054,909**
Obligations on securities sold under repurchase agreements	–	**1,719,678**	–	**1,719,678**	**1,724,476**
Recourse obligations on loans and financing sold to Cagamas	–	**975,692**	–	**975,692**	**905,646**
Other borrowings	–	**500,000**	–	**500,000**	**502,644**
Subordinated obligations	–	**1,847,294**	–	**1,847,294**	**1,872,304**

GROUP 2024	Fair value Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	Carrying amount RM'000
Financial assets					
Financial investments at amortised cost	-	3,931,031	-	3,931,031	3,870,445
Loans, advances and financing	-	-	54,168,178	54,168,178	54,720,750
Financial liabilities					
Deposits from customers	-	57,399,627	-	57,399,627	57,397,495
Deposits and placements of banks and other financial institutions	-	2,052,248	-	2,052,248	2,055,057
Obligations on securities sold under repurchase agreements	-	2,014,711	-	2,014,711	2,022,726
Recourse obligations on loans and financing sold to Cagamas	-	866,852	-	866,852	1,227,674
Subordinated obligations	-	1,547,221	-	1,547,221	1,571,918

46. FAIR VALUE MEASUREMENTS (CONT'D)

(c) Fair values of financial instruments not carried at fair value (cont'd)

The following table summarises the carrying amounts and the fair values of financial instruments of the Group and the Bank which are not carried at fair value in the statements of financial position. It does not include those short term/on demand financial assets and liabilities where the carrying amounts are approximate to their fair values. (cont'd)

	Fair value				Carrying
BANK	**Level 1**	**Level 2**	**Level 3**	**Total**	**amount**
2025	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**
Financial assets					
Deposits and placements with banks and other financial institutions	–	**257,130**	–	**257,130**	**257,130**
Financial investments at amortised cost	–	**3,445,713**	–	**3,445,713**	**3,397,964**
Loans, advances and financing	–	–	**46,573,940**	**46,573,940**	**47,137,566**
Financial liabilities					
Deposits from customers	–	**49,776,766**	–	**49,776,766**	**49,776,588**
Deposits and placements of banks and other financial institutions	–	**3,107,804**	–	**3,107,804**	**1,844,421**
Obligations on securities sold under repurchase agreements	–	**1,719,678**	–	**1,719,678**	**1,724,476**
Recourse obligations on loans and financing sold to Cagamas	–	**672,258**	–	**672,258**	**604,096**
Other borrowings	–	**300,000**	–	**300,000**	**301,610**
Subordinated obligations	–	**1,749,799**	–	**1,749,799**	**1,772,176**

	Fair value				Carrying
BANK	**Level 1**	**Level 2**	**Level 3**	**Total**	**amount**
2024	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**
Financial assets					
Financial investments at amortised cost	-	3,433,231	-	3,433,231	3,400,709
Loans, advances and financing	-	-	40,716,341	40,716,341	41,236,476
Financial liabilities					
Deposits from customers	-	42,526,642	-	42,526,642	42,526,469
Deposits and placements of banks and other financial institutions	-	1,864,735	-	1,864,735	1,865,994
Obligations on securities sold under repurchase agreements	-	2,014,711	-	2,014,711	2,022,726
Recourse obligations on loans and financing sold to Cagamas	-	549,690	-	549,690	724,796
Subordinated obligations	-	1,449,470	-	1,449,470	1,471,684

46. FAIR VALUE MEASUREMENTS (CONT'D)

(c) Fair values of financial instruments not carried at fair value (cont'd)

The methods and assumptions used in estimating the fair values of financial instruments are as follows:

(i) Financial investments at amortised cost

The fair values are estimated based on quoted or observable market prices at the end of the reporting period. Where such quoted or observable market prices are not available, the fair values are estimated using pricing models or discounted cash flow techniques. Where discounted cash flow technique is used, the expected future cash flows are discounted using prevailing market rates for a similar instrument at the end of the reporting period.

(ii) Loans, advances and financing

The fair values of fixed rate loans with remaining maturity of less than one year and variable rate loans are estimated to approximate their carrying values. For fixed rate loans and Islamic financing with remaining maturity of more than one year, the fair values are estimated based on expected future cash flows of contractual instalment payments and discounted at applicable prevailing rates at the end of the reporting period offered to new borrowers with similar credit profiles. In respect of impaired loans, the fair values represented by their carrying values, net of impairment allowances, will be the expected recoverable amount.

(iii) Deposits from customers, deposits and placements of banks and other financial institutions

The fair values of deposit liabilities payable on demand (demand and savings deposits), or deposits with maturity of less than one year are estimated to approximate their carrying amounts. The fair values of fixed deposits with remaining maturities of more than one year are estimated based on expected future cash flows discounted at applicable prevailing rates offered for deposits of similar remaining maturities. For negotiable instruments of deposits, the fair values are estimated based on quoted or observable market prices as at the end of the reporting period. Where such quoted or observable market prices are not available, the fair values of negotiable instruments of deposits are estimated using the discounted cash flow technique.

(iv) Recourse obligations on loans and financing sold to Cagamas

The fair values of recourse obligations on loans and financing sold to Cagamas are determined based on the discounted cash flows of future instalment payments at applicable prevailing Cagamas rates as at the end of the reporting period.

(v) Other borrowings and subordinated obligations

The fair value of the other borrowings and subordinated bonds/notes is estimated based on the discounted cash flows techniques using the current yield curve appropriate for the remaining term to maturity.

47. OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

In accordance with MFRS 132 "Financial Instruments: Presentation", the Group and the Bank report financial assets and financial liabilities on a net basis on the statements of financial position, only if there is a legally enforceable right to set off the recognised amounts and there is intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. The following table shows the impact of netting arrangements on:

(i) all financial assets and liabilities that are reported net on the statements of financial position; and

(ii) all financial assets and liabilities that are subject to enforceable master netting arrangements or similar agreements, but do not qualify for statements of financial position netting.

(a) Financial assets

	Gross amounts of recognised financial assets RM'000	Gross amounts of recognised financial liabilities set off in the statements of financial position RM'000	Net amounts of financial assets presented in the statements of financial position RM'000	Related amounts not set off in the statements of financial position: Financial instruments RM'000	Related amounts not set off in the statements of financial position: Cash collateral received RM'000	Net amount RM'000
GROUP/BANK						
2025						
Derivative financial assets	151,261	-	151,261	(104,027)	(21,056)	26,178
GROUP/BANK						
2024						
Derivative financial assets	183,035	-	183,035	(95,755)	(7,042)	80,238

Notes to the Financial Statements
As at 31 March 2025

47. OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES (CONT'D)

(b) Financial liabilities

	Gross amounts of recognised financial liabilities RM'000	Gross amounts of recognised financial assets set off in the statements of financial position RM'000	Net amounts of financial liabilities presented in the statements of financial position RM'000	Related amounts not set off in the statements of financial position		Net amount RM'000
				Financial instruments RM'000	Cash collateral pledged RM'000	
GROUP/BANK						
2025						
Derivative financial liabilities	247,625	-	247,625	(104,027)	(104,225)	39,373
GROUP/BANK						
2024						
Derivative financial liabilities	287,067	-	287,067	(95,755)	(154,394)	36,918

For the financial assets and liabilities subject to enforceable master netting arrangements or similar agreements, each agreement between the Group and the Bank and the counterparty allows for net settlement of the relevant financial assets and liabilities when both elect to settle on a net basis. In the absence of such an election, financial assets and liabilities will be settled on a gross basis, however, each party to the master netting arrangement or similar agreement will have the option to settle all such amounts on a net basis in the event of default of the other party.

48. SEGMENT INFORMATION

The following segment information has been prepared in accordance with MFRS 8 "Operating Segments", which defines the requirements for the disclosure of financial information of an entity's operating segments. The operating segments results are prepared and provided to the chief operating decision-maker based on the Group's internal management reporting reflective of the organisation's management reporting structure.

Based on the results presented to the chief operating decision-maker, funds are allocated between segments and inter-segment funding cost transfers are reflected in net interest income. In addition to the operating segments, the segment information disclosed also includes inter-segment eliminations. Transactions between reportable segments are eliminated based on principles of consolidation as described in accounting policy. Intercompany transactions, balances and unrealised gains and losses on transactions between the Group's companies are eliminated in inter-segment eliminations.

The Group is organised into the following key operating segments:

(i) Consumer Banking

Consumer Banking provides a wide range of personal banking solutions covering mortgages, term loans, personal loans, hire purchase facilities, credit cards and wealth management (cash management, investment services, share trading and bancassurance). Consumer Banking customers are serviced via branch network, call centre, electronic/internet banking channels, and direct sales channels.

(ii) Business Banking

Business Banking segment covers SME, and Corporate and Commercial Banking. SME Banking customers comprise the self-employed, and small and medium scale enterprises. Corporate and Commercial Banking serves the public-listed and large corporate business customers including family-owned businesses. Business Banking provides a wide range of products and services including loans, trade finance, cash management, treasury and structured solutions.

(iii) Financial Markets

Financial Markets provides foreign exchange, money market, hedging and investment (capital market instruments) solutions for banking customers. It also manages the assets and liabilities, liquidity and statutory reserve requirements of the banking entities in the Group.

(iv) Others

Others refers to mainly other business operations such as alternative distribution channels, trustee services, head office, stockbroking and corporate advisory services.

Notes to the Financial Statements
As at 31 March 2025

48. SEGMENT INFORMATION (CONT'D)

Group As at 31 March 2025	Consumer Banking RM'000	Business Banking RM'000	Financial Markets RM'000	Others RM'000	Total Operations RM'000	Inter-segment Elimination RM'000	Total RM'000
Net interest income							
- External income/(expense)	582,137	558,454	302,581	(2,583)	1,440,589	10,538	1,451,127
- Inter-segment	(126,768)	131,257	(4,489)	-	-	-	-
	455,369	689,711	298,092	(2,583)	1,440,589	10,538	1,451,127
Net income from Islamic banking business	230,279	191,106	97,283	20,298	538,966	8,112	547,078
Other operating income/(loss)	106,548	190,332	(25,893)	28,820	299,807	(28,073)	271,734
Net income	792,196	1,071,149	369,482	46,535	2,279,362	(9,423)	2,269,939
Other operating expenses	(471,245)	(414,572)	(45,362)	(56,495)	(987,674)	180	(987,494)
Depreciation and amortisation	(50,884)	(45,422)	(4,755)	(739)	(101,800)	795	(101,005)
Operating profit/(loss) before allowance	270,067	611,155	319,365	(10,699)	1,189,888	(8,448)	1,181,440
(Allowance for)/write-back of expected credit losses on loans, advances and financing and other financial assets	(139,489)	(48,793)	68	267	(187,947)	-	(187,947)
(Allowance for)/write-back of expected credit losses on financial investments	-	(516)	(546)	-	(1,062)	447	(615)
Segment results	130,578	561,846	318,887	(10,432)	1,000,879	(8,001)	992,878
Share of results of joint venture							47
Taxation and zakat							(242,199)
Net profit for the financial year							750,726
Segment assets	32,822,280	33,257,142	18,834,862	477,327	85,391,611	(1,408,966)	83,982,645
Reconciliation of segment assets to consolidated assets:							
Investment in joint venture							1,182
Property, plant and equipment							491,572
Tax recoverable and deferred tax assets							224,868
Intangible assets							517,038
Total assets							85,217,305

48. SEGMENT INFORMATION (CONT'D)

Group As at 31 March 2024	Consumer Banking RM'000	Business Banking RM'000	Financial Markets RM'000	Others RM'000	Total Operations RM'000	Inter-segment Elimination RM'000	Total RM'000
Net interest income							
- External income/(expense)	464,196	546,361	290,477	(1,461)	1,299,573	9,999	1,309,572
- Inter-segment	(103,986)	110,965	(6,979)	-	-	-	-
	360,210	657,326	283,498	(1,461)	1,299,573	9,999	1,309,572
Net income from Islamic banking business	169,773	165,580	91,836	9,055	436,244	3,867	440,111
Other operating income/(loss)	125,643	180,564	(40,441)	27,860	293,626	(22,859)	270,767
Net income	655,626	1,003,470	334,893	35,454	2,029,443	(8,993)	2,020,450
Other operating expenses	(434,904)	(350,799)	(39,349)	(51,256)	(876,308)	251	(876,057)
Depreciation and amortisation	(49,071)	(42,365)	(5,551)	(1,694)	(98,681)	1,009	(97,672)
Operating profit/(loss) before allowance	171,651	610,306	289,993	(17,496)	1,054,454	(7,733)	1,046,721
(Allowance for)/write-back of expected credit losses on loans, advances and financing and other financial assets	(23,032)	(112,587)	(32)	756	(134,895)	-	(134,895)
(Allowance for)/write-back of expected credit losses on financial investments	-	(252)	(400)	132	(520)	(25)	(545)
Segment results	148,619	497,467	289,561	(16,608)	919,039	(7,758)	911,281
Share of results of joint venture							41
Taxation and zakat							(220,847)
Net profit for the financial year							690,475
Segment assets	28,771,731	28,954,989	19,099,699	420,074	77,246,493	(1,225,863)	76,020,630
Reconciliation of segment assets to consolidated assets:							
Investment in joint venture							1,135
Property, plant and equipment							234,093
Tax recoverable and deferred tax assets							227,892
Intangible assets							462,372
Total assets							76,946,122

Notes to the Financial Statements
As at 31 March 2025

49. SIGNIFICANT EVENT DURING THE FINANCIAL YEAR

The Bank has proposed to undertake a Renounceable Rights Issue of new ordinary shares to the entitled shareholders of Alliance Bank Malaysia Berhad ("ABMB") to raise a gross proceed of approximately RM600.0 million ("Proposed Rights Issue") for the Group's general banking, financing and investing activities. On 30 May 2025, the shareholders of the Bank had at an Extraordinary General Meeting approved the Rights Issue, and the Board had subsequently fixed the entitlement basis of 2 Rights Shares for every 17 existing ABMB Shares held at an issue price of RM3.33 per Rights Share.

50. SUBSEQUENT EVENT

The Bank has announced that it proposed to establish and implement a Long-Term Incentive Plan to be offered to eligible employees and Executive Directors, if any, of the Bank and its subsidiaries who fulfil the eligibility criteria as set out in the by-laws. This is intended to attract, retain, motivate and reward eligible employees through the award of the Bank's shares that will be vested to them upon meeting certain performance conditions and any other vesting conditions as may be determined by the Board.